

Exchange rates table for November 18, 1986. Columns include Country, Unit, and Rate. Includes entries for Australia, Canada, Denmark, Germany, Greece, Hong Kong, India, Italy, Japan, Korea, Kuwait, Malaysia, Mexico, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, USA, and West Germany.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER
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D 8523 B

Nigeria: radical plan poses high risks, Page 18

World news

Carbide blames India for Bhopal

Union Carbide lodged a counter-claim against the governments of India and the state of Madhya Pradesh over the Bhopal gas tragedy, claiming that they encouraged the existence of illegal shanties around the pesticides plant where many of the 2,000 killed in the disaster lived. The counter-claim also alleges liability against the two governments arising from their roles in the design, siting, location and product manufacture and says the central government insisted that Union Carbide should manufacture methyl isocyanate in India. The two governments have already filed for damages from Union Carbide and a lengthy court battle now seems inevitable. Page 5

El-Sayed's Fermenta faces new setback

FERMENTA's share price fell to its lowest level this year as Refaat El-Sayed, main shareholder in the Swedish bio-technology group, sought to resume his partnership deal with Procordia. El-Sayed also took over again as managing director of Fermenta. Page 21

Renault chief shot dead in Paris

BY DAVID HOUSEGO IN PARIS

MR GEORGES BESSE, the head of Renault and one of the best known industrialists in France, was shot dead in Paris last night. He was killed while returning home as a man and a woman on a motorcycle fired several shots at him. Neighbours said they heard explosions but thought it was fireworks. The killing of Mr Besse marks a revival of terrorism in Paris after a pause of some weeks. It was unclear last night whether his murder was due to the left-wing group Action Directe which has been responsible for the killing of other personalities in France or whether it was the responsibility of Middle East terrorist movements.

The shooting of one of France's most prominent industrialists at a time when the Government felt it was beginning to get a grip over terrorism is bound to damage its credibility. His death comes at a time when Renault was beginning to show the first results of the restructuring initiated by Mr Besse. He took over the company two years ago, at a time when losses had reached about FFr 10bn (\$1.5bn) a year. The success of Renault's recent models had pushed up its market share in France. Losses have been reduced, but still totalled FFr 10.9bn last year. This year they are expected to be about FFr 5bn. Mr Besse had a down to earth ap-

proach to industrial management. He liked to tour the factories, putting direct questions and making direct comments. He drove his own super RS - the latest popular model brought out by Renault. One of his last acts before his death was to confirm that Renault would be selling its headquarters at Billancourt, on the outskirts of Paris, as well as property assets it had in that region to stem losses. He was at the same time engaged in negotiations with the Government in a write off of existing debt that would enable Renault to restructure its balance sheet. In this he met some opposition from Peugeot, the rival French private sector car group, which feared that state

assistance to Renault would enable it to undercut Peugeot's prices. Renault's problems with American Motors, its American subsidiary and with Renault Vehicules Industriels, its loss making truck unit, were still outstanding. Earlier this month, it emerged that Renault was about to transfer its 43 per cent stake in Mack Trucks, the US heavy duty truck manufacturer, to RVI as part of a FFr 5bn refinancing operation. Last month a leading US management consultancy group was asked to conduct a detailed study of the state-owned car manufacturer, whose debts now total FFr 60bn. The killing is bound to raise fresh doubts about the efficacy of Gov-

Reports of N. Korean leader's death fuel speculation

By Our Foreign Staff

THE FATE of President Kim Il-sung of North Korea remained a matter for speculation yesterday as reports of his assassination or overthrow were greeted with silence from the capital, Pyongyang. The reports, revealed in South Korea yesterday, suggested that the President had been shot and killed in a train. Defence Ministry officials said that loudspeakers north of the demilitarised zone which separates the peninsula had broadcast sombre music and eulogies of the country's "great leader" on Sunday. Mr Lee Ki-baek, the South Korean Defence Minister, said that Seoul had received intelligence reports on Saturday that President Kim had been killed by a dissident group in the military. Although the reports could not be confirmed, they indicated that a major internal power struggle was going on inside the country, he said. In Tokyo, the Kyodo news agency reported that Vietnamese Communist Party officials in Hanoi had received notification of President Kim's death yesterday morning. But diplomats in North Korean embassies abroad denied the reports and said that the situation in the capital was normal. The 74-year-old Kim has ruled North Korea since 1949, when he was installed by occupying forces from the Soviet Union. Although Mr Kim has recently groomed his son, Mr Kim Jong-il, to succeed him, his death or overthrow would touch off a period of major uncertainty on the peninsula, when more than 1m armed men, including 40,000 US troops, face each other across a tense border. North Korea is one of the most isolated and rigidly controlled societies in the world but plays a pivotal role in an area where the interests of the Soviet Union, China, Japan and the US intersect. Tension has been rising between the two Koreas recently following an apparent relaxation in 1984, when talks on economic and humanitarian co-operation took place. A number of families separated by the Korean war were reunited before the talks were abruptly suspended earlier this year. Earlier this month South Korea warned the north to stop building a dam just north of the border, which it said could be used as a weapon of destruction, and threatened military action if Pyongyang did not comply. The prospect of instability

Chinooks grounded

The remaining three Chinooks in the British International Helicopter fleet have been grounded following the crash off Sumburgh in the Shetland Islands in which 45 people were killed. "Catastrophic fatigue failure" was found in the forward rotor gearbox. Page 13

Boycott over visas

The Austrian and Swedish foreign ministers will boycott a Council of Europe ministerial meeting this week in protest at France's new visa requirements, which apply to all visiting foreigners except nationals of the European Community, Switzerland and Liechtenstein.

Capital movements eased by EEC finance ministers

BY QUENTIN PEEL IN BRUSSELS

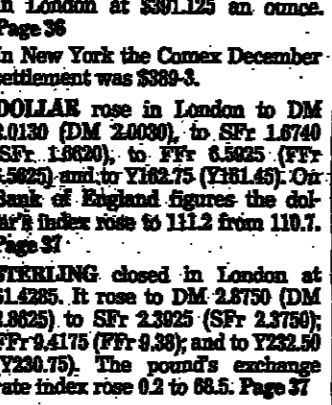
COMMON MARKET finance ministers yesterday agreed a liberalisation package obliging members to remove exchange controls on long-term credits and on buying and selling unlisted securities, unit trusts and other mutual funds. The changes, which will come into effect in at least seven of the 12 member states from next February, were approved in record time barely five months after they were first proposed by the European Commission. They represent only the second step since 1980 towards the ultimate goal of complete freedom of capital movements within the Community.

Delors, the president of the European Commission, as a key move towards the complete removal of controls on all capital movements within the Community by 1992 - the date also set for completion of the Common Market. He promised a proposal for the next phase of liberalisation, to include all transactions on EEC monetary markets, by spring next year. This next phase of liberalisation proposed by the European Commission would seek to free all monetary and financial flows in the Community, and not only those related more or less directly to commercial transactions. It would allow individuals to have bank accounts in any EEC currency, to save or borrow, or have a mortgage, across national frontiers. There would be no restrictions on the use of credit cards or Eurocheques in different member states. Current EEC regulations require the free movement of capital for transactions such as direct investment, dealings in quoted securities, trade credits and personal capital movements, except in those countries which enjoy exemptions. Mr Delors also promised to produce a study, when he makes his proposals, of their effect on the economic development of the poorer member states and how all 12 countries could benefit from the process.

SDI leak feared

US Assistant Secretary of Defence Richard Perle warned in Paris of a major risk that research from the Strategic Defence Initiative (SDI) would be leaked to the Soviet Union through European companies taking part in the project.

GOLD PRICE



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Snub to Pakistan

Indian Prime Minister Rajiv Gandhi publicly snubbed his visiting opposite number from Pakistan, Mohammad Khan Junejo, saying in Bangalore that Junejo's denial about Pakistan's alleged nuclear capability were unconvincing. Border tension eased, page 4.

Shell stations hit

An anti-apartheid group in Copenhagen said it had damaged 21 petrol stations overnight in a blow at the Danish subsidiary of Shell oil company because of its interests in South Africa.

Moscow sets economic targets in line with Gorbachev plan

BY OUR MOSCOW CORRESPONDENT

THE SOVIET UNION yesterday announced economic targets for 1987 which emphasise modernisation and increased efficiency in line with a revitalisation strategy introduced last year by Mr Mikhail Gorbachev, the Soviet leader. Mr Nikolai Talyzin, head of the state planning Committee Gosplan, told the Supreme Soviet, a parliament, that national income was set to expand by 4.1 per cent next year. The figure is roughly equivalent to gross national product and represents a slight increase over this year's expected rise of 3.9 per cent. Mr Talyzin said industrial output should increase by 4.4 per cent in 1987, a modest target compared with the rise of 5.1 per cent recorded in the first 10 months of this year. He attributed the improved performance in 1986 to the introduction of measures aimed at accelerating economic growth through intensified use of technology and better management at all levels, but said the country had yet to achieve the qualitative breakthrough sought by Mr Gorbachev. At the weekend Mr Gorbachev called on industry to match the quality of consumer goods produced in the West and warned that enterprises unable to break even because of insufficient demand for their products would, in future,

have to pay the economic consequences for their failure. Mr Boris Gostev, the Finance Minister, said state revenue next year would total 435.5bn roubles with expenditure of 435.3bn roubles. This compares with budgeted revenues of 414.4bn roubles in 1986 and expenditures of 414.2bn roubles. Mr Gostev said defence spending would be maintained at present levels because of a perceived military threat from the US linked to President Reagan's Star Wars space-based missile programme. He said defence expenditure would total 20.2bn roubles in 1987, or 4.5 per cent of the state budget. The same percentage was allocated this year and in 1986. Both Mr Gostev and Mr Talyzin stressed the need to set higher standards for industrial production and in the services sector in order to improve Soviet exports and the quality of life. Mr Talyzin said the 1987 target for oil production, the country's main foreign currency earner, was 617m tonnes, equivalent to 12.8m barrels a day, compared to 618.7m tonnes planned for 1986. Recently issued official figures show oil output has begun to recover for the first time since November 1983, when a period of stagnation and decline set in. Production

Unit Trust statistics for the two years to 1st November.

Trust	Percentage Increase in value	Position and total number in sector
European	+154.2	3rd.....23
UK	+86.7	13th.....106
Worldwide		
Recovery	+83.3	5th.....90
Pacific	+76.7	6th.....36
International	+72.6	8th.....90
Income & Growth	+65.7	7th.....84
Practical	+52.4	1st.....5
High Income	+50.2	7th.....16
Japan	+41.4	29th.....37
American	+27.4	31st.....82

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Seven of our funds are in the top quarter of their respective sectors, nine in the top half. All ten continue to make money for their investors over the 12 months to 1st November. If you would like further details on any of our funds please telephone us on 01-489 1078 or write to Openheimer Fund Management Limited, 66 Cannon Street, London EC4N 6AE. A member company of the Mercantile House Group.

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EUROPEAN NEWS

ATHENS MINISTER MEETS SHULTZ TODAY

US looks for talks on Greek bases

By ANDRIANA IERODIACONOU IN ATHENS

MR GEORGE SHULTZ, the US Secretary of State, meets the Greek Foreign Minister, Mr Karolos Papoulias, in Washington today and tomorrow and is expected to explore prospects for starting preliminary talks on the future of the four US bases in Greece.

1981 on an anti-American platform. The two sides are understood to have agreed earlier in the year to start preliminary talks on the bases issue. These are designed to explore whether Greece is prepared to extend their tenure beyond December 1988, when the present agreement on their operation expires.

Spain and Cuba settle 27-year-old dispute

By DAVID WHITE IN MADRID

SPAIN has received a 27-year-old claimant with Cuba by obtaining a pledge of \$40m worth of compensation for Spanish-owned properties seized in the 1959 revolution.

what the Spanish authorities estimated to be justified—between \$70m and \$120m—and is only a fraction of the \$350m originally claimed by the former owners. But it represents an advance on previous offers by the Cubans.

Bundesbank money stock tops target

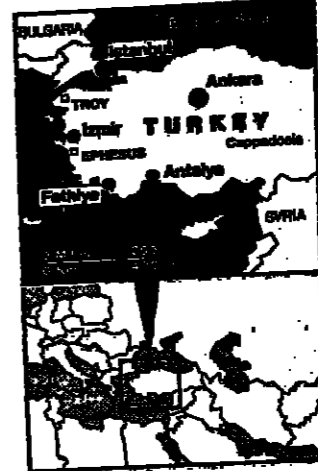
By Andrew Fisher in Frankfurt

WEST GERMANY'S money supply veered further off target last month, with central bank money stock growing faster than in previous months at a seasonally adjusted annual rate of 7.75 per cent, the Bundesbank said.

The 1986 target range for the central bank money stock, a unique and not easily understood money supply concept, is between 3.5 and 5.5 per cent.

David Barchard on a through that failed Turkey's tourism hopes take a dive

DOWN ON Turkey's Mediterranean coast, the late summer sun is still shining but the beaches are virtually empty. As hotel operators prepare to close for the winter, the search is on for explanations of why what was expected to be a golden year for tourism turned out for many to be a flop.



students who do not stay in the place but make their own way around the country, staying either in cheap pensions or tents. In 1986, it seems that efforts to promote the more expensive forms of tourism have had a deterrent effect on the last kind of traveller.

One casualty of the disappointing summer has been the former Minister of Tourism and Culture, Mr Minkerrem Tascioglu, who was sent to the much less glamorous Ministry of Labour in a Government reshuffle last month.

His successor, Mr Mesut Yilmaz, will have some hard thinking to do. Turkey wants to develop its tourism industry rapidly, largely in order to boost its foreign exchange earnings, but also because many Turks believe that it is the best publicity their country could have.

The improvement looked like the logical reward for nearly a decade of infrastructural investments which included two new airports on the south coast, roads, telephones and a great deal of building.

Confident of a good summer, Turkish tourism operators set their prices high. With many hotels fully booked more than eight months in advance, Mr Tascioglu ordered that hotel prices should be set in D-marks or US dollars rather than the plummeting Turkish Lira.

The long-term creation of a favourable environment for foreign tourism may take longer. Turkey has been generous with developments — for instance, a series of yacht marinas along the south-west coast. But prices for new facilities are often set at uncompetitive levels.

Foreign operators complain that Turkish government regulations for the new projects encourage developers to cram in too many beds and may result in unattractive holiday resorts. There are also similar obstacles such as scheduling flights to cities such as Antalya and Izmir at the crack of dawn or late evening, despite protests from Turkish travel agents that tourists do not like staying through the night to or from resorts.

The decision of the right-wing municipality at the resort of Fethiye also annoyed local residents as well as tourists, to ban the drinking of beer and other alcoholic drinks along the seashore.

Overcoming these problems is probably only a matter of time. But what the poor showing of Turkey's tourism industry this summer does suggest is that much more attention will have to be given to keeping prices competitive with those of better-known tourist destinations in North Africa and Spain.

By the middle of the summer, it had become apparent that things were not turning out as expected. Earnings from tourism by June had dropped by 20 per cent.

Even in August Turkish resorts like Antalya and Fethiye were agreeably uncongested. More remote holiday spots such as Kalkan, which is one of the most beautiful places anywhere on the Mediterranean, had a summer which local shopkeepers described as "disastrous—hardly anyone came."

But for the big hotels, like the Sheraton and Hilton in Istanbul, the Alantur at Antalya, and recently completed holiday villages such as the Club Robinson or Club Aldiana, business has been booming. Latecomers, even after the full season is over, find it hard to get a room. An explanation seems to be that Turkey has not one, but several different tourist markets. Apart from the small luxury market, it has a growing number of holiday villages for middle class West Europeans, especially Germans, though the total number of Western standard tourist beds in the country is still only around 80,000.

It also has a lively Middle Eastern tourist market, especially in Istanbul, and a more specialised market in tourists from all over the world who go on coach expeditions covering a circuit of archaeological sites from Ephesus and Troy to Cappadocia. This market is doing well.

And it also has an informal tourist market of families and

Jordanians go on trial for W Berlin bombing

By LESLIE COLTJY IN BERLIN

TWO JORDANIANS accused of using a bomb obtained from Syria to blow up the West Berlin offices of the German Arab Society last March, injuring nine persons, went on trial yesterday in West Berlin.

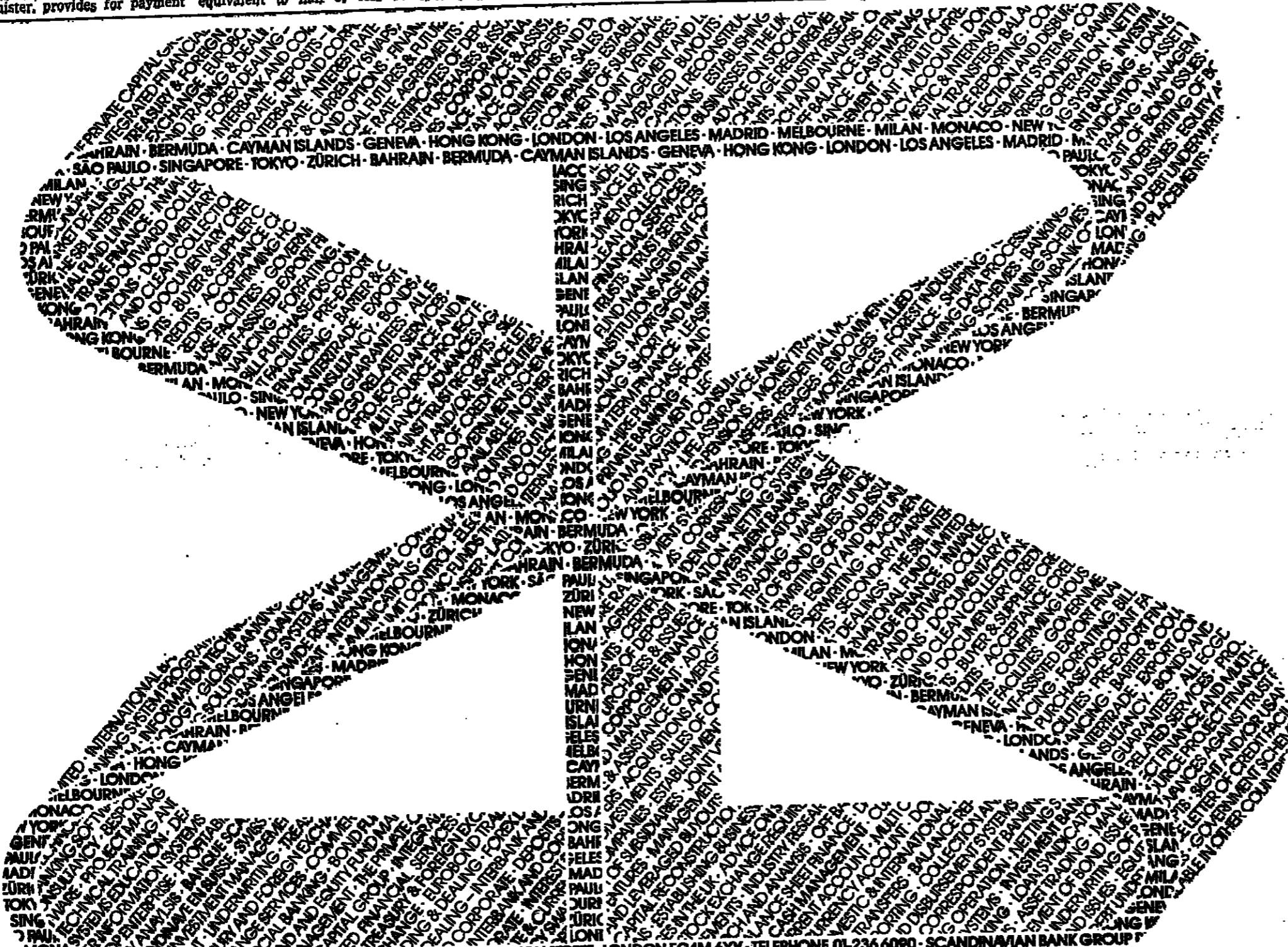
One of the defendants, 35-year-old Ahmad Hani, brother of Mr Nezar Hindawi who was jailed for 45 years last month in London after being found guilty of trying to smuggle a bomb in his girlfriend's baggage aboard an Israeli airliner. The court's implication of Syria in the plot led the British Government to sever diplomatic relations with Damascus.

The other defendant in Berlin, 39-year-old Mr Farouk Salameh, earlier signed a confession along with Mr Hani that they received the explosives from the Syrian embassy in East Berlin. The embassy subsequently denied the charge. In court yesterday, however, Mr Hani retracted his confession and proclaimed his innocence. Speaking behind a bullet-proof glass partition, Mr Salameh told the court he met Mr Hindawi in Damascus last year and was shown a bag with the bomb which was brought to Berlin. Mr Hindawi, who told him the German-Arab Society

was pro-Israel, is suspected by the Berlin justice authorities of planning the bomb attack.

Mr Salameh testified that the explosives were smuggled to West Berlin with the aid of an employee of the Syrian embassy in East Berlin. He said he was given DM 1,500 by Mr Hani and was to receive DM 10,000 from Mr Hindawi.

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EUROPEAN NEWS

Unilever-France chief likely to head Patronat

BY PAUL BETTS IN PARIS

THE EXECUTIVE council of France's employers' confederation, or Patronat, has picked Mr Francois Perigot, the head of Unilever-France, as its preferred candidate to lead the influential organisation for the next five years.

As the preferred candidate of the Patronat's executive council, Mr Perigot is likely to be elected as the new chairman of the confederation next month by the Patronat's general assembly.

Mr Perigot yesterday won 26 votes from the executive council compared with only nine for his rival Mr Yvon Chotard, the former deputy head of the Patronat who has been openly campaigning for the chairmanship. Indeed, Mr Chotard, who earlier fell out with the current chairman of the confederation, Mr Yvon Gattaz, is expected to continue to campaign in the hope that he can still sway the votes of the Patronat's general assembly on December 16 in his favour.

However, it is rare for a candidate who has not won the earlier approval of the Patronat's executive council to succeed in the final vote.

Mr Chotard, a publisher who has been responsible for labour relations at the Patronat since 1972, made it clear he was seeking the top Patronat position last spring after resigning as deputy chairman of the organisation. Mr Chotard and Mr Gattaz, the Patronat chairman, had long been at odds. Mr Gattaz had also just beaten

Gibraltar talks to be held in January

By Joe Garcia in Gibraltar

MINISTERIAL talks between Britain and Spain over the future of Gibraltar, envisaged for the end of this month or early December, will not take place until January 13, according to official sources in Gibraltar.

Sir Geoffrey Howe, the UK Foreign Secretary, and Mr Francisco Fernandez Ordóñez, the Spanish Foreign Minister, last met in December last year in what is an annual meeting to review progress on the Gibraltar issues.

At the time, top priority was given to reaching agreement on the joint use of the Gibraltar airfield, but such a scheme has met with opposition in Gibraltar because the Spaniards wish to fly to Gibraltar from Madrid without going through passport and customs controls.

The question of the airfield is the only real prospect of substantial agreement between London and Madrid, as envisaged by the Brussels agreement of 1984 which sought to promote co-operation between Gibraltar and Spain on several issues.

Official Spanish sources in the Andalusian region would welcome a deal over the airport. It would help plans to convert the Spanish port of Algeciras across Gibraltar Bay into a "super port," because it would dramatically improve communications.

FAO faces shortfall of \$92m

By Alan Friedman in Milan

The UN's Rome-based Food and Agricultural Organisation (FAO) is facing a \$92m (\$63.5m) shortfall because of arrears in payments by contributor-nations and other problems, according to Mr Edward Saouma, FAO Director-General.

Mr Saouma said yesterday that budget cuts by the US Congress had made "an already disturbing situation worse" and warned that the FAO could face increasing financial difficulties during its current two-year budget period, which runs until December 1987.

He had ordered \$15m savings by not filling staff vacancies and by cancelling some meetings and publications. The FAO will also have to draw on \$15m from its working capital reserves.

The FAO chief blamed the cuts in contributions by the US, which normally accounts for around 25 per cent of the organisation's budget.

Late payments by other member-states, increased operating costs, and the weakness of the dollar against the Italian lira had compounded the situation.

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TIMETABLE FOR INTEGRATED SERVICES DIGITAL NETWORKS

EEC set to back telecoms system

BY WILLIAM DAWKINS IN BRUSSELS

EUROPEAN industry ministers are likely today to sanction the establishment of common standards for a new telecommunications system expected to have a \$200bn (£140bn) world market by 1990.

They are set to agree on a 14-month timetable for the definition of broad technical standards for integrated services digital networks (ISDN).

These will use existing copper telephone lines to transmit simultaneously voice, data and video messages, unlike the more advanced broadband communications, which will use optical fibres to perform the same tasks cheaper and better.

The European Commission believes ISDN will represent a \$40bn market in the Community by the end of the decade. The anticipated accord is significant because recent moves by US technical standards authorities towards setting a common format for ISDN have prompted fears among European companies that they could lose the lead they have in this technology.

Today's meeting in Brussels is due to give the go-ahead to a Commission proposal to empower the Conference of European Postal and Telecommunications Authorities to specify by

the end of this year how many different types of equipment will be able to communicate with each other and which services will be offered.

The Commission has set a timetable for the definition of 11 services by the end of next year, so that they can be offered throughout the Community from 1989. They include improved teletext, telephones able to take messages while the subscriber is on the line and calling line identification.

ISDN's attraction to business is that it will remove the need to have separate circuits for different pieces of communications equipment. Basic research for

Yugoslavia forecasts fall in hard currency

By Aleksandar Lebl in Belgrade

YUGOSLAVIA'S hard currency surplus for 1988 is expected to be \$462m-\$120m more than last year but barely half the \$890m planned. Announcing this in Belgrade yesterday Mr Nenad Krkic, the Foreign Trade Minister, said the surplus for 1987 was estimated at \$700m.

However, taking into account trade on a barter basis with Communist countries, the estimates for this year show a drop from \$890m last year to \$630m this against a planned \$850m. On this basis, next year's estimated surplus is \$850m.

The hard currency external debt, however, is expected to remain at its current level despite the Government's commitment, as outlined recently by the Prime Minister, Mr Branko Mitlicic, to repay \$1bn this year. This is because of exchange rate fluctuations which have increased its nominal value, expressed in dollars, by the same amount.

It amounted to \$18.2bn at the end of 1987, of which \$17.2bn comprised long and medium term borrowings, with \$887m short term.

The overall volume of Yugoslav foreign trade in the January to October period fell below the 1985 totals, with exports down by 3.4 per cent and imports by 1.6 per cent. However, exports to developed countries were up by 2.7 per cent and imports from them by 3.4 per cent.

Trade with Communist countries fell — exports by 7.7 per cent and imports by 1.4 per cent — mainly because of the drop in oil prices. This eroded the value of Soviet supplies of crude and consequently of Yugoslav sales to the Soviet Union. The fall in oil prices has led to a parallel decline in Yugoslavia's trade with developing countries.

Research plans survive budget strictures

BY QUENTIN PEEL IN BRUSSELS

WEST GERMANY, Britain and France, the three substantial net contributors to the EEC budget, yesterday failed to persuade their fellow member states to impose strict budget discipline on the ambitious plans of the European Commission for research and development over the next five years.

Finance ministers yesterday exercised their right to consider the Ecu 7.735bn (£2.5bn) research programme supposed to be agreed by the end of the year—but failed to reach the conclusion sought by the budget disciplinarians.

Mr Hans Tietmeyer, the West German State Secretary for Finance, argued that the programme meant an annual growth in research spending of some 25 per cent, against forecast growth for all non-agricultural spending in the EEC budget of only 6.6 per cent.

He said ministers should make it clear to their colleagues in the Research Council that approval for the programme to the full

Bank, rather than allow the European Commission to raise the money itself in the form of a so-called New Community Instrument, as proposed in Brussels.

Agreement was finally reached yesterday that the first tranche of Ecu 750m would be raised by the Commission, before being entrusted to the EIB for lending. The second tranche of Ecu 750m would be both raised and lent by the EIB.

Detailed legal drafting of the agreement will have to be approved by the finance ministers' next meeting in December.

Ecu 7.735bn would mean cutting back in other areas of spending.

The research ministers are themselves deeply split between the three major budget contributors and the other nine mem-

ber states—in spite of the fact that proportionately more of any EEC research spending is carried out in Britain, France and West Germany.

Mr Nigel Lawson, the British

Killing sets back peace hopes in New Caledonia

BY DAVID HOUSEGO IN PARIS

FRENCH HOPES of preserving peace and order on its South Pacific territory of New Caledonia until next summer's referendum have received a setback with the killing of a French loyalist militant over the weekend.

Mr Bernard Pons, the Minister responsible for France's overseas territories, said yesterday that all the evidence suggested "that he had been shot by members of the Melanesian liberation movement, the FLNKS, or those close to it."

Mr Jacques Chirac, the French Prime Minister, yesterday declined to see Mr Jean-Marie Tjibaou, the FLNKS leader, who is on a visit to Paris to discuss the terms of the referendum.

His decision brought strong condemnation from the Opposition Socialist party and is likely to exacerbate the growing list of conflicts between Mr Chirac and President Francois Mitterrand that have sprung up in recent days. Mr Mitterrand is due to see Mr Tjibaou on Wednesday.

The FLNKS says the shooting occurred after French settlers belonging to Mr Chirac's party had held a provocative meeting in a part of the territory where FLNKS support is strong. Mr Tjibaou says the loyalists paraded with "guns, flags and insults."

The incident comes at a time when both sides in New Caledonia have been showing signs of impatience. Extremists among the white settler population have been disappointed by Mr Chirac's readiness for compromise and concession with the FLNKS—including his agreement to meet Mr Tjibaou in Paris.



Mr Chirac refused to see head of independence movement

On the other hand, the more militant among the FLNKS have been chafing at the moderation of Mr Tjibaou who has been ready to negotiate with a right-wing government in France.

On the other hand, the more militant among the FLNKS have been chafing at the moderation of Mr Tjibaou who has been ready to negotiate with a right-wing government in France.

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OVERSEAS NEWS

Kim Il-Sung death reports fuel fears of instability



Mr Kim Il-Sung: unchallenged role

IF REPORTS of the death of Kim Il-sung, the North Korean President, are confirmed, it will signal the passing of an era. Mr Kim, at 74, has been one of the longest-ruling heads of state in the world, coming to power with the Soviet occupation of North Korea at the end of the Second World War.

Mr Kim is hated in South Korea as a Communist enemy who commands one of the largest armies in Asia; yet, his longevity has lent continuity to the Government of North Korea. It is widely appreciated that however outlandish North Korea's actions may have appeared after the disastrous experience of the Korean war, Mr Kim has always stopped short of starting another one.

His absence would signal a new period of uncertainty and possible instability. North Korea plays a pivotal role in the geopolitical power equation of north east Asia, where the interests of China, the Soviet Union, Japan and the US intersect in what has historically been a war-prone region.

Steven Butler explains why the enemy you know may be preferable in a tense part of the world

Mr Kim's grip on power remained firm through the Korean war, which North Korea launched in 1950. Progressively eliminating his political rivals in the 1960s, he has since ruled North Korea virtually unchallenged, reinforcing his position with a personality cult that was perhaps matched only by that surrounding Mao Tse-tung in China during the Cultural Revolution.

Chairman Mao and President Kim were often thought of as spiritual brothers, with Mr Kim's idea of "juche"—roughly, "self-reliance"—as the underpinning of an ideological system claiming universal appeal.

For more than 35 years,

President Kim has been arranging for a transfer of power to his son, Kim Chung-il, which, if completed, would be the first hereditary power transfer in a Communist state. Kim Chung-il is now said to be running the day-to-day affairs of the Government.

Although the younger Kim is painted as something of a wild-eyed radical in the South, a playboy responsible for the North's international atrocities, little is known about the man's ideas or his true role. North Korean specialists say that open signs of resistance to the transfer have been absent for several years. Even so, it is believed the younger Kim may encounter resistance from a generation of political leaders who were passed over in the son's rapid rise to power.

It is the prospect of a new, largely unknown leader, and the possibility of a destabilising power struggle, that worries the South Korean Government. The fear is that the delicate military and political balance on the peninsula could become

the pawn of a political faction trying to assert control over the Pyongyang Government and the result might be war.

In recent years, analysts of North Korean affairs have seen Pyongyang as reacting to long-term trends that have worked against its interests. The North Korean economy grew respectably until the early 1970s, after which it has stagnated and has been vastly outdistanced by its rival in Seoul.

In 1984, North and South Korea began an unusual series of talks aimed at economic co-operation and humanitarian measures to reunite families separated by the Korean war.

The tension between these two old enemies was heightened earlier this month when the South Korean Defence Minister warned the North to stop building a dam just over the border that he said could be used as a weapon of mass destruction against the South.

The Minister's statement could be interpreted only as a threat to take military action to prevent the dam from being built.



Mr Kim Chung-il: day-to-day affairs

Australia backs UK bid to suppress spy book

BY CHRIS SHERWELL IN SYDNEY

THE Australian Government, responding to strong requests from the UK, yesterday heeded London's bid to suppress the memoirs of a former agent of MI5, the British security and counter-espionage service.

The move was confirmed in the New South Wales Supreme Court when hearings opened on a British Government application to prevent Heinemann Australia publishing the memoirs of Mr Peter Wright.

Mr Wright, who served with MI5 for more than 20 years up to 1976, believes the service was penetrated by foreign agents and has acted unlawfully.

The Australian Government's support came in an affidavit which contended that publication of Mr Wright's memoirs would prejudice the operations of the Australian security services and be contrary to the national interest.

The move springs from suggestions in Mr Wright's memoirs that Sir Roger Hollis, a former MI5 chief, was a double agent.

The intervention seems likely to strengthen the British position, which is based principally on the argument that Mr Wright was under an obligation of contract not to disclose anything about his job without authorisation.

Mr Wright and his publishers maintain the information in Mr Wright's memoirs is no longer confidential, is known to the Soviet Union and out of date. They say it is in the public interest that publication go ahead.

The long-winded case finally opened before Mr Justice Powell after a separate hearing in the New South Wales Appeal Court yesterday morning in which a British request for an adjournment was refused.

India moves to ease border tensions

BY JOHN ELLIOTT IN BANGALORE

TWO INITIATIVES aimed at easing regional tensions in South Asia, were launched yesterday when India both agreed the outlines of a possible solution for Sri Lanka's ethnic crisis and also paved the way with Pakistan for a fresh attempt to improve the two countries' deteriorating relations.

The broad parameters for a political agreement on Sri Lanka's Tamil ethnic crisis emerged after the end of the second annual summit in Bangalore of the South Asian Association for Regional Co-operation, where Mr Rajiv Gandhi, the Indian Prime Minister, held several hours of talks with Mr Junius Jayawardene, the Sri Lankan President.

They could lead to India threatening to close down offices and camps run in its southern state of Tamil Nadu by militant and extremist Tamil leaders if

the militants do not accept the new proposals.

This means that there now appears to be more prospect of a settlement of the crisis than has been likely for many months. But negotiations on the details were continuing late last night between ministers and diplomats of the two countries and a final settlement is still a long way off because both moderate and militant Tamil leaders have to be consulted.

Mr Gandhi said yesterday that the package put forward by Sri Lanka was "good" and was, he believed, "something that the Tamils can live with in peace and security in Sri Lanka."

He said this in the context of a declaration by the summit that South Asian countries should not harbour each other's terrorists. The inference was that India would tell the Tamil extremists, who have lived in

and around the southern city of Madras for two years, to leave India and return to Sri Lanka if the final deal agreed is, in India's view, as satisfactory as the broad parameters agreed in the past two days.

Sri Lanka's Tamil minority race wants some form of devolution and independence for its main areas in the north and east of the island. Substantial agreement has been reached in recent weeks on most of the necessary revolutionary measures. The sticking point has been a Tamil demand that the island's northern and eastern provinces, where the Tamils are strong, should be merged.

The Bangalore talks have concentrated on finding a compromise. Proposals have emerged for living off part of the eastern province around the city of Batticaloa, but this

is not favoured by the extremists. The Batticaloa area would be separated from the Tamil northern heartland of Jaffna by a Sinhalese area around the port city of Trincomalee.

The new initiative to try to restart friendship talks between India and Pakistan came after Mr Gandhi met Mr Mohammad Khan Junejo, Pakistan's Prime Minister. The two countries have agreed to hold a meeting early next month on illicit crossings of their common border, including drug trafficking, smuggling and terrorism. Their two Foreign Secretaries are also to meet next month to try to restart a series of friendship initiatives launched 11 months ago which foundered early this year. Mr Junejo said Mr Gandhi was "young and straightforward" and an "open-minded Prime Minister."

Workers clash at GM car plant in S Africa

BY ANTHONY ROBINSON IN JOHANNESBURG

POLICE arrested 16 demonstrators outside General Motors' South African subsidiary yesterday after clashes between returning workers, strikers and newly employed "scab" labour outside the Port Elizabeth plant.

Later, management issued an ultimatum to the estimated 900 workers - one third of the workforce - still on strike. Those who fail to clock in by 8am would be dismissed, the company said.

The company's decision last week to recruit fresh labour from the large pool of unemployed car workers in the area to replace 500 workers sacked for taking part in an illegal sit-in contributed to the bitter confrontation outside the plant yesterday.

Management and many strikers complained in turn of union intimidation. Witnesses said returning workers and newly employed "scab" workers were threatened with "necklacing" - death by flaming rubber tyre.

The strike broke out on October 29 over union demands for severance pay and a list of job security guarantees following GM's decision to diversify from South Africa and hand over to a local management buy-out team headed by a former

senior GM executive from America.

Two former members of the Lesotho Government and their wives were shot dead over the weekend after being abducted by armed men near Roma, some 50km from the capital, Maseru.

Both men, Mr Desmond Shishe, the former Minister of Information, and Mr Vincent Makhele, former Minister of Foreign Affairs, were members of the Government headed by Chief Leabua Jonathan which was overthrown by a military coup on January 20.

The coup followed a South African blockade of the landlocked kingdom's road and rail communications. Since then, Lesotho has been ruled by a military council headed by Gen Justin Lekhanya and a Council of Ministers headed by King Moshoeshoe II.

The deaths of the two former ministers were confirmed by Maj-Gen James Dingizwayo, Lesotho's Commissioner of Police, who said they were shot at Bushman's Pass near Roma. He gave no other details.

Since the coup, members of the deposed government have been kept under close surveillance.

IMF team resumes Cairo talks

An IMF team was scheduled last night to resume negotiations with Egyptian officials on balance of payments support, following the resumption of their discussions caused by the sudden change of government in Cairo last week, Tony Walker writes from Cairo.

An IMF source said the discussions may continue until the end of next week. The five-man IMF delegation would then report to the fund's board which would consider whether a basis existed for further discussions.

The IMF is proposing a number of reforms to the Egyptian economy, including a streamlining of the multi-tiered exchange rate, liberalisation of interest rates and reduction of energy subsidies.

Japan's prices continue to decline

JAPANESE wholesale prices fell a further 0.8 per cent last month, the 20th consecutive monthly decline, despite a 2.8 per cent rise in import prices, Andrew Baxter reports from Tokyo.

On a year-to-year basis, Japan's overall wholesale price index was down 11.3 per cent, a decline eclipsed only by the 11.8 per cent drop recorded in September.

According to Bank of Japan figures released yesterday, domestic wholesale prices dipped 1.2 per cent from September, and 6.9 per cent from a year earlier. Oil and coal product prices fell 10.8 per cent from the previous month, while electricity, gas and water prices declined 5.6 per cent.

Philippines strike fails

THE PHILIPPINES' militant labour union, KMU, failed yesterday to draw massive support from the labour sector for a general strike it had called to protest against the murder of its chairman, Mr Rolando Olalia, last week, Samuel Senor reports from Manila.

The strike, which affected only a small portion of Manila's industries and the transportation sector, disappointed KMU leaders, who had hoped to paralyse the city.

Government authorities had appealed to other labour unions to

forego the strike as they fielded hundreds of police investigators to solve Mr Olalia's murder.

Meanwhile the Japanese Embassy appealed yesterday to the kidnappers of a Japanese businessman to establish contact, AP reports from Manila.

Philippine officials reported no clues in the abduction at the weekend of Mr Nobuyuki Wakaoji, 53, director of the Philippine branch of Mitsui of Japan, who was grabbed on Saturday by five armed men as he was diving.

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November, 1986

Union Carbide countersuit shifts Bhopal blame

BY K. K. SHARMA IN NEW DELHI

UNION CARBIDE OF THE US yesterday filed a countersuit against the Governments of India and the State of Madhya Pradesh seeking to blame them for the deaths of at least 2,000 people in the Bhopal gas disaster.

The countersuit will add to the lengthy court battle over who is responsible and what damages are to be paid for one of the world's worst industrial accidents.

The countersuit against the Governments, which filed a suit for damages from Union Carbide in a court in Bhopal two months ago, claims that they encouraged the existence of the illegal shantytowns around the pesticides plant where many of the victims lived.

The countersuit also alleges liability against both Governments arising from their roles in the design, staffing, location and product manufacture from the Bhopal plant. Union Carbide alleged that the Indian Government's policy required that the company to discontinue importing a less-costly carbaryl-based pesticide.

It further claimed that the Government insisted that it should manufacture methyl isocyanate (MIC) in India—MIC is the deadly gas that leaked from the plant and that this was done in accordance with a Government-approved process.

Union Carbide said the company's document, filed in the

Court of District and Sessions Judge G. S. Patel, who is hearing the compensation case filed by the Government, specified "how the tragedy could only have been the result of the deliberate introduction of substantial quantities of water into a MIC storage tank. Recently, Union Carbide officials have been saying that the disaster was caused by sabotage by a former employee.

The company's case is that the Indian and Madhya Pradesh Governments were at all times aware of the chemical processes, storage condition and safety systems in effect in its Bhopal plant. Both Governments were also fully aware that MIC is a toxic chemical, it claims.

The document filed by Union Carbide also tries to show that the detailed design, engineering and construction of the plant were done by major, respected Indian consultants, contractors and its own Indian subsidiaries. It says that the Indian Government limited Union Carbide's role to process design and that the US company provided "safe process designs."

The company's document tries to show that during the past 20 years, Indian laws, regulations and policies were implemented to restrict to the greatest extent possible the involvement of the corporation with its Indian subsidiary.

Sarney plans economic package amid Brazil election euphoria

BY IVO DAWNAY IN RIO DE JANEIRO

PRESIDENT Jose Sarney of Brazil yesterday called in senior cabinet members for discussions on an economic package that is likely to quieten the euphoria over the outcome of the weekend's elections when the principal governing party won a resounding victory.

Despite persistent and often contradictory leaks, the new measures remain firmly under wraps. Analysts are convinced, however, that the Government will take further steps to rein in demand.

There is also expected to be a series of price adjustments

and substantial increases on tariffs for public sector utilities and products ranging from electricity supply to steel.

For the private sector, industries which suffered an acute squeeze on profits when prices were frozen in February are expected to be allowed limited upward adjustments. Motor manufacturers and some chemical products should gain.

But a number of crucial questions are reported to be still under discussion. These include a debate over where tax rises could be imposed, and a new policy on wages.

Some Government economists

have argued for a general thaw of the price freeze, leaving only basic essentials protected. But Mr Dilson Funari, the Finance Minister, appears to have ruled this out as well as the prospect of across-the-board tax rises.

Lately now believes that some relaxation of prices, despite the inflationary consequences, must take place. Official inflation figures for October were 1.9 per cent — the highest monthly total since the economic adjustment, the Cruzado plan, was imposed.

Real underlying inflation, including illegal surcharges on prices, is believed to be

markedly higher.

The triumph of the principal government party — the Brazilian Democratic Movement (PMDB) — in the gubernatorial and congressional elections has given new authority to the administration.

With counting expected to continue all week, it is already clear that the centre-left PMDB has won a decisive victory, often at the expense of its right-wing coalition allies, the Liberal Front (PFL).

It seemed certain yesterday that the PMDB candidate for governor of Rio de Janeiro state, Mr Wellington Moreira

Franco had beaten Mr Darcy Ribeiro, of Mr Leonel Brizola's Democratic Workers Party (PDT) and the fiercest left-wing opponents of the government.

The election result has also dealt a heavy blow to the other left party, the socialist Workers Party (PT), which looks unlikely to exceed 20 per cent of the poll in any of the key states. Similarly on the right, the Democratic Social Party (PDS) — the rump of the old military grouping, Arena — has also performed poorly.

Mr Paulo Maluf, its best known candidate who fought

for the governorship of Sao Paulo, appears to have come a poor third in the race.

But the scale of the PMDB victory, leaves the Government in a dilemma over its economic strategy as many of its victorious senators and deputies sought their campaigns on the integrity of the Cruzado plan and for a continuation of the price freeze.

Too radical a revision of the plan — all believe some is necessary — could lay the administration open to charges of failing to hold to the most fundamental element behind the PMDB's landslide success.

Peru offers inducements to private investment

BY BARBARA DURN IN LIMA

THE PERUVIAN president, Mr Alan Garcia, is calling on the private sector to "bet on Peru" and reinvest its profits from this year's economic boom. As inducements, the Government is offering such sweeteners as a cheaper dollar exchange rate on imports, operating cost subsidies and short cuts through government red tape.

At the Annual Conference of Executives, the country's most important business meeting of the year, at the weekend Mr Garcia asked an audience of 600 to work with the Government to invest and create jobs so that "terrorism does not

infect unsatisfied minds."

The Government's maverick debt stance, paying only 10 per cent of export income for foreign debt service, has allowed it to prod the economy into a largely consumer-led growth rate of more than 6 per cent this year, which he predicted would continue in 1987.

His planning chief, Mr Javier Tautalean, said Peru must open a new phase of economic reactivation led by industrial investment.

The dollar shortage has already forced business and government into the black market.

Reagan alters stance on conventional forces

BY STEWART FLEMING, US EDITOR IN WASHINGTON

THE WHITE HOUSE said yesterday that the US would insist on a balance of conventional forces between Nato and Warsaw Pact nations before the West could consider moving towards the elimination of ballistic missiles.

Mr Larry Speakes, the White House spokesman, told reporters yesterday that, although the question of conventional arms had not been directly addressed at the Reykjavik summit, "it was obvious there would have to be a balance between US and Soviet conventional forces."

Mr Speakes said that the US would not propose any formal linkage between the nuclear arms talks and the question of conventional force balance. Neither, he said, was the US imposing any preconditions.

The shift in emphasis by the US will be welcomed in Western Europe. In terms of military strategy, Mr Reagan's failure in Reykjavik to address the question of conventional forces was seen as a serious oversight, one which was attacked in Washington, too. Politically, too, there has

been concern in Western Europe about Mr Gorbachev's success in Reykjavik in focusing attention on Washington's Strategic Defence Initiative.

By bringing Moscow's conventional force superiority to the fore, it will be easier for Mrs Thatcher to defend her position that the UK retain its nuclear deterrent.

Reuter adds from Paris: Mr Richard Perle, the US assistant Defence Secretary, warned yesterday of a major risk of research from the SDI programme leading to the Soviet Union through European companies participating in the project.

White House says no more arms will be sent to Iran

BY OUR US EDITOR

THE WHITE HOUSE insisted that the US is not planning to send further arms shipments to Iran. Mr Larry Speakes, the White House spokesman, told reporters that "the President's policy is no further arms shipments."

He added that the US would also urge third countries not to ship arms to Iran. Mr Speakes' comments followed continuing speculation about divisions within the Administration on US policy towards Iran and comments on Sunday from Mr George Shultz, the Secretary of State, which were widely interpreted as confirming that Mr Shultz has been profoundly unhappy with the White House decision to send arms to Iran.

The White House, in admitting last week that the arms shipments were made, argued that they were part of an effort to open a dialogue with moderates in the Iranian Government. Administration critics have maintained that the shipments were used to help secure the release of American hostages, held by pro-Iranian terrorist organisations in Lebanon.

The statement yesterday may be a sign that the Administration is succeeding in efforts to resolve its differences over the question of covert arms shipments to Iran and that Mr Shultz's opposition to such shipments has won the day.

Tony Walker in Cairo adds: President Reagan has sent personal messages to moderate Arab heads of state in an attempt to neutralise adverse reaction about secret US contacts with Iran.

President Hosni Mubarak of Egypt is known to be furious at the US action. Arab leaders are particularly incensed at the use made by the US of Israel as a conduit for weapons spares sent to Iran.

Meanwhile, a special Iraqi envoy has arrived in Cairo for talks with Mr Mubarak and Egyptian officials. Mr Saddam Hamud, a former foreign minister, and now speaker of Iraq's parliament, flew to Cairo from Amman where he met King Hussein.

Jordan is one of Iraq's principal supporters in the long-running Gulf war. King Hussein is understood to be angered that the US was supplying weapons and spares to Iran. The US President assured his Egyptian counterpart that the American arms embargo on Iran still applied and that his Administration is committed to ensuring the security of the Gulf and surrounding areas.

Moderate Arab leaders have refrained from public criticism of the US, but the Press has not been similarly reticent. The Kuwaiti daily al-Qabas said the shipment of US arms to Iran would prolong the Gulf war.

Mexico plans reform of company taxation

BY WILLIAM ORME IN MEXICO CITY

MEXICO'S 1987 budget, introduced to Congress this weekend, plans a 15 per cent increase in government investment, financed largely by higher corporate taxes.

A tax reform accompanying the budget aims to boost the Government's income by 1.5 per cent of gross domestic product, as Mexico pledged to do in its July agreement with the International Monetary Fund.

For corporate treasurers, the most significant change in the new tax code is its gradual elimination of complete deductions for interest payment, a provision, the Finance Ministry contends, discouraged productive investment and encouraged excessive indebtedness.

The tax code will allow deductions only for "real" interest payments—that is, interest after subtracting for inflation. Present allowances for the total write-off of interest payments are the main reason why revenue from corporate taxation fell from 2.9 per cent of GDP in 1980 to an estimated 1.6 per cent this year, the Finance Ministry said.

One consequence of the reform should be a sharp decline in corporate "back-to-back" loan deals with foreign banks, government economists said.

The revised interest deduction rules will not be fully enforced until 1991, however. In a provision calculated to disappoint accountants who have been crying out for a radical simplification of the Byzantine tax codes, businesses are to calculate 80 per cent of their 1987 tax bill under the old code using the new rules for only the remaining 20 per cent. In 1988, the new code will apply

to 40 per cent of tax payments; equivalent annual increments will eventually mandate full compliance five years from now.

The new tax system will also gradually reduce the top corporate tax bracket to 35 per cent, down from the current 49 per cent, while the highest rates for individual taxpayers will be lowered from the present 55 per cent to 50 per cent.

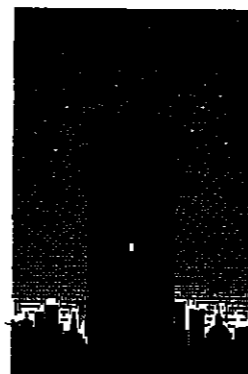
Some of the budget's underlying macro-economic assumptions have also been challenged by private-sector critics.

Inflation is projected in budget documents at 80 per cent next year, down from an expected 110 per cent in 1986. Private economists who doubt that the Government will succeed in slowing inflation in 1987 note that the 1986 budget was based on a projected 60 per cent inflation rate.

The budget is based on a projected 2 to 3 per cent economic growth rate. In its negotiations earlier this year with foreign creditors, Mexico set a goal of 3 to 4 per cent growth for 1987—and secured pledges for up to \$2.5bn in additional contingency lending if the economy failed to expand at this pace. In its budget presentation this weekend, however, the Government said 3 to 4 per cent growth would not be attained until the beginning of 1989.

More than half the 1987 budget will go towards the servicing of foreign and internal government debts. Interest and amortisation payments are expected to total 56 per cent of the budget, but this figure will rise if inflation exceeds the projected 80 per cent mark, forcing up domestic interest rates.

Why workaholics seldom get to the top.



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Nobody was there to tend him. They'd all gone home. So he died.

His bosses felt guilty. Had they been overworking him, they wondered.

So they gave someone else the job to do and watched carefully to see how he fared.

The new man found he could do the entire job in two days a week.

Workaholics, it seems, do not work for success or riches.

They don't work to achieve anything.

For them, work is an end in itself. If anything, they work to create more work.

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Sometimes the way to the top is to do less work.



WORLD TRADE NEWS

UN agency aims for pact on terror at sea

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THE International Maritime Organisation (IMO), the shipping agency of the United Nations, is drawing up proposals for an international treaty to combat terrorism at sea.

The IMO has set up a working party to produce a draft convention based on proposals put forward by the governments of Austria, Egypt and Italy.

The draft convention would have to be approved by a special IMO conference, open to all 130 member-states, and would become international law after ratification by national legislatures.

The IMO initiative follows the hijacking of the Italian cruise ship Achille Lauro in the Mediterranean last year, when an American passenger was killed by Palestinian terrorists.

Security at ports and on board ships on international voyages has since been tightened in an attempt to prevent similar incidents.

This is regarded as insufficient by the Italian Govern-

ment, however, which regards the Achille Lauro hijacking as evidence of the extension of terrorism into a field in which international law is ill-equipped to cope.

In a briefing note to the IMO, Prof Luigi Ferrarini, head of the legal service of the Italian Foreign Ministry, said the hijacking has demonstrated the existence of a dangerous gap in existing international legislation.

The proposals put forward by Italy, Austria and Egypt are based on the Hague and Montreal Conventions on the safety of civil aviation, together with UN Conventions on the protection of diplomats, the taking of hostages, and prevention of torture.

The central requirement would be for states to punish terrorists with "appropriate penalties," or to allow extradition. Either course would have to be followed without exception or delay.

Japan 'will be worst hit by ship debt write-offs'

BY OUR HONG KONG CORRESPONDENT

HUGE WRITE-OFFS of shipping debt are not over yet, a leading shipping financier has warned.

Addressing the fifth Sea Trade conference in Hong Kong yesterday, Mr Paul Slater of the shipping financiers First International Capital Group, described how the "fall-out from the shipping market's own version of a nuclear melt-down"

was now moving East. The worst damage will be in Japan, where Mr Slater said that up to \$10bn (£8.9bn) in bad shipping debts is likely to be written off in the next 12 months.

Mr Slater is on record as saying that total shipping industry debt may reach \$20bn, with most of that sum already judged to be lost.

US protectionism dominates Pacific Rim conference

BY CHRIS SHERWELL IN PERTH

INTENSIFYING US protectionism, the lack of a recycling mechanism for Japanese surpluses and China's rapid transformation yesterday dominated a conference on trade and investment in the Pacific Rim.

The three themes, pinpointed on the first day of a three-day symposium in Perth, were seen as having potentially profound implications in a region often regarded as the world's growth hub of the future.

The day's most provocative comments came from Tengku Razaleigh Hamzah, Trade and Industry Minister in Malaysia, who drew stark parallels with the 1930s slump to identify a "crash of '86" for commodity-dependent economies.

These countries, he said, faced a crippling burden in servicing their debts, a slowdown in trade, tariff and non-tariff restrictions against them, and "the complete destruction of the psychological sense of economic optimism."

Though he believed the Pacific Age had arrived, he said, it would be "nasty, probably brutish and definitely short," unless a region of equitably-shared prosperity was created.

That meant more trade, less protection, a reversal of the "severe trend of developed country investment" a curbing of arms expenditures and ideological leadership.

The Japanese, he said, now had to restructure their country and their psychology to provide the economic and moral leadership necessary to prevent a repeat of the first Great Depression.

Mr Michael Dobbs-Higginson, head of Merrill Lynch's Asia-Pacific division, said Asia's fast growing economies had become excessively dependent on US domestic demand. In the longer-term, however, they would eventually join the industrial club.

Japan, on the other hand, would either have to arrive at a new "consensus" policy for

growth or suffer a bout of de-industrialisation, as painful to the Japanese as it was to the Americans in the early 1980s.

The country also had a responsibility to seek ways to recycle its surplus to the poorer half of the world which is stalled by weak commodity prices, he said.

"Economic progress in East Asia," he added more generally, "now depends to a much greater degree than before on political progress — towards stable governments which outlast presidents and prime ministers."

Mr Alan Carroll of Consul-

tants Business International said that geopolitical changes, exchange rate movements and shifts in competitiveness were completely altering the economic map of the region.

To understand what was happening, he declared, it was necessary to appreciate the impact of the year's changed value, the technological advancement of Japan, South Korea and Taiwan, the position of South-east Asia, and the impact of the region's demographics, in which four out of 10 people in the world came from: India or China.

It was especially necessary, he added, to understand the impact of a rapprochement between the Soviet Union and China, and the "irreversible" changes in China.

These prompted Mr Michael Sandberg, head of the Hong Kong and Shanghai Bank, to lament China's continued refusal to borrow abroad on commercial terms.

He said China's reserves had dropped dramatically from \$17bn (£11.8bn) in 1984 to the "psychological benchmark" of \$10bn, and warned that a failure to meet basic needs would be more dangerous than carefully planned foreign borrowings.

Cairo uses secret weapon in fight for fresh life

BY TONY WALKER IN CAIRO

CAIRENES living on the east bank of the River Nile produce 1m cu metres of wastewater a day, equivalent to one-third of the volume of the Great Pyramid of Cheops in the desert on the fringes of the city.

The present Cairo sewerage system, designed by an Englishman 70 years ago to serve 1m people, is hopelessly inadequate for today's population of about 12m. It is estimated that at least one-third of Cairo is unsewered.

Health problems resulting in part from this state of affairs are horrendous. Infant mortality, for example, is around 12 times that of Western Europe and double the average for developing countries.

Egypt, with help from Britain (which is responsible for work on the east bank of the Nile) and the US (west bank), is trying to do something about the problem. It has embarked on one of the largest civil engineering projects in the world to provide a decaying city in marshy ground on the banks of one of the world's greatest rivers with a modern sewerage system and perhaps a new lease of life.

The "Greater Cairo Wastewater project" may appear prosaic and almost invisible (most of the work is underground) compared with the awesome structures that served as tombs for Egypt's Pharaonic rulers, but its benefit to present and future generations of Egyptians is likely to be considerably greater.

The sewerage project is a tripartite venture between the Egyptian Government, and US and UK contractors, American and British consultants (Ambric) in association with Egyptian engineers are overseeing the design and technical management of the first phase of the project, which is costing about \$2m.

It is a scheme of almost overwhelming magnitude in a city and an environment which poses enormous challenges for even the most skilled engineers.

The contractors, however, have a secret weapon in their primeval battle against the oozing mud — a 280-ton mechan-

ical mole built by Markham and Co of Chesterfield in the UK under licence from the Okamura Engineering Co of Japan.

The huge device, with a massive drill mounted on the front and incorporating a slurry system to get rid of the waste, is slowly eating its way beneath the surface creating a tunnel. This will eventually run the length of Cairo on the east bank, a distance of 16 km.

Lilley International of the UK and Misr Engineering of Egypt have formed a joint venture to construct part of the main tunnel, which will carry more than 1m cubic metres of wastewater a day to treatment plants on Cairo's fringes.

The wastewater project is being funded through a mixture of grants and soft loans by the two foreign governments. The UK Overseas Development Agency (ODA) provided a \$50m grant and the Export Credits Guarantee Department (ECGD) backed loans of £185m for the east bank scheme.

Lord Malcolm Selsdon, chairman of the project, in a recent



Lord Selsdon

letter to Mrs Margaret Thatcher, the British Prime Minister, described the benefits to Britain of involvement in the Cairo project thus:

● Under phase one, contracts totalling \$77m are being let to major British contractors, often in partnership with Egyptian contractors.

● Between \$20m and \$30m of orders are being placed with 500 sub-contractors will be spread throughout the country.

● It is estimated that these orders will produce between 15,000 and 20,000 jobs in the UK in addition to 500 British employees working in Cairo.

● The project has provided the British water and sewerage industry with a much-needed chance to up-date technology and restore competitiveness in an area of major opportunity worldwide.

British consultant engineers of Taylor Binnie and Partners, who are overseeing the project as members of Ambric, are pleased with progress on the east bank scheme whose first stage is due to be finished by the end of the decade.

The magnitude of the required works can be judged by comparison with earlier flow figures — 49,000 cubic metres per day anticipated in 1980 and 1.25m cubic metres per day in 1981.

Kobe Steel in excavator deal with Mitsubishi

By Andrew Rodger in Tokyo

KOBE STEEL, the Japanese steel, machinery and engineering group, is to supply hydraulic excavators to the US subsidiary of Mitsubishi Corporation, the major Japanese trading house.

The deal represents a boost for sales of Kobe's excavators in the US market, which have come under pressure because of the strength of the yen and trade friction.

Starting in February, Kobe, Japan's sixth largest steel producer, will supply five types of excavator to Machinery Distribution Inc. (MDI), the Mitsubishi unit, which will market them under its MDI-Yuval brand name.

Between 300 and 400 machines will be supplied in the first year, rising to 600 a year in five years. Kobe is already selling hydraulic excavators and wheel loaders in the US through its Kobelco-America subsidiary, which sold 670 hydraulic excavators and wheel loaders last year for total revenues of \$45m.

China official warns on foreign partners' profits

BY ROBERT THOMSON IN PEKING

FOREIGN companies engaged in motor vehicle joint ventures have been making "big profits" but have not been prepared to transfer expertise to China or to produce parts locally according to Mr Chen Zutao, the general manager of the China Automotive Industry Corporation.

In a rare criticism of foreign business people carried by Xinhua, the official Chinese news agency, Mr Chen said that "some foreign businessmen are earning a double profit" by selling parts to the local assembly line and then taking a share of the earnings when the completed vehicle is sold.

China has vehicle joint ventures with Volkswagen of West Germany, Peugeot of France, and the American Motors Corporation. Foreign partners say they have been unable to increase local production of parts because of the poor quality of Chinese products, and claim that ventures have been hindered by China's shortage of foreign exchange.

Mr Chen said that the projects have been unsatisfactory because "these enterprises begin by importing assembly lines and are slow to make use of parts and accessories from local areas."

"It is against our interests when some of these businessmen ignore China's interests and requests. They are pursuing their own profits," he said. The general manager made clear that future foreign partners will have to manufacture the main components in China.

● China's imports of computers are being wasted because enterprises buying the equipment have had neither the necessary expertise nor compatible technology, the official Economic Daily has admitted.

The paper said that China imported 70,000 computers in 1984 but "many offices that bought computers found they lacked the competence and the technical staff to maintain them." It estimated that less than half the country's 150,000 microcomputers were in use.

China's Ministry of Foreign Economic Relations and Trade has already said that technology purchasing policies are "disordered" and the latest report shows the Government is displeased by the import flow despite tough import controls.

The ministry has been particularly annoyed by duplicated imports resulting from the lack of co-ordination among Chinese departments.

Go-ahead for Polish foreign capital venture

By Christopher Robb in Warsaw

POLAND'S Foreign Trade Ministry has given permission for the establishment of the country's first joint venture with foreign capital under legislation passed last April.

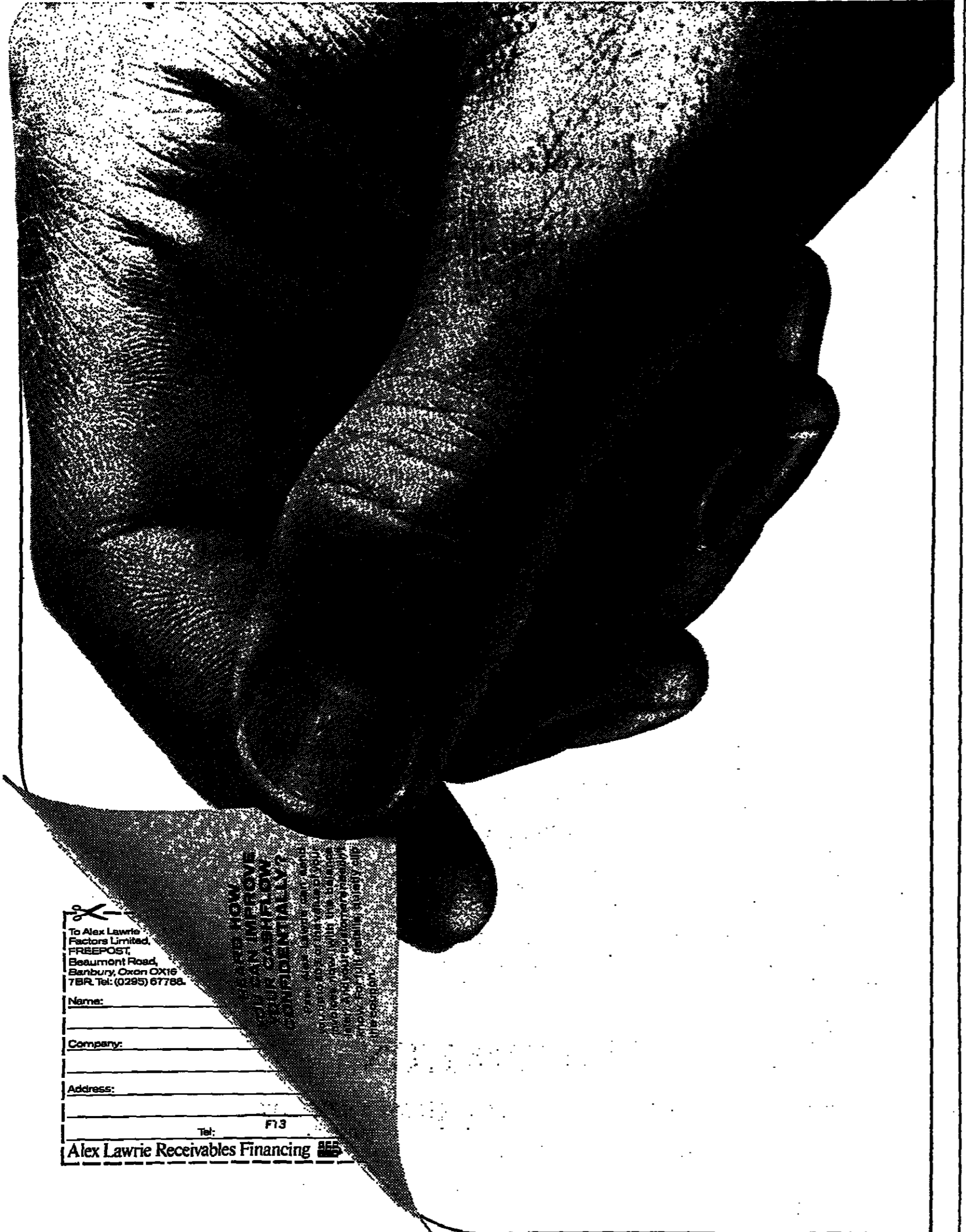
The new company, Lim Joint Venture, with capital worth \$15m (£7.45m) brings together the Polish state airline Lot with a 63 per cent stake, Ibaa GMBH, an Austrian construction company, and Marriott, the US hotel chain with a 24 per cent stake each.

The joint venture will be completing the Lot air terminal in central Warsaw over the next two years at a cost of \$60m (£34.7m) financed by loans provided by Austrian banks.

The new company will then run the terminal and hotel complex which will include the country's first casino for Westerners for 25 years.

● Lot has ordered 11 TU-154M medium-range passenger aircraft for its North African and Near Eastern routes, from the Soviet Avia Export Company.

The 150-seater Soviet aircraft with tourist and business-class facilities worth 12m zloty (£42m) are to be delivered between 1987 and 1990.



NOTICE OF REDEMPTION

To the Holders of

Compañía Anónima Nacional Teléfonos de Venezuela

8 1/4% Guaranteed Sinking Fund Debentures Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of December 15, 1972, providing for the above Debentures, \$740,000 principal amount of said Debentures bearing the following serial numbers have been selected for redemption on December 15, 1986, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest thereon to said date:

OUTSTANDING DEBENTURES OF \$1,000 EACH OF PREFIX "M" BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

16	48	52	62	75	80
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ALSO OUTSTANDING DEBENTURES OF \$1,000 EACH OF PREFIX "M" BEARING THE FOLLOWING NUMBERS:

125	625	2025	3225	4125	5425	6225	7825	9025	10125	12025	13825	14125
625	1125	2125	3225	4725	5625	6725	7925	9625	11325	12125	13725	14225
625	1425	2325	3725	5025	6125	7725	8625	9925	11625	12425	13925	14325

On December 15, 1986, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 115th Floor, 30 West Street, New York, N.Y. 10015, or (b) at the main offices of any of the following: Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris and Zurich; Bank Mees & Hope NV in Amsterdam; Credito Romagnolo S.p.A. in Milan and Rome and Credit Industriel d'Alsace et de Lorraine, S.A. in Luxembourg. Payments at the offices referred to in (b) above will be made by check drawn on a dollar account, or by transfer to a dollar account maintained by the payee with a bank in New York City. Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with, a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient from such reporting. If the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate), those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Coupons due December 15, 1986 should be detached and collected in the usual manner. On and after December 15, 1986 interest shall cease to accrue on the Debentures herein designated for redemption.

Compañía Anónima Nacional Teléfonos de Venezuela
Dated: November 13, 1986

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UK NEWS

Labour disputes defence of City self-regulation

BY IVOR OWEN

GOVERNMENT claims that the action taken by Morgan Grenfell in enforcing the resignation of Mr Geoffrey Collier as its securities chief shows that self-regulation is working well but is being disputed by Mr Robert Sheldon, a former Labour Treasury Minister, in the House of Commons last night.

He claimed that the crudeness of the method used by Mr Collier, who resigned after admitting dealing on the basis of insider information, was unlikely to be repeated and called for an assurance that the new regulatory procedures now being introduced in the City of London would be capable of countering more sophisticated operations.

Mr Michael Howard, Minister for Corporate and Consumer Affairs, refused to comment on the "circumstances of a particular case" but insisted that the new self-regulatory procedures being put in place under

the supervision of the Securities and Investments Board (SIB) greatly increased the likelihood of insider trading offences coming to light.

He contended that, as more information became available under the new system, it would become easier to identify particular patterns of dealing and movements in share prices, which could prove to be the starting-point for proceedings.

Mr Howard also gave an assurance that the Department of Trade and Industry (DTI) would not hesitate to use the "sweeping and draconian" powers afforded to it by the Financial Services Act. Those suspected of offences could be obliged to answer questions on oath - questions which could be admitted in evidence.

Any refusal to answer such questions, he reminded the House, could lead to the person concerned being brought before the court for contempt.

In barbed tones, Mr Robin Cook, a Labour spokesman on trade matters, congratulated the Government on bringing into operation powers in the act which only two weeks ago Mr Howard had said could not be introduced until next year.

He maintained that the discovery that the new structures in the City were being abused only a week after being set up proved that it would be intolerable if the SIB did not become fully effective for almost another 12 months.

Mr Cook said the case involving Mr Collier was exceptional only in that the dealer had been detected and dismissed.

Over the past year, he said, there had been 160 takeover bids for shares at an average rise in share prices of 86 per cent as "insiders" cashed in on their knowledge.

Australian group set to acquire Gestetner

By Martin Dickson

AFF INVESTMENT Corporation, a recently formed Australian company, seems set to acquire control of Gestetner Holdings, the British of fee equipment and duplicator manufacturer, under a complex deal agreed last night, which would give it an immediate 15 per cent stake in the group.

Gestetner, the grand old name of the British duplicator industry, has been considered a takeover target ever since the Gestetner family relaxed its 100-year control over the group and enfranchised its ordinary shares last year, reducing the family stake to about 28 per cent.

AFF, the latest in a wave of Australian groups to bid for British companies, is an investment vehicle which shot to prominence in September, when it took an option over a stake in Elders IXL, the Australian brewing to agriculture group, held by Broken Hill Proprietary.

It has a market capitalisation of more than A\$500m (\$325m) and is associated with two former Elders executives, Mr Peter Scambon and Mr Richard Weissenberg, as well as textile magnates, Mr Basil Selous and Mr Abraham Goldberg.

It is understood that under last night's deal AFF would take an immediate 15 per cent stake in Gestetner at a cost of £24m. However, through rights to subscribe for new shares, it could end up with 55 per cent of the group's enlarged equity capital, injecting a total of £15m into the business.

The Australian group intends to retain Gestetner's stock market quotation, but last night's deal apparently includes a full offer to its existing shareholders who wish to sell out. They would be offered 179p a share for both their ordinary and capital shares.

That compares with a price of 149p at which Gestetner's shares were suspended last week when it said it had received an approach about the "future management and control of the group."

AFF would acquire its 15 per cent stake at 149p a share - a price which gives the entire group a market capitalisation of £57m - and its contingent rights to further shares would be at a price of 179p a share.

Last night's deal would give it seats on the board and, in effect, management control but its lack of knowledge of the copy industry means there are unlikely to be immediate changes in senior management.

Gestetner makes stencil and offset duplicators and also photocopiers under licence from the Japanese Mita group. It has also moved into desk-top publishing.

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Radio watchdog role may be urged for Cable body

BY RAYMOND SNOODY

THE GOVERNMENT is expected to recommend next month that the Cable Authority should be given the regulatory responsibility for local commercial radio and the planned new third tier of community radio.

If national commercial radio goes ahead responsibility for that too would pass from the Independent Broadcasting Authority (IBA) to the Cable Authority.

The ideas will be set out in the Government green (discussion) paper on the future of radio in the UK which is scheduled to be published before Christmas.

Mr Douglas Hurd, the Home Secretary, has made it clear that he wants the discussion document to map out a new structure for radio to take the industry into the next century.

The apparent thinking is that the IBA should in future concentrate on the regulation of television and in making a success of its other major

responsibility – direct broadcasting by satellite (DBS).

There is also a determination to seek a significant degree of deregulation for the independent local radio (ILR) system which has been facing difficult financial times.

The Government has apparently turned to the Cable Authority, the body which regulates the cable television industry, because it deals in regulating local franchises. Unlike the IBA the Cable Authority does not own the transmission systems, but instead sets minimum technical standards and has been given the task by Parliament of regulating with a light touch.

There is also a feeling that it would be more sensible to expand the role of an authority that already exists rather than creating a new quango to regulate the commercial radio industry.

The Home Office said last night it would be premature to speculate on the contents of the Green Paper.

Europe will take US pop music channel

By Raymond Snoddy

BRITISH Telecom is joining with Mr Robert Maxwell to bring MTV, the US pop music cable channel, into the UK and the rest of Europe.

MTV has been one of the most successful advertising supported cable channels in the US, available to more than 80m homes. Mr Maxwell is setting up a new company with BT and Viacom, a US cable company which owns MTV, as shareholders.

The plan is to deliver the channel, made up largely of non-stop pop videos, by satellite to European cable networks. The aim is to launch the European version of MTV early in the new year, possibly to co-incide with the launch of Superchannel, the cable channel being put together by the ITV companies and the Virgin Group.

When Superchannel is launched on January 30, it will include about 10 hours out of 24 from Music Box, the existing European pop music channel. Apart from that 10-hour segment Music Box will no longer be available live to cable operators.

The new European MTV channel will be carried on Mr Maxwell's four channel British cable networks which will mean that at least one other channel may have to be dropped to make way for it – probably Music Box/Superchannel.

Mr Maxwell may also be considering the Europeanised version of MTV as a candidate for transmission on SES, a Luxembourg-based private-sector broadcasting satellite.

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Gestetner makes stencil and offset duplicators and also photocopiers under licence from the Japanese Mita group. It has also moved into desk-top publishing.

London 'natural home for trade mark offices'

By Fiona Thompson

BRITISH MEPs were yesterday urged to promote the UK's campaign to have the European Community Trade Mark Office sited in London.

At a briefing session for MEPs organised jointly by the London Chamber of Commerce and the Confederation of British Industry (CBI), Mr Geoffrey Pattle, Industry and Information Technology Minister, said Britain's bid represented the best possible package.

The proposed development, at St Katherine-by-the-Tower in London's Docklands, offered an unrivalled site close to the necessary infrastructure – the trade mark and patent agents, and well served by excellent transportation links, he said.

If London is successful, the office would be the first permanent Community institution to be based in Britain.

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P. L. Boeshaert, Senior Vice President, with Erwin Brunner, Senior Vice President, and Charles Jorg, Senior Vice President.

Swiss Bank Corporation and personal investment. How private is your investment?

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NOTICE OF ADJUSTED CONVERSION PRICE

To All Holders of 100,000 of 5% Convertible Subordinated Debentures due 1988 of Alex. Brown Incorporated

Pursuant to Section 1206 of the Indenture of Alex. Brown Incorporated to Bankers Trust Company, as Trustee, dated June 12, 1986, relating to the Company's 5% Convertible Subordinated Debentures due 1988 (the "Debentures"), the Company hereby gives notice that the Conversion Price of the Debentures shall be adjusted in accordance with Section 1206 of the Indenture to account for a dividend of \$0.10 per share of the Company to the stockholders of record November 3, 1986, and that, effective November 4, 1986, the Conversion Price under the Indenture shall be \$28.10.

Alex. Brown Incorporated
 Dated: November 18, 1986

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Notice of Redemption

NOTICE IS HEREBY GIVEN pursuant to the terms of a Trust Agreement dated as of April 15, 1976 between Aluminum Company of Canada, Limited (the "Corporation") and The Royal Trust Company (the "Trustee") that the Corporation will on December 19, 1986 redeem the whole of its presently outstanding 9 1/2% Debentures, due 1988, (the "Debentures") by payment in lawful money of the United States, to the holders thereof, of the redemption price stipulated in the conditions attaching thereto, namely, the principal amount together with interest on the said principal amount accrued and unpaid for the period from and including April 15, 1986 to but excluding December 19, 1986.

Payment of the redemption price will be made to the holders of the Debentures against surrender of the Debentures, together with the interest coupons pertaining thereto maturing after the redemption date. The face value of any missing unexpired coupons will be deducted from the payment. Payment will be made at the principal branch in Montreal of The Royal Bank of Canada and at the principal branch of The Royal Bank of Canada in London, England; of The Royal Bank of Canada (France) in Paris; of Deutsche Bank AG in Frankfurt-am-Main; of Societe Generale de Banque S.A. in Brussels; of Banque Generale du Luxembourg S.A. in the City of Luxembourg; of Swiss Bank Corporation in Basle, Geneva, Lausanne and Zurich; and of Banca Nazionale del Lavoro in Milan and Rome.

The funds required for the payment of the redemption price will be deposited on or before December 19, 1986 with The Royal Bank of Canada. Should any of the holders of the Debentures fail to present their Debentures on or before December 19, 1986 or fail to accept payment of the redemption moneys payable in respect thereof or give such receipt therefor, if any, as the Trustee may require, then the said redemption moneys shall be set aside for any such holder with The Royal Bank of Canada. Such setting aside shall for all purposes be deemed a payment to any such holder of the sum so set aside and to that extent the said Debentures and coupons shall thereafter not be considered as outstanding. The said Debenture holders shall have no other right except to receive payment out of the moneys so set aside upon surrender to The Royal Bank of Canada of their Debentures and coupons.

Notice is further given that interest in respect of the Debentures will cease to accrue from and after the date above fixed for redemption.

All Debentures so redeemed shall forthwith be cancelled.

Montreal, November 18, 1986

Aluminum Company of Canada, Limited

Richard S. Porter
 Secretary

UK NEWS

David Buchan visits the controversial Greenham Common base

Unions turn down 3.7% pay offer for engineers

BY PHILIP BASSETT, LABOUR EDITOR

ENGINEERING UNION leaders yesterday rejected a 3.7 per cent national-level pay offer - though both unions and employers in the industry agreed to think again about their positions.

The offer proposed by negotiators for the Engineering Employers' Federation (EEF) would raise the national minimum rate for skilled workers from £101.50 weekly to £105.50, and for unskilled workers from £74.10 to £78.80.

Consumer spending boom set to continue

BY PHILIP STEPHENS AND CHRISTOPHER PARKES

BRITAIN'S CONSUMER spending boom shows no signs of abating, with high street shops continuing to reap the rewards of buoyant incomes and rapid growth in credit.

High technology groups to create 300 jobs

BY DAVID THOMAS

MORE THAN 300 new jobs in high technology industries were announced yesterday.

AMERICAN DOLLARS are still being poured into new security gates, housing and other facilities at Greenham Common, 80 miles west of London - home to the 96 cruise missiles currently in Britain - despite the possibility of a superpower arms control deal that might take all the cruise missiles back to the US.

"It's up to the politicians to tell us if and when they want us to stop and go home," Col Bacs said. Last month US President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, tentatively agreed that all of their medium-range nuclear missiles should be pulled out of Europe.

At one end of the industry, national rates were ignored, with companies paying domestic rates well in excess of the nationally-agreed levels, while at the other companies ran the risks of having to pay rates which might be set if the EEF accepted the union arguments with reference to unrelated companies.

Arguing that it seemed to the employers "very difficult to set minimum rates for an industry as diverse as ours", the EEF said that arguments based on the profitability of particular companies, such as the unions had advanced, might have their place in domestic bargaining, but not in trying to agree national rates.

After the unions' rejection of the offer on rates, the two sides agreed to reconsider their positions, and will probably meet again next month.

The EEF also rejected the unions' claim for a reduction in hours as part of the pay agreement. It said that the correct forum for considering this issue was the sub-committee which had been considering radical industrial relations proposals for the industry. These included giving 1 1/2 hours off the current 39-hour week in return for greater work flexibility.

The employers refused too to lower the starting level for adult rates from 20 to 18.

We're just doing our job," said Col John Bacs, the Hungarian-born commander of the 501st Tactical Missile Wing at Greenham Common, of his task to assure regular training deployments of cruise missiles to Salisbury Plain and to ensure adequate facilities for the

nearly 4,000 US air force personnel and their dependents at the Berkshire base. "It's up to the politicians to tell us if and when they want us to stop and go home," Col Bacs said. Last month US President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, tentatively agreed that all of their medium-range nuclear missiles should be pulled out of Europe.

When, last Friday, the first party of journalists was allowed into Greenham Common, on a trip that had apparently been planned for months but also happened to come a day before the opening of the Campaign for Nuclear Disarmament's annual conference, the "Greenham Women" demonstrators had dwindled to just 15.

But the protesters' ability to disrupt the base's activities has far from diminished. Indeed it may have increased. In the early hours of November 4 protesters ambushed one of the convoys that goes

on average once a month for training on Ministry of Defence (MoD) land at Salisbury Plain. They blocked the road with a car, threw paint onto the windshield of one of the massive, 12-wheel missile transporters and cut its brake pipes. This automatically immobilised the vehicle.

Col Bacs expressed serious concern about the possibility of a serious accident. He pointed out that paint on the windshield temporarily blinds the driver. No one was hurt on November 4, but a repeat of such action could injure military personnel, bystanders and demonstrators alike, the US commander said.

When one of the six "flights" of cruise missiles leaves Greenham Common for Salisbury Plain training on how to disperse in time of war, it comprises no less than 22 vehicles - four Transporter-Erector-Launchers (TEs), two equally large Launch Control Centres (LCCs), 16 security trucks, five supply trucks and one removal truck.

In peacetime, Col Bacs stressed, the convoys carried no actual missiles and its guards (a third of whom are RAF Regiment) carry no guns. But in time of increased alert or war "it would be a different ball game," Col Bacs said, hinting that in those circumstances armed force

might have to be used against any demonstrators.

The US is responsible for security of the missiles themselves, inside hardened shelters in a top-security compound on part of the Greenham base. But the Royal Air Force is formally landlord of the base, and MoD police and members of the RAF Regiment (basically, an infantry body) have the job of dealing with "trespass" against the 9.5 mile perimeter fence.

Outside the base, too, the cruise convoys travel under local police guidance and control. In all, the UK security forces are doing "a good job," according to Col Bacs.

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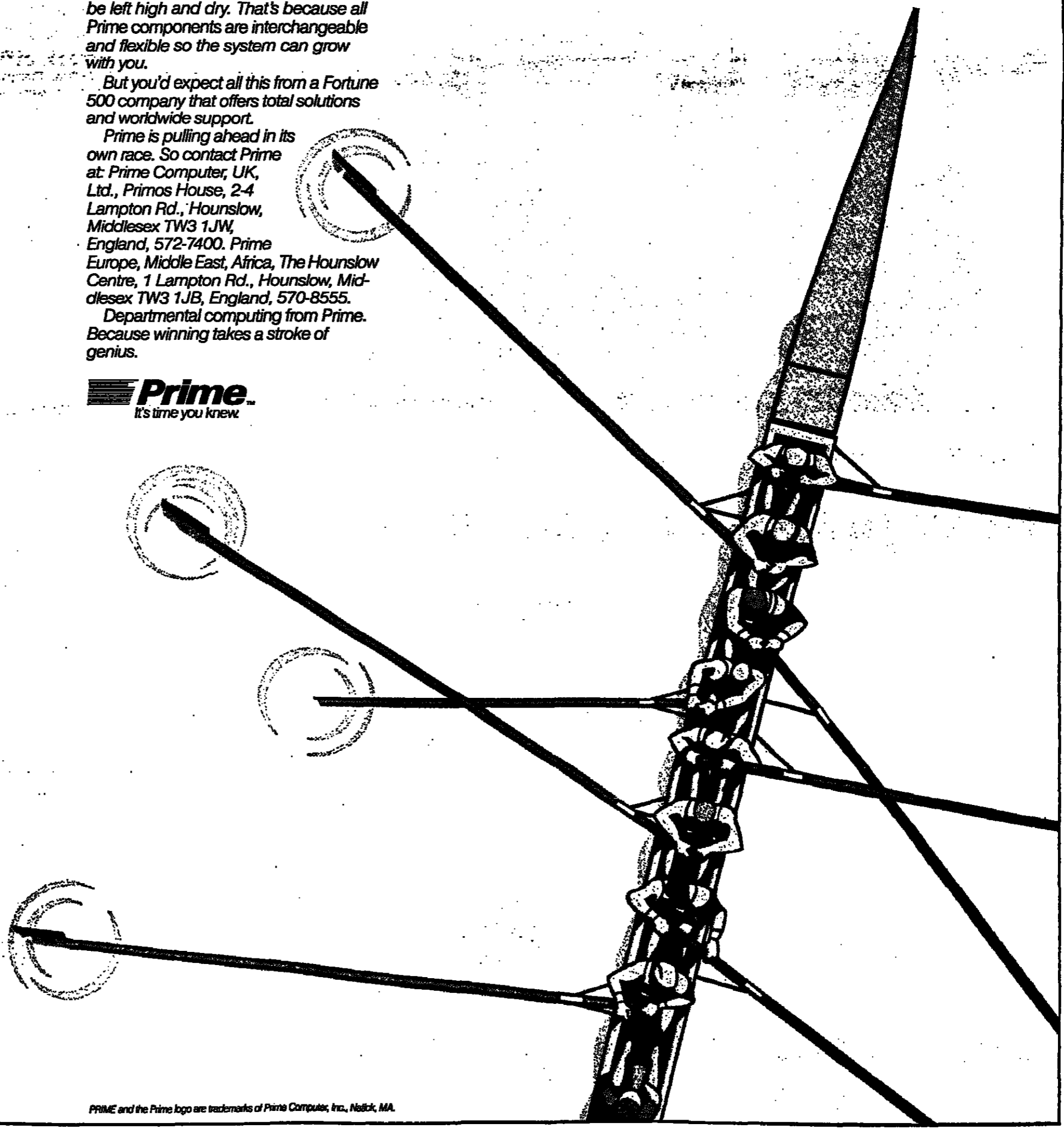
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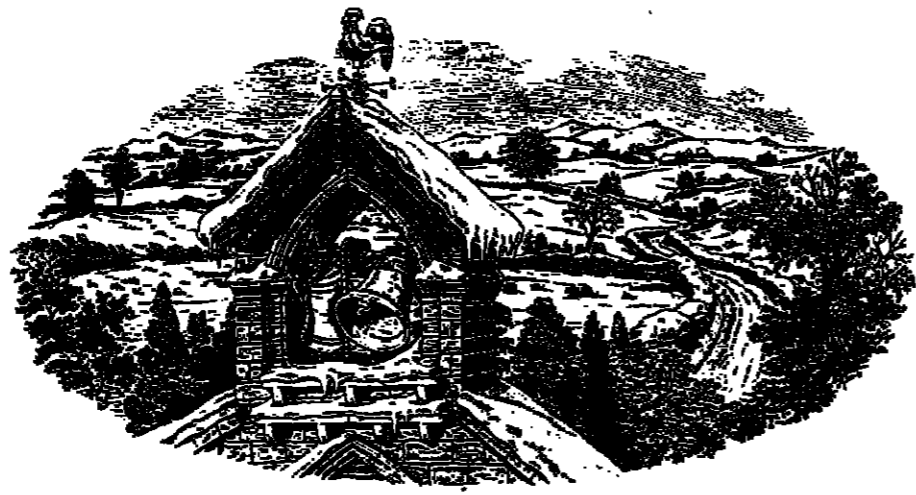
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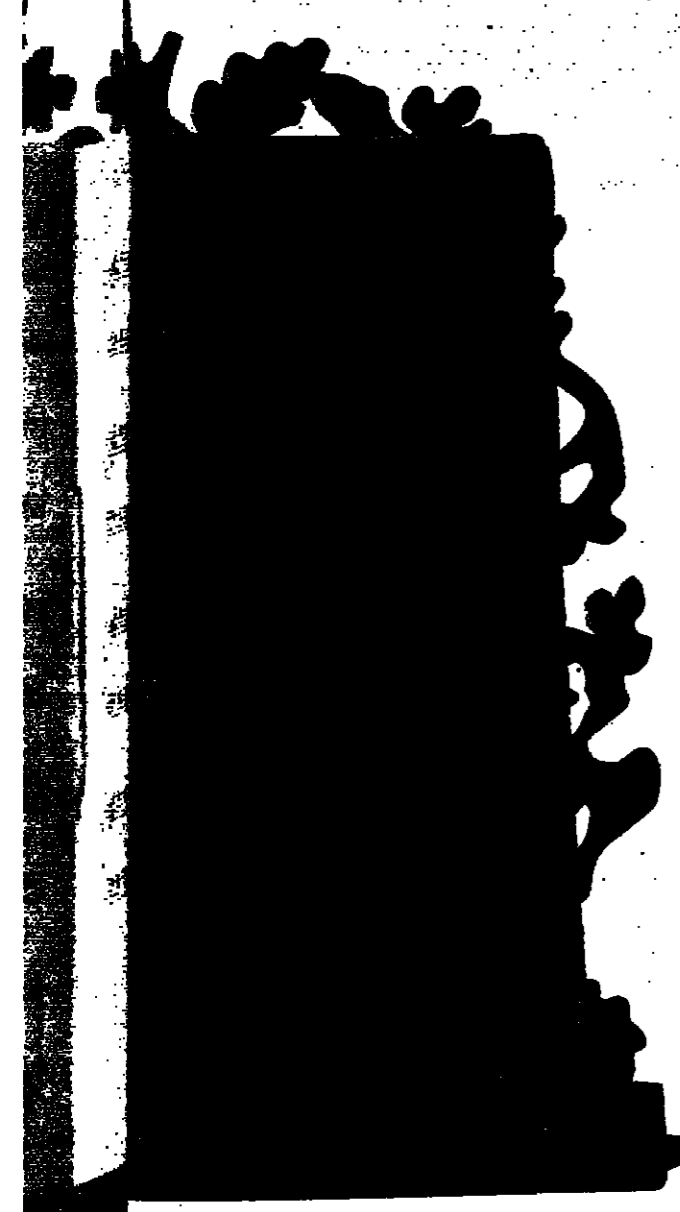
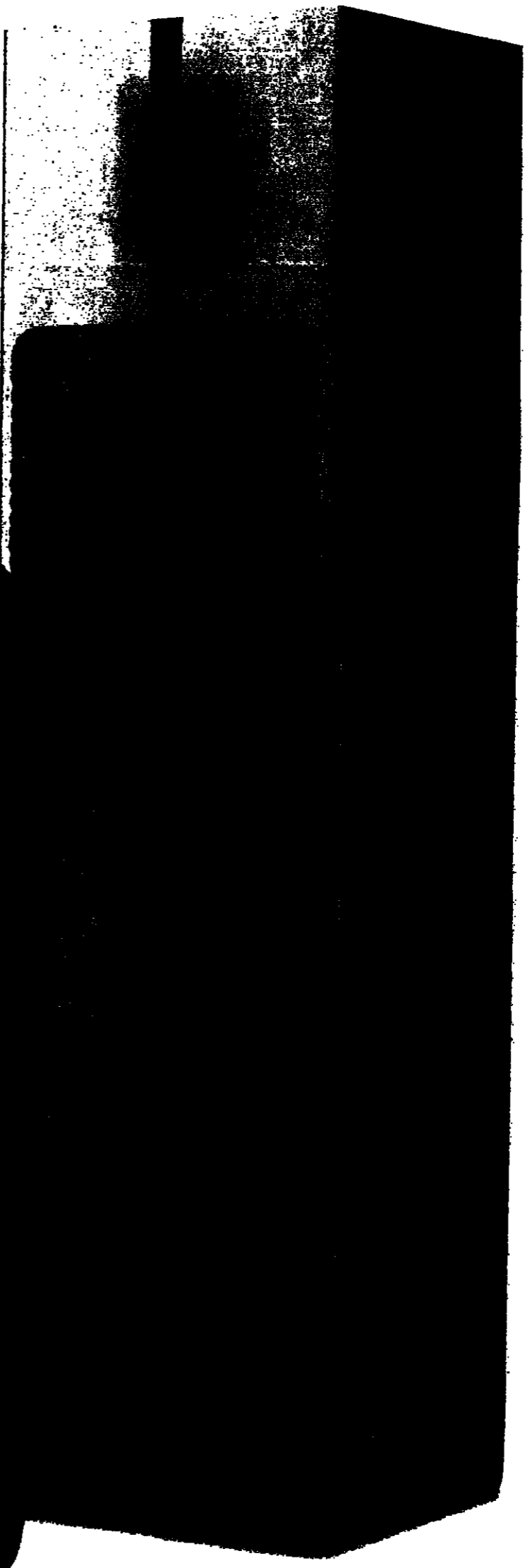
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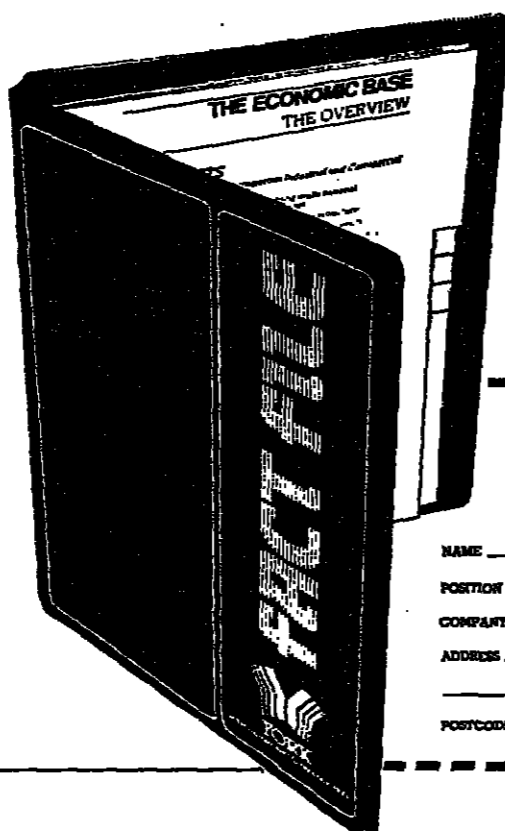


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UK NEWS

APPOINTMENTS FOLLOW DEADLOCKED TAKEOVER BID

Manchester Ship changes board

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

MANCHESTER Ship Canal Company, which is resisting a long and apparently deadlocked takeover bid by Highbams, yesterday made sweeping boardroom changes, appointing Mr Nicholas Berry as chairman and Sir Peter Lazarus, former Permanent Secretary of the Department of Transport, one of three new directors.

Mr Donald Redford, who was chairman up to yesterday's board meeting, has been appointed to the non-executive post of president of the company. Mr Berry said there was no question of Mr Redford having been sacked. He had brought forward his planned retirement by about six weeks.

However, Mr Redford's vigorous and uncompromising style has had

its critics among shareholders, particularly after the MSCC's last annual meeting when his treatment of small shareholders questioning the board's response to Highbams was very brusque.

Meanwhile, Highbams claimed yesterday that it now had 56.1 per cent of the MSCC's 8m shares and 42.6 of the company's traceable votes. The voting structure is tapered to favour smaller shareholders.

Mr Berry immediately disputed the voting percentage, but admitted that the key word in Highbams' statement is "traceable." About 8 per cent of votes, mainly of small shareholders, have not been traced. Highbams said it would therefore control any general meeting of the

company the moment it achieved 47.1 per cent of the votes and proxies present.

It believes this to be an easily achievable objective; both sides could start trying to "unbundle" their holdings into smaller packets held by nominees so as to maximise voting power. Highbams believes it would eventually get a majority at a general meeting just by doing this.

However, Mr Berry said that ground rules agreed by both sides with the takeover panel stipulated that Highbams must have more than half of all the votes, whether traced or not. In effect, this means that Highbams needs 53 per cent of the traceable votes for the panel to support its claims of victory.

Mr Martin Hill, Highbams' managing

director, said yesterday that this was still achievable and that the MSCC board should recognise the inevitability of defeat and resign.

Mr Berry, who is a director of the Daily Telegraph newspaper, joined the MSCC board last year with Mr Will Hopper, former Conservative Euro-MP for Greater Manchester and now chairman of the French-controlled Shire Trust in the City of London.

Mr Berry controls a quarter of the shares through the holdings of Harrop, of which he is chairman, and has a personal block of 700,000. Dr Isidor Klausner, Highbams' vice chairman, joined the MSCC board yesterday, as did Mr Graham Zlot.

Rail travel costs to rise in new year

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH RAIL (BR) is planning to limit fare rises in the south east of England to 6.5 per cent early next year, despite a cut of 20 per cent in Government subsidies.

The increase will match the 6.5 per cent increase announced by London Regional Transport for the Underground network, which BR sees as its main competitor for commuters commuting daily to London.

The British Railways Board is still considering the level of increases for the rest of the rail net-

work next year, but prices are expected to rise overall by around 4.5 per cent. An announcement is expected within the next two weeks.

The increases compare with retail price inflation of 3 per cent. This is forecast to rise to 3.75 per cent by the end of December. However, the Public Service Operations (PSO) grant paid to BR by the Government to subsidise passenger services will fall from £220m in 1985-86 to £712m next year, an overall reduction of 13 per cent.

The portion of the PSO grant paid to the corporation's Network South East division, which operates London commuter services, will fall from £257m to £205m a reduction of 20 per cent.

Mr John Moore, the Transport Secretary, has also announced further cuts in the PSO grant to £555m in current prices by 1990. In addition, the InterCity network, which received subsidies of £128m in 1985-86, will be withdrawn from grant after next year.

Tory MPs seek reform of Sunday trade laws

By Peter Riddell, Political Editor

NEARLY 100 Tory MPs have backed a House of Commons motion urging reform of the Sunday trading laws. But it is highly unlikely that the bill will be taken up again by the Government before the next general election since the Bill to scrap present restrictions on Sunday trading was defeated in April thanks to a large Tory rebellion.

The motion says: "This House believes that the present law governing Sunday trading is unwarrantable and requests amendment to take account of the manifest public demand for leisure outlets such as DIY shops and garden centres to open on Sunday."

The significance of the motion lies not only in the total of 98 MPs who had signed by yesterday but also in the seniority and range of opinion of the MPs. The list includes former ministers such as Mr Mark Carstairs, Mr Peter Rees, Mr Ian Gow and Sir Hugh Ross as well as senior back benchers such as the former chairman of the 1922 Committee, Sir Edward du Cann and the current vice-chairman, Sir Marcus Fox.

The only way the issue is likely to be raised is by a private member's Bill. The annual ballot is held this Thursday so there is a good chance that one of the signatories might have the chance to introduce such a measure.

However, the Conservative Party is divided on the question and anything other than a minor change in the current law could face strong opposition from Tory as well as Opposition MPs.

A subsidiary motive of the signatories is to put pressure on the Government to commit itself to action on Sunday trading after the next general election.

Prisoners 'incited to riot'

By a Financial Times Reporter

SOME PRISON officers incited inmates to take part in Britain's prison riots earlier this year, according to a report published yesterday.

The accusation was made by the Prison Reform Trust, which gave the first independent account of the disturbances which broke out in 22 jails and detention centres on April 20, after prison officers took industrial action over manning levels.

The trust's report has been sent to Sir James Keeney, Chief Prisoners Inspector, who is holding an investigation into the riots for the Home Secretary.

The Prison Officers Association said that the accusations were "disgraceful." Mr David Evans, general secretary of the association, said it was considering legal actions against the trust.

The trust's report includes interviews with six unnamed prisoners who saw the disturbances.

Mr Stephen Shaw, trust director, said five of the six prisoners made the "extremely grave accusation" about the role of the prison officers.

There was no single cause of the disturbances, he said. "In part, they occurred because the Home Office's industrial relations tactics relied upon brinkmanship, on calling the prison officers' bluff. Shamefully, a few rogue prison officers took up that challenge and condoned and incited the worst-ever series of prison riots in our history."



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UK NEWS

Government to increase arts spending by £17m

BY ANTONY THORNCROFT

GOVERNMENT spending on the arts and libraries is to be increased by 5.4 per cent in 1987-88, with a total budget of £339m. However, just over half the £17m rise is accounted for by the new building for the British Library at St Pancras, in London which will cost £18.8m in the next financial year.

The Arts Council, which decides how Government subsidy should be spent in the area of the performing arts, is to receive £138.4m, with its basic provision improved by 3.5 per cent. This is way below the £164m it requested, and less than the £140m it considered as a bare minimum.

Sir William Rees-Mogg, chairman of the Arts Council, said after the Government's announcement: "I am

disappointed, that a time when the purse strings have loosened, the Government has ignored the strong and soundly reasoned arguments for greater investment in the arts. Our base grant has only risen from £110m to £113.5m - a rise which does not keep pace with expected inflation."

But Mr Richard Luce, the Minister for the Arts, has produced a more generous budget than the arts world expected, mainly by finding £2m more for post-abolition funding. This year the Government gave the arts an extra £25m to make good the arts expenditure of the abolished metropolitan councils. It planned to reduce this special support to £21m in 1987-88 but, in order

to maintain the good response from successor councils, it has decided on a higher level of funding, and is providing £24m.

The Arts Council will probably get by on the £138.4m. It will not have to push through its threat to withdraw funding from one of the four major national companies - the BSC, Covent Garden, the National Theatre and the ENO - but no client can expect a "real" increase in grant next year.

The issue in the allocations announced yesterday is the National Heritage Memorial Fund which receives a standstill grant of £3m. This will lessen its ability to safeguard national treasures from overseas buyers.

Baker sees teachers' dispute 'gulf'

BY MICHAEL CASSELL, PARLIAMENTARY CORRESPONDENT

THERE REMAINS a "considerable gulf" between the Government's guidelines for a settlement in the teachers' dispute and the draft agreement reached at the weekend, Mr Kenneth Baker, the Education Secretary said yesterday.

In a short statement made in reply to a private notice question from Mr Giles Radice, Labour's ed-

ucation spokesman, Mr Baker told the House of Commons that he was considering the text of the proposals agreed by four of the six teaching unions. He was examining them against the criteria which he had already laid down and would, "in due time," announce the Government's decision.

Mr Baker placed heavy emphasis

on the draft nature of the agreement and emphasised that the unions and employers were due to return to the offices of the conciliation service, Acas tomorrow for talks to clear up several outstanding points. He said that full agreement between the two sides did not yet exist and that the details of the draft text had yet to be finalised.

Glaxo imitates ulcer success

Tony Jackson reports on the scientist behind two of the world's most successful drugs

EXACTLY 10 years ago, a new treatment for stomach ulcers made its debut on the world market. The drug, Tagamet, was greeted excitedly by the newspapers in the UK, its country of origin.

But not even the drug's owners, the US pharmaceutical group SmithKline, foresaw that Tagamet would go on to become the biggest-selling prescription drug of any kind in the world, with annual sales of close on \$1bn.

SmithKline's position is now threatened by the British drug company Glaxo, which a month ago claimed to have edged into the top spot with its own highly successful ulcer treatment, imitating the Tagamet prototype - more effectively, Glaxo would claim, and certainly more expensively, but an imitation note the less.

Tagamet is an unusual drug in a number of ways. It was invented by Sir James Black, one of the most eminent drug researchers in the history of the industry. Sir James is a 63-year old Scot who has divided his career fairly equally between commercial drug development and academic life, having in his time held senior positions with the drug companies ICI, SmithKline and Wellcome. At present he holds the chair of analytical pharmacology at King's College, London.

Before coming up with Tagamet - the first successful example of what is technically known as an H2 antagonist - Sir James had in his ICI days produced another best-selling drug, Inderal, the first successful

heart drug of the type known as a beta-blocker.

Many in the industry would say that those two drugs remain almost the only examples to date of drugs found not by traditional empirical methods of research - molecular roulette, in industry jargon - but by working deliberately from an initial hypothesis.

The connection between Inderal and Tagamet is that they are both based on the theory of receptors. Broadly speaking, receptors are points in the cells of the body which pass on messages by responding to chemical stimuli.

In the case of Inderal there are receptors in the cells of the heart - known as beta-receptors - which respond to adrenalin and step up the heart rate. Beta-blockers are so called because they block off those - and only those - receptors, and bring the heart rate down.

Similarly, the body has H-receptors, so called because they respond to histamine. Histamine not only plays a role in hay fever and the like, but also triggers off the production of stomach acid - a central factor in stomach ulcers. Anti-histamines of the conventional type had been developed during the Second World War, but were found not to hinder the production of stomach acid.

At SmithKline's UK laboratories

at Welwyn in Hertfordshire, north of London, Sir James and his researchers worked on the premise that there were two types of histamine receptor, one connected with conditions like hay fever and the other - H2 receptors - located on the cell walls of the stomach. After 12 years of research and a couple of major setbacks, the team came up with a successful H2 blocker - cimetidine, known by the brand name of Tagamet.

The new drug made a considerable impact on the medical profession. It was unusually free from side-effects, and was evidently a major breakthrough in a serious illness which had previously been treated either with a mixture of antacids and strict diet or with surgery.

Despite the \$1bn or so which the health services of the world spend on Tagamet each year, they are probably making a net saving compared with the costs of gastric surgery as undertaken a decade ago.

It was, of course, too good to last. SmithKline had a five-year run at a marvellous new market, and then in 1981 Glaxo came up with another H2 antagonist, Zantac, which despite being deliberately pitched at a premium price to Tagamet made very rapid headway in world markets.

Several other H2 antagonists are

now joining the party including one from the Japanese drug company Yamanouchi which has behind it the formidable marketing muscle of Merck of the US, one of the biggest drug groups in the world.

Given Tagamet's good safety record, SmithKline hopes eventually to introduce it as a non-prescription drug, with luck before its patent runs out in 1992. Besides its likely use as a sophisticated indigestion tablet, the drug is vouchsafed for by SmithKline scientists as being an excellent cure for a hangover.

Although the company has provided enormously from Tagamet, it seems to have little in its research cupboard to succeed it. In ulcer research it has moved on from H2 antagonists to a further and more problematic generation of acid suppressants called proton pump inhibitors, but here it is following - at a distance of some years - the work of another drug company, Hoescht of Sweden.

The stock market, certainly, is not impressed. At their present price of around 98p, SmithKline's shares are on a historic price-earnings ratio of around 13 - well below the Wall Street average, let alone the average for drug companies.

But Glaxo's share price, too has seen better days, with its P/E ratio standing only a whisker above the industrial average on the London market. The truth is that huge, blockbuster drugs like Tagamet and Zantac are quite uncharacteristic for an industry in which a \$50m product counts as a good seller.

Remaining Chinook helicopters grounded

By Michael Donno

THE REMAINING three Boeing BV-234 Chinook helicopters in the British International Helicopters' fleet have been grounded pending a final solution of the Chinook crash near the Shetland Islands this month in which 45 passengers and crew were killed. The aircraft have not flown since the crash.

This was announced yesterday by Mr Michael Spicer, Minister for Aviation, in a written parliamentary answer outlining the preliminary findings of the crash investigation.

The Accidents Investigation Branch of the Department of Transport had found a "catastrophic fatigue failure" of the spiral bevel ring gear in the forward rotor gearbox (the Chinook being a twin-engine and twin-rotor aircraft). This fatigue had multiple origins, but is believed to have resulted in the crash.

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TECHNOLOGY

POWER STATIONS

Alterations should reduce acid rain

By Maurice Samuelson

MOVES TO combat the problem of acid rain and its pollution of lakes in Scandinavia is good news for Britain's power plant industry, demoralised and weakened by a 10-year blight on new power station orders.

The industry's spirits have been lifted by the British Central Electricity Generating Board's decision to spend some \$600m on flue-gas desulphurisation (FGD) installations at three of the UK's biggest coal-fired power stations, with a total generating capacity of 6,000 MegaWatts. The work will almost certainly be placed with UK-based companies with licensing rights to Japanese or US technology.

Lord Marshall, CEBG chairman, announcing the plan in September, said the aim was to ensure that emissions of sulphur dioxide (SO₂) would continue to be reduced for the rest of this century, and that FGD would also be fitted in new coal-fired stations to be built thereafter.

The first power station to be tackled will be the newly completed extension of the plant at Drax, North Yorkshire. Fiddlers Ferry, Cheshire, will probably come next, followed by a big Midlands station, such as that at Ratcliffe on Soar.

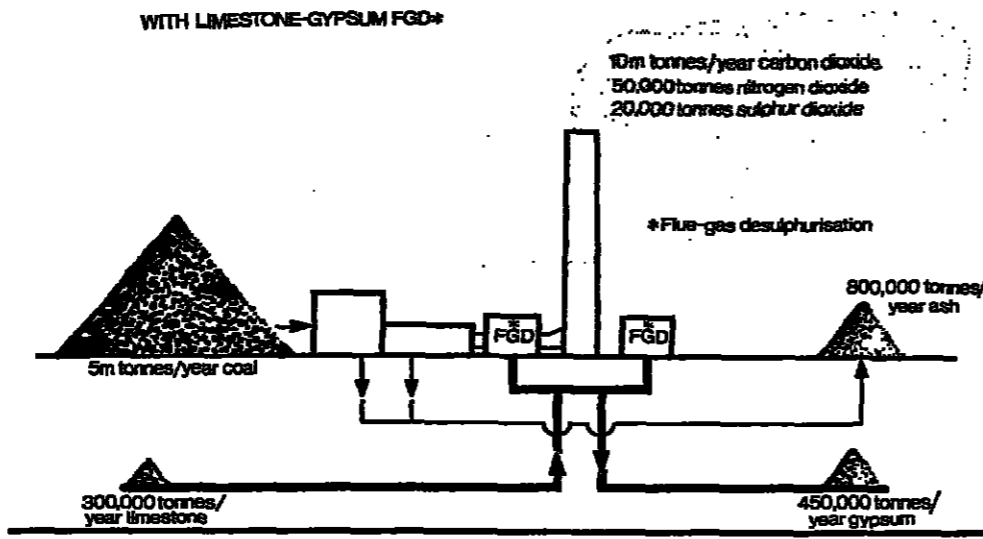
At Drax, work is expected to start towards the end of 1989, and when operational four years later, it should be removing about 90 per cent of the sulphur dioxide emissions from three 660 MegaWatt units.

The scrubbers (gas cleaning systems) on the station's units are expected to cost about \$50m each, so lively competition is likely to be aroused among would-be suppliers.

But with up to 100 different gas scrubbing systems in various stages of development worldwide, and with the CEBG keenly aware of the cost of the equipment when it will start placing orders, the suppliers are being kept in painful suspense.

In addition to inspecting FGDs already operational in several parts of the world, the CEBG has also commissioned preliminary studies from the UK's Northern Engineering Industries and Davy Corporation about the systems they can offer. This has raised these companies' hopes, although the CEBG says they are only low level studies which will not

MATERIAL FLOWS FOR 2000MW COAL-FIRED STATION



One cleaning process (above) involves limestone being ground and slurried and then used in a spray tower to contact the gas stream where calcium carbonate reacts to produce calcium sulphate, or gypsum. Drax (right) will be the first power station to be tackled



automatically be followed by orders.

The systems considered by the CEBG fall into two broad categories distinguished by the by-products to which they will give rise.

By "washing" the sulphuric emitters in a limestone slurry—a system used in Japan—the CEBG could produce high grade gypsum, the basic raw material of the plasterboard industry, or lower-grade products suitable for land-fill.

At Drax, such a plant would consist of a quencher and an absorber unit, situated between the induced draught fan and the chimney inlet. The waste gases would be rerouted

through the FGD plant instead of passing straight to the stack. There would also be areas for grinding and slurrying the limestone, for storing the gypsum and for water treatment.

The other main method, known as the regenerative system, creates sulphuric materials, such as sulphur, sulphur dioxide or sulphuric acid.

Since a major FGD programme would seriously affect the markets for the commodities produced by either method, the CEBG may well decide to install different systems into different power stations on regional marketing factors.

So far, most of the FGD plants built in the US and

Japan produce high quality gypsum, for use in plaster board or as a cement drying retardant.

A typical UK wellboard plant would be well matched to the gypsum output from a typical 2,000 MegaWatt power station. The Drax extension, for example, would use about 300,000 tonnes of limestone each year. This process would then produce about 500,000 tonnes of gypsum for re-sale.

But as the gypsum market is limited, the CEBG might also have to dispose of the waste less profitably, such as land-fill.

The need for more than one system suggests that there will

be good news for at least two of the principal suppliers of FGD systems. Among those based in Britain and offering a mixture of British and overseas expertise are: Northern Engineering Industries International Combustion; Babcock Power; Foster Wheeler; and Davy Corporation.

The UK market is also being eyed closely by Flakt, the large Swedish engineering company, which has installed limestone-based scrubbers in the US, West Germany and Scandinavia.

Davy has a strong chance of winning some business shortly claims to be the only group with a commercially-proven gas-scrubbing system for producing sulphuric acid. This is the patented Weilmann-Lord method, developed and patented by Davy.

It uses recycled sodium sulphite to recover sulphur oxides from waste power station gases and can produce saleable sulphur dioxide, sulphuric acid or sulphur. It could be a candidate for the Fiddlers Ferry power station.

Davy has built about 25 such systems in the US, five in Japan and a growing number in East and West Germany and Austria.

Although up to 20 per cent more expensive to build than the gypsum plants, the Weilmann-Lord system gives products which are easier to store and to sell. To hedge its bets, Davy also has the European rights to construct a gypsum system using the American-patented Research-Cottrell method.

One of the main gypsum-type scrubbers is that offered by Mitsubishi, which has installed nearly 60 gas scrubbing units in some 15,000 MegaWatts of power station capacity. Mitsui has claims to hold half the Japanese market, and to have won orders in West Germany and the US.

NEI, which has access to the Mitsubishi technology, says the if it wins contracts for desulphurisation in British power stations the hardware would all be built in the UK—at least 75 per cent by itself and the rest by specialist subcontractors.

Japanese technology is also offered from Babcock or Foster Wheeler, linked respectively with Hitachi and IHI (Ishikawajima-Harima Heavy Industries).

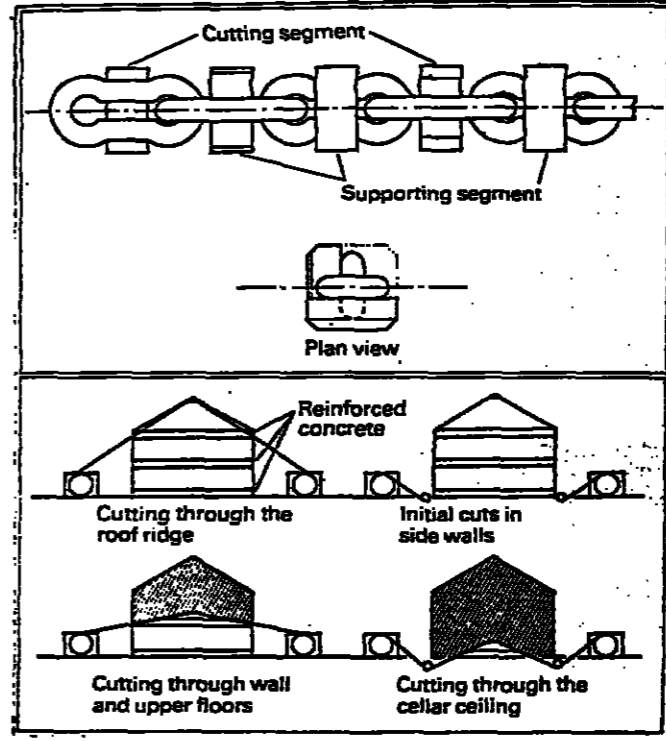
WORTH WATCHING



Noisy neighbours

BUILDING COMPANIES wishing to slice a pair of semi-detached houses into two—effectively detached—dwellings have the answer in a giant chain saw (illustrated below) which features diamond teeth and has been used in an experimental project in Carinthia, Austria.

There is a worthwhile objective to this apparently fantastic dissection. By creating an air gap of just over an inch between the buildings, it is possible to improve sound insulation by seven decibels. Such separations have been achieved in Germany for as little as DM 20,000 (£7,100).



The sawing system was developed by Hellman Trenn-technik of Landau.

Automation put to the test

CONFORMANCE TESTING of MAP and TOP products will soon be carried out by Networking Centre, a UK company in Hemel Hempstead which is setting up testing facilities under Department of Trade and Industry funding of over £1m.

MAP (manufacturing automation protocol) and TOP (technical office protocol) are initiatives led by General Motors and Boeing respectively to persuade manufacturers of factory and office automation equipment to use international standards for network communications. This

The conformance testing will be possible for those setting up automation systems to use products approved by the centre with the assurance that they meet the MAP and TOP specifications.

Having words with a computer

VERBAL instructions to, and spoken answers from an IBM personal computer are made possible by a single plug-in board developed by R & D Speech Technology of Ely, UK. The new board permits spoken control and response

The good news is FERRANTI Selling technology

in such applications as word processing, computer aided design, office systems and process control. For speech input, the device is trained by the user to recognise a series of words or phrases. Up to 99 words can be stored on the board in 30 phrases.

Printer beats counterfeiter

PRINTERS of such items as share certificates, pharmaceutical packaging, record labels and lottery tickets can beat counterfeiting with a system called Scrambled Indicia. This uses optical scrambling and unscrambling. Areas on items are printed using a special lens. The result is unreadable unless viewed through the "inverse" of the lens used in the camera. Counterfeit items would lack such printing and can, therefore, easily be identified.

Franchisees of the original system are under the strict control of Graphics Security Systems in the US, which developed the system.

Scrambled Indicia has been patented in 14 countries where companies using it have reported no loss or fraud due to counterfeiting.

In the UK, Scrambled Indicia is offered by Avery Label Systems of Maldenham, Harrison, and some security printers of High Wycombe, and Lawson Horden, a packaging company.

Plug tells of its own failures

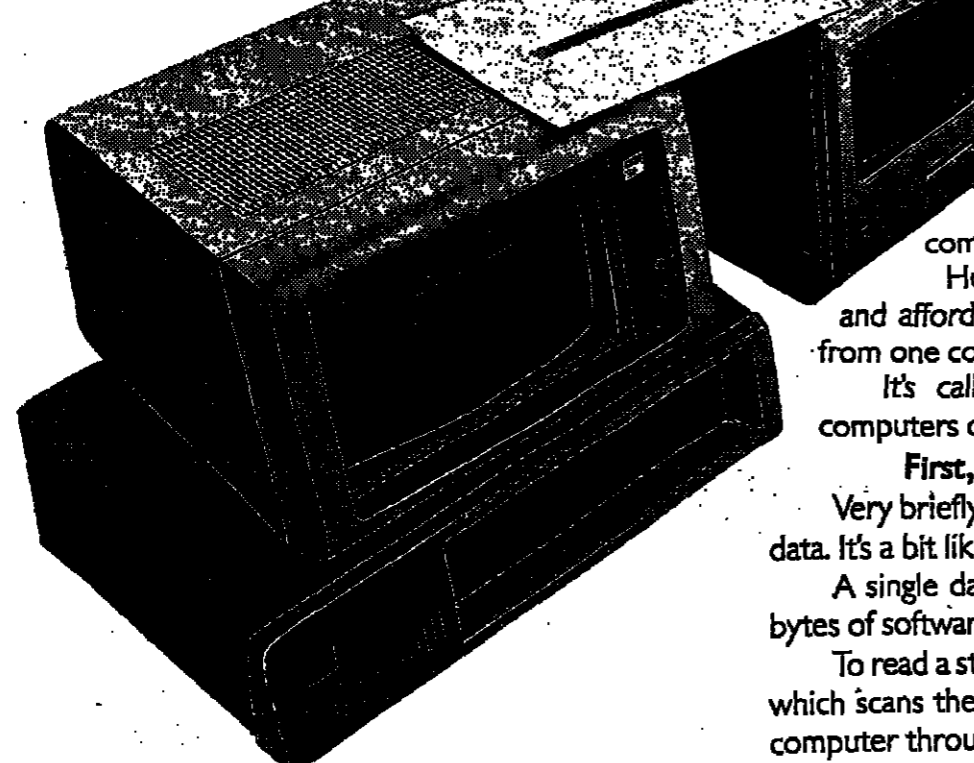
ELECTRIC PLUGS that emit an audible warning note if the power fails or the device is removed from the socket have been introduced by E & R Electrical Products of Harlow, Essex, UK.

The plugs should prove useful in industry and in the home where it is essential to know certain equipment running such as freezers, fish tank heaters, greenhouses or life support systems.

Contact: Hellman Trenn-technik—Mr Stan Herbert of De Beers (UK), 0260 22485; Networking Centre (UK), 0462 27871; R & D Speech (UK), 0353 2676; E & R Electrical (UK), 0278 48331.

How does Softstrip bridge the gap between computers?

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There are other possibilities, too.

For instance, you might prefer to use an IBM PC for word-processing, but a Macintosh for desktop publishing.

You can therefore print out a strip containing your IBM word-processed text (most dot matrix or laser printers will do), and read it directly into your Macintosh for printing.

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To read a strip, you use a Softstrip Reader which scans the data and transmits it to your computer through the serial port.

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Surprisingly little. At £200*, the Softstrip Reader is well within most people's reach. For another £20* our StripMaker™ software enables you to print your own strips.

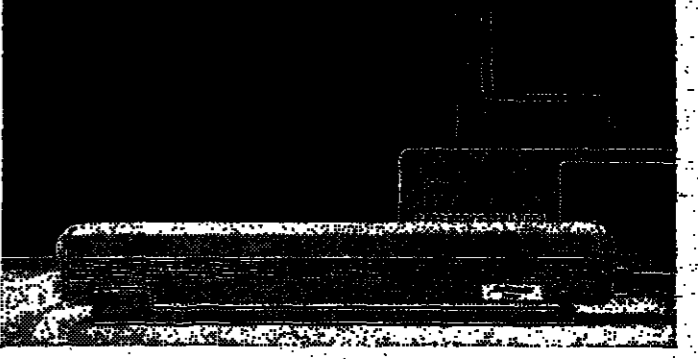
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THE ARTS

National Portrait Gallery/William Packer

Using the camera as a brush



Milva as Jenny Diver and Michael Heltau as Mack

L'Opéra de Quat'Sous/Paris

Michael Coveney

Just after he had directed the Italian premiere of *The Threepenny Opera* in 1956, Giorgio Strehler received a note from Brecht asking him to direct all his works, one after the other. Strehler's Brecht productions at the Piccolo, Milan, were the foundation of his reputation which, in its autumnal efflorescence in the Théâtre de Europe project based at the Odéon in Paris, is an abiding glory of the European cultural scene.

This is Strehler's fourth Threepenny Opera, presented with the Théâtre de Europe in the magnificent musical theatre cavern of the Châtelet (seating 2,200) and is easily the best version I have seen. It is produced with only so much splendour as beggars can imagine, but is touched with the tired and unprompted lavishness that sunk our own recent National Theatre account. It fills the theatre with style and panache—the setting is inter-war New York gangland rather than Victorian Soho—and most successfully offers Weill's great songs as full-blown objective comments on the action.

The narrator is dispensed with, scene and song headings drifting across the proscenium on a travelling electric message strip, two circular flickering strips joining the over-titles with the set, designed by Ezio Frigerio (Strehler's regular collaborator) as a great city garage with different film lots revealed behind a separating wooden fence. In a gesture of inauspicious authentication, "Mack" the "Knife" is the recorded, crackling voice of Brecht himself, that old Berlin Telefunken sound quality emerging from a downstage phonogram.

But there is nothing per- versely reverent in the staging. The wedding of Mack and Poni is not in a stable, but in the garage, lit by the headlights of several vintage cars, the bridal bed a converted Ford interior. The warehouse which harbours Mack on the run is an exotic slop-house heaving with sensuality and exhaustion, both qualities transmitted in bucketfuls by Milva, the Italian cabaret artiste, as Jenny Diver. In "Pirate Jenny," the "Tango Bellade" and, especially, the "Solomon Song" filmed from Polly, Milva proves she is the best thing to have happened to

The National Portrait Gallery is exhibiting until January 11 *Seeing The Self*, a thorough and extraordinary survey of the practice of self-portraiture by photography, the possibilities of which have intrigued photographers since the camera was invented. In recent years, with the camera accepted as a primary tool of the artist, as natural as the brush, the self-portrait as image and idea has become a standard of the work of the soi-disant artist photographers.

Indeed, the work of such artists as Duane Michals, Helen Chadwick, Arnulf Rainer, Cindy Sherman and Gilbert & George, is now essentially self-centred to a degree unknown before, with the self supplying the sole subject matter. Such work is rightly and well shown in this exhibition and if Gilbert & George are unrepresented, it is only because their work is too overbearing for this limited space.

There is little especially new in such preoccupations any more than there is in narcissism itself. The camera has only made the urge to dress up, with oneself the centre of elaborate tableaux, all but irresistible to certain temperaments, simply by making the results more certain and immediate. And who is to say where a natural showing off fades into exhibitionism, with perhaps a pinch of masochism thrown in? For it seems that a great many of these artists and photographers have been more concerned to take off their clothes than put more on.

Nadar may have seen himself as a red Indian, Lautrec as a Japanese, Loti as an Arab, but that is uncomplicated fancy dress when set against the more ambiguous statements of the self. Whether it is Munch painting on the beach at Warnemünde in 1907, Imogen Cunningham at length in her meadow the year before, or Mollie's *Constance* and Mappiethorpe in the 1960s, '70s and '80s, the frisson of self-regard borders on the prurient, though to say as much should not be taken as any kind of moral censure.

But Frederick Holland Day in the 1890s was enacting Christ's Passion to much contemporary

scandal, with himself in the central role; William Mortensen in the 1930s was hanging himself by the arms with great weights swinging from his feet; Arnulf Rainer in the 1970s was violating the contorted and grinning images he had made of himself—and it is perhaps legitimate to read something more into such obvious self-abnegation or contempt.

The comparatively questionable manifestations of obsession, however, are hardly the rule, and it is only in the more recent work that any programme or polemic becomes at all obtrusive or heavy handed. The feminist critique behind the work of Jo Spence and Terry Dennett, for example, is rather less engaging than the amused and unself-conscious feminism of Alice Austen in the 1890s, the proto-surrealist montage of Louise Deshong-Woodbridge in the 1900s, or Berenice Abbott's technical self-distortion of 1930. The simple, dignified, manly self-regard of Frances Johnston in

1898 is certainly as remarkable as Judy Dater's enjoyable deadpan satires of 1982.

Indeed, in all this work from the 1840s to the 1980s, the most interesting and creative is that which is most direct in its enjoyment of experiment and response to technical opportunity, and fresh in the wit of its taking up of imaginative possibility. From the moment Hippolyte Bayard saw himself as the Drowned Man, artists have known the image of their own mortality, which worries and reassures and amuses them still.

The National Portrait Gallery is also celebrating the Queen's 60 years in a remarkable and fascinating exhibition (until March 23) of some of the portraits of all kinds that have been made of her in that time. It shows Her Majesty clearly to be—as in Raleigh's compliment to her Tudor namesake and cousin so many times removed—"a lady whom time hath surprised." But one's first impression, even so, is that she has

been better served by her photographers than her painters. The curious thing is that the paintings in general are none the less interesting for that, though their quality may be uneven.

Rather, it is that one's reading and enjoyment of them are simply at odds with one's response to the photographs, for all those painted and photographic image alike were so often the product of official commission, or state occasion, or satire; the general institutional demand for a national icon.

Early and late, the photographs are immediately and naturally engaging and often actually beautiful, yet it is repeatedly the case that the painted images are the more memorable and definitive. All were the work of fashionable studio portrait photographers such as Marcus Adams, Dorothy Wilding, Karsh and Baron and, of course, Cecil Beaton. And all of them, with the exception of Beaton, have been lightly passed over for far too long as mere backs or journeymen, beneath serious critical consideration. Only now, with our eyes beginning to refocus unprejudiced on their work, do we begin to see quite how good they were.

Peter Greenham's large 1964 painting of the Queen in light long evening dress seated like Goya's *Condesa de Chinchón* within a shadowy and unspecified space is a remarkable direct and unhesitant attempt at the grand full length. But it is a lovely thing nonetheless and stands for the general truth that, while a good painting may fall as a portrait direct and unhesitant, a photograph which is a bad painting.

The two best portraits here—apart from the Annigoni which dominate the show—confirm it, and they fall too within the second case of the personal, magic creature, Josef Kerner stood out as Ivan, the senior of the play's two water-goblins. Tall, hieratic, he delivered his opening diatribe with a fiery authority that seemed to make it comprehensible even to me. The role of Hanicka, a young peasant girl, was taken by a student of the Drama Academy, Simona Postlerova, an actress of immediate grace and bewitching beauty. But her interpretation—perhaps thanks to the direction of Frantisek



Self-Portrait by Jozsef Pesti

The Baron in the trees/Prague

William Weaver

will not soon forget the moment when the pretty, perky Julie Juristova, held by actors, turned into the rising and dipping Agurhead of a ship's prow. Vaclav Vydra's bravura stood out as Ivan, the senior of the play's two water-goblins. Tall, hieratic, he delivered his opening diatribe with a fiery authority that seemed to make it comprehensible even to me. The role of Hanicka, a young peasant girl, was taken by a student of the Drama Academy, Simona Postlerova, an actress of immediate grace and bewitching beauty. But her interpretation—perhaps thanks to the direction of Frantisek



Julie Juristova (centre) in The Baron in the trees

Laurin—seemed mannered, posed.

The following night, with a cast of fellow-students, I saw her as Polly Peachum in an exhilarating student production of *The Threepenny Opera* at Dux, a theatre which has a rich, regular season (they are also doing Goldoni, Shakespeare, Gogol). Here unbounded enthusiasm was the key to Petr Kracik's irresistible staging; and Fosterlova was transformed into a vibrant, sexy girl. All the students in the large cast were so charged with energy, leaping, falling, doing acrobatic feats, that critical faculties were promptly suspended. I just sat back and enjoyed myself.

'Stravinsky Plus' at the Barbican

The Barbican Centre is holding a 25-day Stravinsky Plus festival in conjunction with the London Symphony Orchestra and The Guildhall School of Music from January 29 to February 22.

Conducted by Nikon UK and Rank Kerux, the festival includes 17 symphony and chamber concerts, a free foyer exhibition, video screenings of historic performances and interviews all developed to Stravinsky.

It is part of the Russian season at the Barbican.



Ashley Putnam, who sings the title role in Covent Garden's new production by Russian director Yuri Lyubimov of Janacek's 'Jenufa,' which opens at the Royal Opera House tonight. Max Loppert's review will appear tomorrow

Takacs Quartet/Wigmore Hall

Max Loppert

The "House Full" sign and the queue of hopefuls for returns showed on Friday that the Takacs Quartet are now among the select groups who fill the Wigmore. And no wonder, such a beautifully balanced, radiant-toned, subtly moulded quartet playing merits every bit as much.

The latest Takacs programme was Classical—Haydn, Mozart, Brahms—and in each work the players displayed that particularly rich, wide variety of response within a properly Classical framework that only the most sensitive ensembles are able to explore. As sound the three performances were each a marvel: the young, fully energetic shine that one first admired a decade ago has been added a unification of technique, style and approach that betokens unbroken artistic development.

The best, unusually came at the beginning—Haydn's "Fifths" Quartet, Op. 76 No. 2, bitingly dramatic without ever seeming driven or forced. In the Andante, the Takacs gift of playing a simple melody simply and, at the same time, with a delicate (sometimes nostalgic and pathos made this unlike almost every other performance of the work I have heard. When applied to the Adagio of the Mozart "Hunt" Quartet, the same slow-tempo refinement took the leading almost to the edge of mannerism without ever toppling over.

After the interval the Brahms C minor, Op. 51 No. 3, was presented as an unhurried meditation on themes of Brahmsian emotion, recollected in eloquent tranquillity; the performance was expansive, never massive. The corporate melodic voicing and supporting in the middle movements was graced with so tenderly intimate a characterisation of moods that one felt guilty about those very few moments when one regretted the absence of Brahmsian grit. It will be interesting to discover what new powers this group will acquire, what new energies and insights.

Micha Malsky, whom 13 years ago I admired (at the Spoleto Festival) as a young cellist whose distinctively shimmering intensity was restrained by proud, razor-sharp musician-ship, in this interval became one of the world's jet-set instrumentalists, with a recording contract to match.

He has also, to judge from the first half of Saturday's Wigmore recital, become a big, obvious, playing-to-the-gallery-style international performer.

In the Strauss sonata—how noisy and long-winded it here seemed!—and then in the Beethoven D major, Op. 102 No. 2, the large-scale utterances came pouring out with the sort of sneaky, all-purpose emotionalising that did not miss a repeated fault of intonation; then came the quiet slow passages, fined down to a showman's whisper.

Spontaneity was clearly intended; what was actually communicated was the sense of a musician who has lost touch

Tedd Joselson/Elizabeth Hall

Dominic Gill

Tedd Joselson is a pianist quite new to me, although he has appeared with a number of US orchestras and recorded for RCA. He is a serious, observant artist with a strong, checkered sense of style, and a sense of adventure, American born, Juilliard trained. I liked his serious, courtly account of Mozart's D sonata K311 at the start of his recital on Sunday afternoon—and the delicate (sometimes even over-inflected) voicing of the slow movement, as well as the bright orchestral colours of the finale.

The focus of his performances of two short Liszt pieces, the *D Flat Consolation* and the late *Vuaghs* *gris* was crushingly close—every single aspect listed, and ticked off, as it were, from the blueprint of the "ideal" performance. He treated Schubert's Wanderer Fantasy like a brilliant Lisztian canvas, which is legitimate, but playing got very splashy from the *fugato* onwards, and in the closing pages was positively hysterical—but it all seemed somehow in a good cause. Mr Joselson meant well, and much of what he had to say was original and arresting.

Even the slow waltz was shaken from head to foot with passion, panting with unmassaged desire—in pursuit of which he used a few pianissimo found themselves impetuously transformed into forte, to very singular effect. I did not dare to stay to see if Mr Joselson would proceed with encore; but if he did there must have been blood upon the keys when he finished.

Chertsey shield on show

Spectacular new finds of the British Iron Age are pouring out of the ground. Today's is the Chertsey shield, the first Celtic shield made completely of bronze. It has the shape of the Wetwang Slack cart burials and the sacrificed Lindow Man—all remarkable iron age discoveries of the past two years—in the exhibition at the British Museum of Archaeology in Britain: *New Views of the Past*.

Like Lindow Man, the shield was a ritual offering to a Celtic water god.

Now it has been offered again. RMC group has given the shield to the BM for the nation. Mr Douglas Blake, operating a dragline for gravel at the company's quarry at Abbey Meads, Chertsey, Surrey, came upon it 11 months ago.

Other Celtic bronze shields are in fact coverings—often splendid—for wood or wicker frames. The Chertsey shield is unique because it is solid bronze, though its interior bronze handle (protected by spindle-shaped boss on the gut side) has a wooden core. This was waterlogged when found, which saved the wood which gave a radiocarbon date of about 400-200 BC.

This year, the Chertsey quarry has produced a second ritual offering, a well-preserved bronze sword, datable stylistically to the 10th century BC. Clearly, there may be many more such finds—just as the Wetwang Slack gravel quarry in Yorkshire had three cart burials and Lindow Man was the second bog body from Lindow Moss in Cheshire.

Gerald Cadogan

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Opera and Ballet

- LONDON**
- Royal Opera, Covent Garden: The new production of *Jenufa*, conducted by Yuri Lyubimov (London opera debut)—is one of the most keenly awaited events on the 1988 operatic calendar. Ashley Putnam, another London debutante, takes the title role, and the cast also includes Eva Randova, Philip Langridge and Neil Rosenshein. Last performance of the Travista revival with Helena Cotras taking over from the indisposed Lucia Aliberti. (2401060)
- PARIS**
- Offenbach's *La Belle Hélène* with the title role sung by Eva Szarova/Valérie Maréchal and that of Paris sung by Pierre Catala/Roger Pujol. Théâtre de Paris (49741075).
- Wozzek conducted by Lothar Zagrosek in the production by Ruth Berghaus. Paris Opéra. (42665022)
- ITALY**
- Teatro Comunale Giuseppe Verdi: Verdi's *Rigoletto* conducted by Robert Soudant and directed by Lamberto Puggelli (San Carlo di Napoli production). Cast includes Susie Jo, Gloria Scialchi, John Rawnsley and Antonio Sevastano. (Fri). Also Bellini's *Norma*, conducted by Romano Gandolfi with Katia Ricciarelli, Elena Zile, Carlo Cossutta and Roberto Scanduzzi. (Thu) (831949).
- Turin, Teatro Regio: Wagner's *L'Ordo Reno* conducted by Zoltan Pasko and directed by Gianfranco de Bosio, sung in the original language with one Italian soprano (Stella Diaz) and an otherwise entirely German cast. (Fri, Sun, Tue).
- WEST GERMANY**
- Berlin, Deutsche Oper: Eugen Onegin is revived with Dunja Wajnar, Pilar Lorenz and Lenus Carlson. Elektra brings Helga Dernesch, Janis Martin, Marita Npieler and Hans Beller together. Aida has fine interpretations by Inna Tokody, Christine Anghelescu and Giorgio Lamberti. Also in the repertoire: Katya Kabanova and Zar und Zimmermann.
- NETHERLANDS**
- Amsterdam, Muziektheater: The National Ballet with Giselle choreographed by Petipa and revised by Peter Wright (Wed, 2 parts). Premiere of the Netherlands Opera production of *Der Kreisler* by Alexander Zemlinsky, directed by Herbert Wernicke. The Hague Philharmonic conducted by Stefan Soltesz, with Stella Kleindienst, Hebe Dijkstra, Marten Fijssse and René Claessen (Thu), (253443).
- NEW YORK**
- Metropolitan Opera (Opera House): The week features the first seasonal performance of *I Puritani* conducted by Richard Bonynge in Sandro Secchi's production with Joan Sutherland, Salvatore Fisichella, Sherrill Milnes and Samuel Ramey. It joins the repertoire of *Romeo et Juliette* conducted by Plácido Domingo with Cecilia Gaudia; *Der Rosenkavalier* conducted by Jeffrey Tate in Nathaniel Merrill's production with Anna

November 14-20

- Townswa-Siatow, Brigitte Fassbender, Taro Ichihara and Gottfried Diehm, and Tosen conducted by Garcia Navarros in Franco Zeffirelli's production with Eva Martin, Plácido Domingo and Ilo Tajo. Lincoln Center (3626000)
- WASHINGTON**
- Washington Opera (Opera House): *World premiere* of *Gianni Schicchi* by Gian Carlo Menotti is performed by Plácido Domingo, for whom it was written. Using historical fact and romantic fantasy, it recounts the affair between the painter and the Duchess of Alba, the model for the *Maja* portraits, played by Victoria Vergara, with Karen Huffstodt as her rival, Queen Maria Luisa. Rafael Frühbeck de Burgos conducts. The season also includes four performances of *Il Matrimonio Segreto* staged by Michael Hempel and the Cologne Opera with Carles Feller as Gerolamo and Janice Hall as Elisabetta. Arnold Oestmann conducts. Kennedy Center (2543778)
- CHICAGO**
- Lyric Opera: *Un Ballo in Maschera* joins the repertoire conducted by Giuseppe Patane in Sonia Friswell's production with Maria Chiara and Luciano Pavarotti. Handel's *Orlando* in John Copley's production is conducted by Charles Mackerras with June Anderson, Marilyn Horn and Jeffrey Gull. Edita Gruborova takes the title role and Neil Shicoff sings Edgardo in director Peter Reichenthal's production of Lucia di Lammermoor conducted by Charles Mackerras. (3322944)

WHERE ELSE WOULD ONE STAY IN LONDON?

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Tuesday November 18 1986

Market cure for steel

THE European Community's agonised deliberations on the future of its six-year-old "crisis" regime of controls on steel production and prices show all the signs of bearing out the truth of the old adage that nothing is more permanent than the temporary.

At a meeting of EEC industry ministers today, the European Commission is due to renew pressure for the phasing out of production quotas by the end of next year. It argues that liberalisation is justified by the return of more stable market conditions, thanks partly to progress made in rationalising capacity since 1980.

However, the programme faces serious obstacles. Though most EEC governments accept in principle the case for liberalisation, they are deeply divided over how far and how fast it should go. Only the Dutch appear ready to approve the Commission's plans in their entirety.

The Commission's task has been further complicated by the last-minute intervention of Eurofer, the association of major integrated steel producers, which insists that the market is still too fragile and burdened by too much excess capacity to be able to withstand the rigors of free competition.

Instead, Eurofer is offering voluntary cuts of 1.5m tonnes in its members' capacity, provided the existing quotas are maintained until next July and succeeded by some form of controls until 1990. What these should be has been left vague, though Eurofer may have in mind a return to the market-sharing arrangements which prevailed in the late 1970s.

Quota system

The plan, which has still to be fleshed out in detail, raises several immediate criticisms. The first is that the capacity cut proposals may not go far enough. Some EEC officials estimate that, to reflect accurately Eurofer's share of total excess capacity, the cuts should amount to more than 1.5m tonnes.

Furthermore, Eurofer has yet to prove that it can deliver on its promises. Balanced European-wide capacity cuts are difficult

enough to negotiate in the best of circumstances. The incentive for steelmakers to agree among themselves is likely to be even smaller if they are subject either to market pressures or to direct political compulsions to restructure.

During the past six years, the industry has already succeeded in trimming more than 80m tonnes of excess capacity. But this has been achieved at the cost of a quota system based on producers' historic production levels which has prevented more efficient steelmakers from fully exploiting their competitive advantage. To prolong the cartel for another five years would risk penalising them still further, while lulling Eurofer's weaker members into a false sense of complacency.

That would not only retard the adjustment process but would also be contrary to the interests of Europe's steel consumers whose continued economic growth, employment and EEC trade far outweigh those of the producers.

Political realism

Many European governments may nonetheless conclude that the approach outlined by Eurofer deserves to be explored further, while uncertainties about the market remain. Even countries with financially strong steelmakers have reason to fear a precipitate return to a free market if the result were an onrush of destructive price competition and a renewed subsidy war.

Political realism may thus dictate some flexibility in the Commission's approach. If necessary it should be prepared to extend to a year or so its timetable for the removal of production and price controls. But in exchange, it must insist at all costs that EEC governments commit themselves to a new and binding deadline for the completion of liberalisation.

If Eurofer's steel industry is to return to reasonable health, its departure from the conventional ward cannot be deferred indefinitely. The longer it is delayed the greater the risk that administrative control of the steel market will become permanent, with damaging effects on the European economy.

Toothless bill on product liability

THE PRODUCT liability legislation, proposed by the Thatcher Government in a bill due to be published on Thursday, is designed to implement the EEC directive on this thorny subject. It would remove the anomaly of English law, whereby those who caused severe damage under unforeseen circumstances, or to a certain type of patient whose condition could not be taken into account. Such burden of development risk is placed on the individual, while the manufacturer can insure or self-insure against it. The "state of the art" clause of the proposed legislation would leave this unfair burden on the shoulders of the individual.

US experience

The proposition that the manufacturer should be strictly liable, including the development risk, is not only a matter of fairness. It is also the best method of keeping the manufacturer on their toes. In the knowledge that they will be unable to hide behind the highly debatable concept of "state of the art". However, there is also another aspect of this problem. The combination of impressionable juries and of attorneys who financed the litigation on the expectation of a hefty share in the award drove the US product liability awards sky high. At least one major enterprise had to apply for protection under the US insolvency law and many more had to give up certain products because the insurance premiums were too high. For this reason, the EEC Product Liability Directive provides the possibility of setting an upper limit to the awards, though not lower than Ecu 70m - about \$11m.

Barren of proof

As a result, although the individual claiming compensation will no longer have to prove negligence, the manufacturer could defeat the claim by the "development risk" defence, by proving that he has applied the latest scientific and technical knowledge with proper diligence and regard for the consumer's safety. However, the consumer will rarely be in a position to benefit from this reversal of the burden of proof: the cost of litigation in terms of time, money and nervous energy will deter most from pursuing their claims in court. One of the aims of making product liability "strict" in the legal sense, is to avoid complicated litigation. The development risk clause would defeat this aim.

The other aim of product liability legislation is to achieve a fairer distribution of development risks. Under conditions of mass production, the safety of new products can often be checked only by statistical evaluation of random tests. As a result, it is possible that in spite of utmost care on the

part of the producer, a few individuals will be harmed by a product which brings a great benefit to the overwhelming majority of consumers and to society. This is particularly so in the case of medicines, which, while improving the health of millions, may cause severe damage under unforeseen circumstances, or to a certain type of patient whose condition could not be taken into account. Such burden of development risk is placed on the individual, while the manufacturer can insure or self-insure against it. The "state of the art" clause of the proposed legislation would leave this unfair burden on the shoulders of the individual.

The main aim of product liability law, as developed by US judges, is to make liability independent of negligence or other fault on the part of the manufacturer, is unlikely to be achieved in the way intended by the Government. It is proposed to emasculate the legislation by including in it the "state of the art" exemption allowed by the EEC directive. This enables manufacturers to avoid liability if they can show that the state of science and technology at the time when the product was placed on the market did not allow them to foresee its harmful effects.

As a result, although the individual claiming compensation will no longer have to prove negligence, the manufacturer could defeat the claim by the "development risk" defence, by proving that he has applied the latest scientific and technical knowledge with proper diligence and regard for the consumer's safety. However, the consumer will rarely be in a position to benefit from this reversal of the burden of proof: the cost of litigation in terms of time, money and nervous energy will deter most from pursuing their claims in court. One of the aims of making product liability "strict" in the legal sense, is to avoid complicated litigation. The development risk clause would defeat this aim.

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NIGERIA'S ECONOMY

A radical plan, but the risks are high

By Michael Holman, Africa Editor

OUTSIDE THE Bristol Hotel, just off bustling Broad Street in the commercial heart of Lagos, stands a group of robed traders whose assessment of the Nigerian Government's economic performance is probably as perceptive as that of the country's anxious international creditors.

Their business is the currency black market. They attract the attention of potential customers with a hiss that cuts through the cacophony of taxi horns, followed by a quickie recitation of the street rate for major foreign currencies.

Until recently this was four to five times the official exchange rate. But now the Bristol Hotel traders face tough competition from the Government. In September it launched a weekly hard currency auction, the centrepiece of what one leading aid donor has described as "the most radical and far-reaching reform programme in Africa".

The result has been a massive effective devaluation of Nigeria's currency, the naira, a move which Western economists have long argued was essential to the recovery of the severely depressed Nigerian economy.

For years their economies fell on deaf ears in Lagos, where successive civilian and military governments have recoiled at the thought of the potential political risks of economic reform. But now the military regime of President Ibrahim Babangida has decided to bite the bullet. Africa's last significant bastion of resistance to the conventional economic wisdom of the West has been won over.

Most local and foreign businessmen agree that the package of measures now in place - which includes the virtual abolition of import licences and of many price controls and subsidies - represents a watershed in Nigeria's economic management. Where they disagree is over the prospects for recovery after an economy which saw oil earnings plummet to a forecast \$6.5bn this year from a peak of \$25bn in the early 1980s - and which has no foreseeable alternative to continued heavy dependence on oil.

For the first time in the Government's history, Western creditors who are owed some \$22bn - the stakes are high. "The future of this Government may depend on Nigerians being convinced that there is an end in sight to the economic crisis," warns a leading industrialist. Should the reforms fail to relieve the economic depression - marked by factories running at a quarter of capacity, sharply rising unemployment and falling living standards - there are those who believe they could do better. For Nigeria's trading partners (of whom Britain is the largest) it would mean the further decline of

their most important market in black Africa.

Failure could also seriously weaken the status and influence in Africa of two of the West's most influential financial institutions: the International Monetary Fund (IMF) and the World Bank, whose officials have played a key advisory role to the Nigerian Government.

President Babangida's blueprint for recovery leaves no sector of the economy untouched.

Imports of rice (which reached nearly 600,000 tons in 1981) have been banned and wheat imports will end next year, giving a boost to local crops. The State-controlled commodity boards, blamed in part for low agricultural output, will be wound up by the end of the year and their produce buying role taken over by local traders. The country's 100 or so state-owned enterprises, generally overstaffed loss-makers, are coming under scrutiny in what could become black Africa's largest privatisation scheme. Major capital projects, such as the multi-billion dollar Ajokuta steel project, are being reassessed by a joint Government and World Bank team. Non-oil exporters (who earn barely 5 per cent of export receipts) are to be allowed to retain 25 per cent of their foreign earnings as an incentive.

In one respect, the strategy has already achieved an important objective. It has gained the explicit endorsement of the IMF, which has declared Nigeria eligible for an \$50m (\$540m) standby loan - although President Babangida, under heavy domestic pressure, has said the loan will not be drawn down. As a result of the Fund's imprimatur, the longstanding deadlock in efforts to reschedule Nigeria's \$24bn debt appears to have been broken.

Complex talks lie ahead, involving commercial banks, Government creditors and trade creditors. But with the Fund's backing Nigeria already has made progress on the rescheduling of an \$50m (\$540m) standby loan - although President Babangida, under heavy domestic pressure, has said the loan will not be drawn down. As a result of the Fund's imprimatur, the longstanding deadlock in efforts to reschedule Nigeria's \$24bn debt appears to have been broken.

The Bank of England's role in securing this loan reflects the fact that Nigeria's trading partners, who in the past have been deeply sceptical about its capacity to tackle the economic crisis, now acknowledge that the Babangida Government is making a serious effort and deserves support.

From the IMF and the World Bank also has come a remarkable endorsement of the

Government's efforts. They have urged creditors to take a sympathetic stand: commercial bankers discussing Nigeria's rescheduling request in London in September were pressed to avoid prejudicing a major turning point in Nigeria's economic policy by making their terms too harsh. Such a policy, according to a Fund statement circulated at the meeting, risked jeopardising the very substantial progress Nigeria has made in recent months. The World Bank itself will be providing \$450m in backing for the programme, in addition to \$4.5bn in finance for specific projects over the next three years.

If the rescheduling proceeds successfully, Nigeria's trading partners are expected to resume normal export credit guarantees in 1987 because of mounting arrears in trade payments - in the early part of 1987.

First, however, there will have to be considerably more progress towards settling the arrears. Traders' claims amount to nearly \$10bn but government has issued promissory notes to repay only around \$1.5bn so far.

There are major potential stumbling blocks ahead for President Babangida. The first is broadly political. As one prominent businessman put it, "the Government is voluntarily surrendering one of the most lucrative areas of patronage used by its predecessors - the import licence."

In the import licence, granted by Government Ministries meant an automatic foreign exchange allocation. The substantial overvaluation of the naira made the import licence an easy route to quick profits. Goods imported under licence at the artificially depressed exchange rate could be sold at several times the price on the black market. Licences are now to be sold for a much more realistic rate. There will be many importers, who have seen their windfall profits wiped out by the new system, and politicians and civil servants who used to profit handsomely from the competition for licences, who will resent the introduction of the new system.

The auction will also have a serious impact on Nigeria's comparatively small but important middle class - which includes army officers. "What we used to take for granted," said one young businessman, "were cheap travel to Europe and the US, access to medical and educational facilities abroad, colour TV sets and a new car each year. The devaluation has put these out of reach for most of us."

Quite apart from the threat of resistance from vested interests, numerous other

obstacles remain. The outlook for the price of oil, which accounts for over 90 per cent of export earnings, remains uncertain. The Government is forecasting an oil price of around \$13 per barrel and exports of about 1.3m barrels per day (b/d) next year.

On this basis the Government calculates that it can cover a projected external financing gap of \$4.2bn, with a combination of debt relief (which would reduce the gap to \$1.15bn), additional commercial borrowing and increased cover from export credit agencies. It is a finely balanced calculation, however, and some economists believe that it is based on too optimistic an assessment.

Another fundamental factor which could affect the recovery strategy is the weather. Good harvests in 1985 and 1986 have produced bumper crops of basic foodstuffs, which has kept market prices reasonable and cushioned the impact of the austerity measures. Poor rains next year would boost living costs with inevitable consequences for the Government's popularity.

A further area of major concern involves the functioning of the currency auction. Conducted by the Central Bank work for a handful from nearly 40 commercial banks for the available foreign exchange (this has varied from \$50m to \$50m per week), the auction determines the value of the naira for all transactions except the servicing of Government's external debt.

Last week the rate of N352 to the dollar was nearly doubled by Bristol Hotel traders, suggesting that the auction has yet to set a realistic value for the currency.

The business community and the donors are also concerned over whether successful applicants for foreign exchange will put it to good use.

The danger that the auction may boost inflation - already unacceptably high - is also a source of worry.

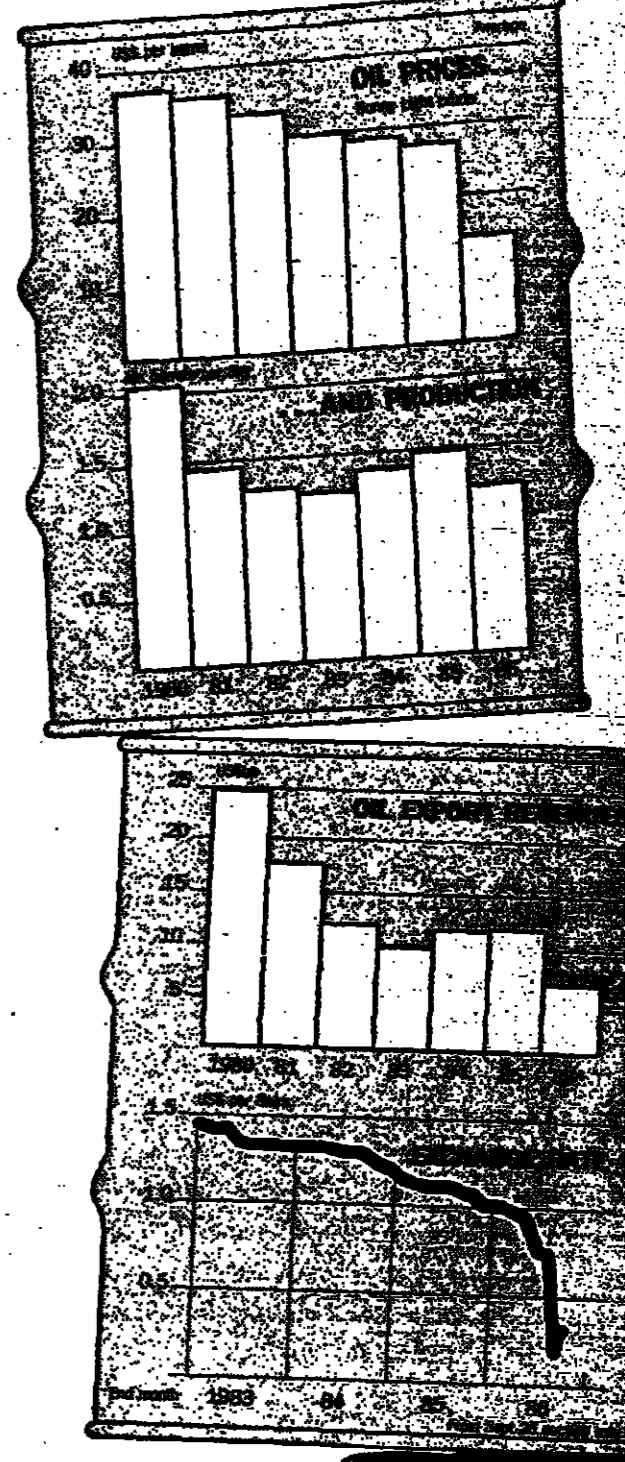
It is a formidable list. But underlying all these questions is a fundamental concern: Does the Government have the capacity to implement a programme of this scope effectively? The federal civil service is demoralised, inefficient and less than enthusiastic about a system which curtails many of its powers of patronage.

Hopes that Nigeria can overcome these problems are pinned largely on the ability of President Babangida, who came to power in a bloodless coup in August 1985, to convince his countryfolk that there is no alternative to reform.

By the end of next year the crisis has seemed well nigh insoluble. The President's decision to throw open the question of co-operation with the IMF to a national debate produced bitter denunciations of the Fund, together with the message that the nation would rather tighten its collective belt than go to the IMF for assistance.

In the event, President Babangida seems to have turned the debate to his advantage. He has convinced Nigerians that if they wish to turn down IMF resources and "go it alone" they must be prepared to accept tough measures.

But whether the combination of economic reforms and fresh financial backing expected from the country's trading partners and major donors can produce the economic recovery which Nigerians will expect remains to be proved. Some five years have elapsed since it first became apparent that the country was in serious difficulties; the decline in the intervening years has been precipitous. Now, for the most part, is there a sound economic base on which to build. The



Sources: London Oil Reports/Petroleum Intelligence Weekly, IMF/Bank of America.

country must remain dependent on oil exports for the foreseeable future, and diversification of exports is likely to be slow. The fruits of the oil boom years were largely squandered on prestige projects which today are burdens rather than assets. The Ajokuta project is destined to be a drain on foreign currency into the next century. And many economists would argue the scale of the new resources proposed is simply dwarfed by the magnitude of the country's problems.

An entire generation of young Nigerians is reaching maturity with little hope of a job in the formal sector; yet Africa's most populous country continues to grow at the rate of 3 per cent a year. Five coups d'etat and an assassination in 20 years have highlighted the fragility of a political system which struggles to unite 100m people of immense ethnic diversity. "The reform process has only begun," says one veteran observer. These are the factors which could well determine whether progress is to continue.

Perelman

On the prowl

If you had to invent the perfect US corporate raider, you could do a lot worse than pick 43-year-old Ronald Perelman as a model. Over the last week he has left Wall Street for a short walk from London's Soho Shophos, in the heart of Chinatown.

The brain behind bringing the Halifax to Chinatown is John Han, a 50-year-old Briton of Chinese extraction. His financial services company, HomeLine Enterprises, which already sells insurance products will offer Halifax mortgages and savings accounts from a building which also houses a Chinese dentist.

Speakers of Cantonese are likely to be attracted by literature printed in Cantonese as well as English and the bilingual staff. The new Halifax will also be open on Sundays. When the Chinese apparently like to do their financial shopping. Max hopes that by educating the Chinese community about building societies he will expand his horizons and convince it that "careers need not be centred around catering and restaurant work." If all goes well, he plans to take the Halifax into other Chinese communities.

His rise to prominence as a corporate raider has been greatly helped by Drexel Burnham Lambert, the New York investment bank, which raised the finance for the Revlon bid, and has promised to raise \$3.9bn

Men and Matters

for the Gillette bid. Indeed, some Wall Street investors describe Perelman as one of "Drexel's creatures."

His success has given him an entry into the Hollywood and New York jet set although his public appearances are so rare that he even failed to turn up at the last annual meeting of Revlon, where he is the chairman.

Chinese walls

Lion dancing, fireworks and Chinese delicacies will mark the formal opening of the Halifax Building Society's newest agency on November 30. The reason? Its location: Frith Street, a short walk from London's Soho Shophos, in the heart of Chinatown.

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of those who warned of the potential upheavals in the French insurance world, and the need for French firms to seek a European dimension. He regards his new appointment as a sign of a trend that will increasingly lead to cross-border jobs in Europe.

Attali was educated at the Ecole Nationale d'Administration, whose former head, Simon Nora, has also gone to work for an American investment bank.

Attali has also been chief financial officer of the Club Med Group, and head of France's regional planning agency, DATAR.

Heads up

Headhunter Somerset Gibbs, chairman of Directorship Appointments, secured some notable scalps recently for stockbroker Smith New Court Agency. He recruited the electronics team from Scintecgroup, an American investment bank from de Zoete and Bevan.

Which must have delighted impressed Smith New Court chairman, Tony Lewis - for he has now head-hunted Gibbs, himself, to be chief executive of the company's stockbroking arm.

Gibbs, once with Capel-Cure Myers, will continue as non-executive chairman of Directorship Appointments.

Poverty line

Who said beggars can't be choosers? In Sokoto, northern Nigeria, beggars have decided to reject small coins from alms-givers as a protest against devaluation.

The Nigerian Daily Times quoted a spokesman of the Sokoto State Destitutes Association as saying the decision to refuse the 10 kobo (2.7 US cents) coin was taken at an emergency meeting.

Train of thought

At John Mezzies bookstall, Bristol Temple Meads station, the new British Rail timetable is prominently displayed in the Humour section.

Observer

Letters to the Editor

Design sector dilemma

From Mr E. Key
Sir—It is easy to see how...

Personalities in business

From Mr W. Reuder
Sir—Geoffrey Owen (November 14), commenting in the...

Sweeping the streets

From the Area Officer, London Division, National Union of Public Employees
Sir—On behalf of the National Union of Public Employees I would like to comment on the article by Richard Evans which appeared on November 12. It concerned the Government's plans to introduce legal compulsion to tender for public council services such as refuse collection and street cleansing.

of Pritchard up to approximately a month before Richard Evans wrote his article. It had held the contract for four years. The council had been reluctant to admit that the company could not cope despite high levels of complaints and fines imposed on it. The raters payers in Wandsworth have suffered dirty streets and have been unable to improve matters due to lack of control on the contractor. Experience such as this is why less ideological Conservative boroughs have not enthusiastically embraced the use of contractors. Only two of the 32 London boroughs have privatised their refuse collection service. This is not due to lethargy or wish not to antagonise but simply because they believe that value for money lies with a reliable direct labour service which they can control and improve through negotiation with their own employees. The fact that the Government is now attempting to force Conservative councils like Harrow, Barnet and Westminster to use contractors is a measure of the failure of privatisation to live up to the ideological beliefs of Mrs Thatcher and Mr Ridley that private enterprise is automatically more efficient than publicly provided services. In privatisation the reverse appears to be the case.



Weighty matter junked

From the General Manager, Dismantling Dept (UK)
Sir—For the twelve months ending October 31, 1986, all unsolicited mail received by the undersigned was saved and weighed out at a total of 22,825 kilos. Given that I am the general manager of a company with an annual turnover of approximately £7.5m, I would be interested to know where I figure on the "unsolicited mail scale".

Possibly 9m shareholders

From the chairman, Trevor Group
Sir—Some of the facts about British companies and share ownership do not seem well understood. There are towards 5,000 companies quoted on British Stock Exchanges. Many of them suffer from market analysts and fund managers' vagaries and people they don't like trying to take them over. There are about 1.5m British companies not quoted on British Stock Exchanges. It is unlikely that they will have less than half a dozen shareholders each, so there may be 9m British shareholders already. It does seem that some quoted companies could greatly reduce some of the uncertainty of the future by becoming unquoted. It could also be that a radical rethink by the City over financing unquoted companies is due well before 2010. John Marks, Trevor House, Woodford Green, Essex.

Defining local content

From the Director-General, Electronics Components Industry Federation
Sir—In his well-informed and balanced article on inward investment (Nov 10) Guy de Jonquieres mentions the matter of local content and quotes target percentages. At least as important as the actual figure is the definition of local content. For example, if the final selling price of the product, then profit, distribution costs, packaging, translation and printing of instruction literature, and labour, may all get included as local content. That is why ECIF has adopted the position that 80 per cent by value of the material and component content of the product should be locally sourced. I wonder incidentally whether when Mr Bougenneux of Datar said that "everybody tells lies" he included Datar itself; if so, does this not lend support to the belief that our European partners play by different rules (or even a different game) to the British? Richard H. W. Bullock, 7-8 Seville Row W1.

The working week

From Lindsay Pritchard
Sir—I notice the current pay negotiations for teachers are discussing annual hours of 1300 (employers) or 1150 (teachers). This represents a maximum 28 hour working week on average. Allowing for holidays and bank holidays the average office worker will work about 33 hours per week. That is, teachers work about 75 per cent of the working time of other professionals. I am not allowing for extra-curricular work—but I am sure that most people in business work far more than their contractual hours. If this is the case then teachers' salaries do not seem so uncompetitive. Incidentally, why is it necessary to keep schools closed for up to 12 weeks a year? All those expensive resources lying idle. In fact teaching only goes on for about 18 per cent of the time (1300 hours out of a possible 5760 per annum). Can we afford this? Lindsay Pritchard, Fairfield, Townfield Lane, Mollington, Chester

Molotov cocktails

From Mr C. Guest
Sir—Your obituary on Vyacheslav Molotov (November 11) implies that the term "Molotov cocktail" originated with the Hungarian freedom fighters in 1956. The "Molotov cocktail" was, in fact, invented and christened by the Finns in the Winter War of 1939-40. The device consisted of a bottle filled with an incendiary mixture. The means of delivery was a daredevil on skis, who slipped alongside a Soviet tank and threw the cocktail into the turret. When the Soviet Union launched its first bombing raids on Helsinki in 1939, Soviet radio dismissed Finnish reports of these air raids as fabrications stating that the Russian Air Force had merely dropped bread to the starving masses of Helsinki. Thereafter, the Finns referred to Soviet bombs as "Molotov's bread-baskets". C. S. Guest, 30 Longmead Ave, Horfield, Bristol.

Fossil fuel prices

From Mr P. Watts
Sir—In commenting on my letter, Professor Odell (November 11) says I misrepresent the Central Electricity Generating Board's views on coal and oil prices as presented to the Sizwell Inquiry. He also alleges I was using privileged information not subjected to public scrutiny when I claim that Sizwell B was shown to be economic at very low fossil fuel prices. On both counts he is incorrect. The only reference in my letter to the Board's evidence was that it signalled significant changes in fossil fuel markets. The Board's witness did this in July 1984. As regards low fossil fuel prices the evidence on which I rely is in calculations by the independent Cambridge Energy Research Group. These were not privileged information; they were not based on Board forecasts, they were issued by the inquiry secretariat in November 1984 and they were subsequently scrutinised by the inquiry. P. E. Watts (Economic Adviser), CEBG, 15 Newgate St, EC1

Scotch in small bottles

From Mr R. Collingsworth
Sir—Mr Wormstone's letter (November 12) leaves one very pertinent question unanswered—will the Scotch Whisky Association have enough "clout" to ensure that when the bottle size is reduced by some 7 per cent, the price to the consumer will be similarly reduced (excluding taxes, of course) and not encapsulated in higher profit margins? Roy Collingsworth, Poplars, Fozley Drive, Bishop's Stortford, Herts.

Voting on changes at the Stock Exchange

From Mr H. Marsden
Sir—May I take the opportunity to thank all those who supported our initiative in voting against the Stock Exchange proposals. It would like to point out that the total out-turn of 72 per cent of the membership to vote on such an important matter is disappointingly low. The conclusion might be that the council failed to convince a large number of members to vote for its case. I would equally point out that it did gain 60 per cent of the total membership and that in itself is a majority in democratic terms. I think it is important however as I have stressed throughout that there should be as much consensus in the new larger Stock Exchange. As the chairman has rightly stressed the health of the whole is dependent upon the health of the constituent parts. The council should note that 19.5 per cent of the votes were cast against the proposals. It should also be noted that the proposals were put forward at a time of great change with Big Bang. The minimum notice given was 14 days. It was not our intention to tour the country and marshal support in outlying areas as the council did. I would even go as far as to suggest that if the council had not worked as hard it would as likely have failed to attain necessary 75 per cent. I feel justified in suggesting that the new council and incumbent special. It should command respect and prestige, if it is to be worth having. Indeed without this we will not attract the right sort of membership to maintain the high standards of the past. We may be a minority but we

are still very much present and we do not doubt represent a considerable number of private shareholders who are just the sort of users of our market which the Government wants to encourage. I have always felt that we also need to provide a counter to the market volatility recently seen here and in America by the use of computer trading and the crowd like behaviour of larger fund managers. The smaller investor is more likely to appreciate the personal contact of the individual broker, his experience and knowledge of the market which is conferred by his status rather than dealing with a clerk in a larger organisation as so often happens through lack of alternatives. Hugh Marsden, 29 Abbotshury Road W14.

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Britain's museums

An admission of 'freedom'

By Antony Thorncroft

ONCE EVERY fortnight somewhere in the UK a new museum opens its doors to the public. By the end of this year there will be 2,000 museums, the great majority privately funded, rendering to the national obsession with the past, compared with 800 in 1983. In all there are over 65m museum visits a year, well above attendances at football matches.

As Mr Brian Morris, chairman of the Museums and Galleries Commission, asserts: "There is overwhelming evidence of the importance which British society places on its heritage and art"; only to add: "It is an enthusiasm not shared by the Government."

For museums, along with the arts generally, remain one of the Government's favourite pastimes. The director, Dr Ben Hoadley, in the Government's discovery of the joys of higher public expenditure. Yesterday the Minister for the Arts, Mr Richard Luce, announced an increase in the museum budget for 1987-88 of 3.75 per cent. For the directors and trustees of the 23 major national and regional museums and art galleries dependent on Government aid, this will mean another round of agonised economic, deferred plans and re-consideration of that most explosive of topics, admission charges.

The problem for the museums is epitomised by the experience of the Natural History Museum, one of the most popular in the country with total annual admissions of around 2.6m last year. From April the museum will be introducing a £2 admission charge for the first time. The museum's total annual admissions of around 2.6m last year. From April the museum will be introducing a £2 admission charge for the first time. The museum's total annual admissions of around 2.6m last year. From April the museum will be introducing a £2 admission charge for the first time.

MUSEUM ATTENDANCES 1985
Table with 2 columns: Museum Name, Number of visitors. Includes British Museum, London (3,822,277), National Gallery, London (3,188,725), Science Museum, London (2,723,847), etc.

Source: British Tourist Authority/English Tourist Board Research Services.

planned exhibitions; and kept galleries dark. It now sees admission charges as its only hope: the alternative is large-scale redundancies. The director, Dr Ben Hoadley, is resigned to a 40 per cent fall in attendances following the introduction of admission charges, although he hopes that in time they will recover. He has no enthusiasm for the innovation but, given the museum's tremendous research and curatorial responsibilities (it is home to 65m objects, more than any other museum) he cannot contemplate more staff cuts.

By going for a fixed charge, with exceptions for school parties and so forth, the Natural History Museum hopes to avoid the confusion, and the bad press, that accompanied the decision of its neighbour, the V and A, to introduce a voluntary charge last November. This has proved something of a disappointment, bringing in just over £400,000 in its first year, as against a planned £500,000, and with almost half the revenue eaten up in costs. The scheme will generate more income in 1987, and enable the V & A to open on Fridays for the first time in a decade, but it reduced attendances by 40 per cent and caused much ill will. Admission charges have split the national museums down the

middle. They were pioneered by the National Maritime Museum at Greenwich which raised over £400,000 in revenue last year this way and has almost recouped its "lost" attendances. It was followed by the Imperial War Museum, which is using its admission charge to prove to potential benefactors that it is doing its bid to raise the £3m it needs for a building extension. But the National Gallery is absolutely opposed to charges, as is, less fervently, the British Museum. The Science Museum is wavering. All the museums know that the Government, if not pushing them into charging, is keen that they should increase the revenue they generate themselves, and thus become a greater burden on the public purse. To this end Mr Luce earlier this year "liberated" the museums, allowing them to keep any income they earned from their shops, restaurants, etc. In the past it was deducted from their next year's grant.

The museums are happy that they will no longer be penalised for showing enterprise (at least for the next three years, after which the Government will be reviewing the situation), but are well aware that the price to be paid is less subsidy. Already purchase grants have been cut drastically, causing Brian Morris to comment: "Collections must grow, otherwise they lose their life-blood." The Minister's answer to the complaints of the museum is "improve your marketing." He points to museums in the US where, on average, admission charges account for only 6 per cent of revenue but shops provide 9 per cent and restaurants, parking facilities and so on another 10 per cent. In the UK the National History Museum and the National Portrait Gallery earn over 10 per cent of their revenue but other museums are only slowly starting to overhaul their catering services and their shops: next year the V & A will be selling replicas of its treasures in its enlarged shop. Mr Luce also points to the opportunities for museums to raise sponsorship money. The British Museum has been successful here and currently has a major exhibition on the history of money, sponsored by Nationwide Building Society; the Museum of London was recently home to a Boots No 7 cosmetics promotion built around the "Let's face it" exhibition; and the V & A has persuaded a string of companies to assist in its revamping — last week the medieval treasury gallery was refurbished with THF money; next month Toshiba is paying for a better Japanese display; and in the summer the courtyard will bloom again, thanks to Pirelli. Many directors of museums are ill-served by background and temperament to become salesmen for their institutions — they also begrudge the time. But that seems to be their future. The Government is adamant that it cannot increase its subsidy. The big national museums, with their influential trustees, can often tap alternative sources of revenue. The National Gallery is getting a new extension thanks to the Sainsbury family, and has a planned £7.5m purchasing foundation thanks to J. Paul Getty Jr. The Tate will soon be opening its Turner Gallery, a gift of the Clore Foundation. But less glamorous institutions, and especially local and university museums, face a very bleak future. They will become "museums" locked in the past, shoring up crumbling and unrefreshed collections, with no facilities for research, exhibitions or purchases, unless they can change the Government's mind — or discover marketing skills.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday November 18 1986

RTS GROUP... TRACTOR-TRAILER SYSTEMS... SERVING SHIPS PORTS INDUSTRY

6 My golden hello has a poison pill... They won't let me keep my secretary from... Senior Secretaries

MCorp to sell credit card unit for \$300m

By William Hall in New York

MCorp, the big Texas bank which has been hit by the problems in the US oil industry, yesterday announced that it was selling its credit card and mortgage banking operations for \$300m in a move which will bolster its capital ratios.

The Dallas banking group, which suspended its dividend earlier this month, has signed a definitive agreement to sell MNet to Lomas Westcoast, which services a \$21bn mortgage portfolio and is one of the biggest mortgage banking firms in the US.

Mr Gene Bishop, MCorp's chief executive, said that the sale would boost the group's primary capital ratio by 107m to 11.8m or 8.1 per cent of total assets. He said that the transaction qualified for MCorp shareholders "the substantial and previously unrecognised value that has been created through the activities of MNet."

MNet provides retail financial services to the MCorp group, 500 other commercial banks and has some 700,000 credit card customers. MNet's principal subsidiary, MBank USA, is a Delaware banking operation which conducts credit card and mortgage banking operations.

In the 10 months to the end of October MNet earned \$32.3m pre-tax and had assets of \$600m, credit card receivables of \$90m and stockholders equity of \$70m. MNet offers its credit cards through 575 correspondent banks and manages credit card processing for 21,000 merchants. MCorp Brokers, one of its subsidiaries, is the largest discount brokerage operation in the South-West.

MCorp earned \$7.1m in the third quarter of 1986 but lost \$0.1m in the first nine months of the year, and its non-performing assets of \$1.1bn have been rising and now roughly equal common shareholders' funds. The growing problems of several Texas banks has led to the state rushing through a banking law allowing out-of-state banks to acquire local banks. However, MCorp has stressed its intention to remain independent. MCorp shares closed 5/8 higher at \$12 1/4 in early trading yesterday.

El-Sayed takes over as Procordia deal founders

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

FERMENTA's share price fell steeply yesterday to a new low for the year as Mr Refaat El-Sayed, the controversial main shareholder in the troubled Swedish antibiotics and animal health group, sought to secure his planned ownership deal with Procordia, the Swedish state holding company.

Mr El-Sayed told a shareholders meeting that he had not accepted Procordia's withdrawal from the agreement reached at the beginning of September under which it was to buy from him an initial 10.75 per cent voting stake with an option to increase this to 43 per cent within 12 months.

Mr El-Sayed also said that he was taking over again as managing director of Fermenta, the post he was forced to relinquish in February, when Fermenta was first plunged into turmoil as he admitted that he had lied to investors about his academic qualifications.

Procordia announced suddenly on Sunday that it was pulling out of the deal with Mr El-Sayed. It said that he had failed to fulfil his obligations to provide the necessary legal guarantees that would ensure Procordia's access to the 3m A shares on which it was to take an option.

Procordia last night rejected Mr El-Sayed's attempt to keep the deal alive. "He can keep as many doors open as he likes, we regard the deal as dead. We are not prepared to start negotiating again."

In the last year the Fermenta board has had three of its busiest industrial names: Mr Costa Bystedt, deputy chairman of Electrolux, the household appliances concern, Mr Olaf Widengren, chief executive of Astra, the pharmaceuticals group, and Mr Pär Skantzorp, chief executive of Kebo, the industrial operations arm of Beijer, the Swedish investment company.

Following the surprise withdrawal of Procordia the Fermenta shareholders meeting yesterday elected three other new board members: Mr Hans Mikaelsson, former managing director of Cotabanken, Sweden's fourth-largest commercial bank, Mr Jan Sparf, former managing director of Beijer, and Mr Sune Dahlberg, 66-year-old Fermenta executive. Only four weeks ago Mr Dahlberg was appointed managing director, the post Mr El-Sayed is now taking back himself.

Following the collapse of three major deals this year with Volvo, Montedison, the Italian chemicals group, and now Procordia, it is far

from clear how Mr El-Sayed can broaden Fermenta ownership and solve his own pressing debt problems.

Earlier this year he announced that he had personal debts of around SKr 1.4bn (\$202m). The first repayment of SKr 550m is due by mid-December.

Procordia's withdrawal denies Mr El-Sayed about SKr 200m, and it is still unclear when and whether he will be able to pursue his plan to sell 3m B shares to existing Fermenta shareholders. He said yesterday that a prospectus would be issued later this year.

Two wage earner investment funds, which were to have bought 600,000 M shares and underwritten the offer of 2.2m of the 3m B shares to Fermenta shareholders pulled out of the deal yesterday. They took the action on the grounds that Fermenta no longer had a long-term industrial partner, a pre-condition for its engagement.

The Fermenta share price fell by SKr 12 to SKr 107, compared with a peak for the year of SKr 295, after trading at only SKr 96 a share. The B free share dropped by SKr 18 to SKr 107 compared with a peak for the year of SKr 325.

American Airlines agrees ACI bid

By Charles Hodgson in New York

AMERICAN AIRLINES, the second-largest US carrier, said yesterday that it had agreed to acquire ACI Holdings, parent company of AirCal, the West Coast airline, for \$15 a share in a deal that could be worth \$225m.

American is to buy 6m shares, or just under 70 per cent of ACI's outstanding common stock, as a first step and has an option to purchase an additional 10m authorized but unissued ACI common shares.

Pending approval of the cash merger by the US Department of Transportation, the shares will be held in a voting trust. ACI's convertible exchangeable preferred stock, and its convertible subordinated debentures will remain outstanding unless converted to common stock by their holders prior to consummation of the merger.

Assuming full conversion, the total equity value of the transaction is about \$250m.

Mr Robert Crandall, American's 56-year-old chairman, said the merger brought benefits to both airlines.

"American, which is growing rapidly, needs the West Coast presence which AirCal can provide. AirCal, on the other hand, will benefit as its West Coast strength is supported by the reach of American's worldwide system," he said.

The acquisition was not a change of direction for American, which has about 15 per cent of the US domestic market, behind United Airlines, which has 17 per cent.

Mr Crandall described the move as a "tactical modification in the light of the special importance of the West Coast and the timing imperatives created by the rapidly changing airline industry."

In September, Delta Airlines, the Atlanta-based carrier, bought Salt Lake City-based Western Airlines in a \$600m deal.

STATE UTILITY ACTS AS A PILOT FOR PRIVATISATION Spain sells off Gesa

BY TOM BURNS IN MADRID

MR Claudio Aranzadi, the new chairman of INI, Spain's public-sector holding group, thinks people's capitalism is largely a matter of rhetoric.

His views appear cautiously at odds with an initiative he took last month to offer a sizable chunk of an INI-owned electrical utility for sale to private shareholders.

"They are also, it seems, at odds with the giddy response to the offer. A 36 per cent shareholding in Gesa y Electricidad (Gesa), worth Pta 8.5m (\$61.1m), was subscribed more than four times.

When the offer closed, the company ended up with 54,386 new shareholders each holding an average of 76 shares or an average individual investment of Pta 148,240 (\$1,090). Mr Aranzadi, 56, who moved up from INI's deputy chairman slot in June when Mr Luis Carlos Crisostomo, his contemporary and predecessor, was appointed Minister of Industry, is adamant that the Government of Socialist Premier Felipe Gonzalez has not taken a leaf out of Mrs Thatcher's privatisation book.

Although the Gesa operation is viewed by both INI and the Government as a pilot scheme for similar initiatives by other companies in Spain's public sector, comparisons with the UK are misplaced. Share ownership Spanish style is intended to be well short of people's ownership.

There is a fundamental difference. "We simply don't accept that private enterprise is intrinsically better," says Mr Aranzadi. "We're selling the concept that people can earn money by investing in the public sector." INI's venture with Gesa is not to undermine the public sector but to strengthen it.

Gesa's new stockholders will doubtless make money when the company is quoted again on the Spanish bourse this month. But Mr Aranzadi and his fellow INI mandarins are already sufficiently satisfied with the confidence that small investors have shown in Gesa's state-controlled management.

A guiding principle of the pilot scheme was to ensure that INI firmly retained the whip hand. After the 36 per cent placement the state's participation in Gesa stands at 64 per cent, and Mr Aranzadi says that it will not be reduced further.

But a second was just as clearly to reach out to "the people." The scheme by passed traditional market investors and was aimed at placing shares with small time savers, many of them first-time players on the bourse.

Gesa left nothing to chance and embarked on an unprecedented advertising campaign that ran from direct mailing of its initial prospectus to radio jingles. To ensure a wide distribution, minimum investments were set at a low Pta 50,000 mark with a ceiling of Pta 50m.

In the event shares were allocated on a pro-rata basis after reducing to Pta 1m all bids in excess of that figure.

As an experiment it surpassed all expectations. "It may look paltry compared with British Telecom," says Mr Aranzadi, "but it's been perfect for our purposes. We've established there is a very big demand, a mass of potential investors."

Gesa was a sound choice for the pilot scheme. It earned net profits of Pta 652m last year on sales (electricity to the Balearic Islands and town gas to the main city of Palma de Mallorca) of Pta 23.8m. Firmly established in the fast growing, tourist-driven economy of the Mediterranean islands, Gesa has diversified into water treatment, fish farming and renewable energy.

As the pilot scheme's lessons are digested, INI executives are already drawing up lists of other companies that could travel along the same path of widely distributed share ownership.

But the key benefit is more of a psychological one. Gesa, it is claimed, has demonstrated that the public sector can raise venture capital finance just like anybody else - and this amounts to a green light for continued state control in all those sectors that the Government deems to be strategic.

If anything, it is this modified form of state capitalism that has found its place in the sun.

Northrop to write off \$250m on F-20 Tigershark fighter aircraft

BY OUR NEW YORK STAFF

NORTHROP, the US military aerospace group, said yesterday that it would write off \$250m this year on its F-20 Tigershark fighter aircraft, which recently lost a vital US Air Force tender.

The company added that it saw no need for further investment in the F-20 project since its rejection in favour of a modified version of General Dynamics' F-16 fighter.

The Los Angeles-based contractor said that it had previously planned to write off about \$200m on the F-20 this year but now intended to make provision in the fourth quarter to conclude contracts with its subcontractors and suppliers. Total expenditure on the F-20 since the programme began would

amount to about \$1.2bn by the end of this year. All expenses have been written off as incurred.

The investment was an unprecedented step by a US defence contractor since Northrop developed the fighter without a specific Pentagon order. It began the project in the late 1970s in response to a request by the Carter Administration for a relatively cheap fighter with low maintenance costs that would appeal to US allies.

However, hopes of foreign orders were hit by a Reagan Administration ban on sales of the fighter to Taiwan. The company said yesterday that the absence of a US Air Force production programme had precluded foreign orders for the F-

20 although many countries retained an interest.

Northrop has been able to sustain cash flow for the F-20 through its work for the Pentagon on the highly secret Stealth bomber, which is designed to be largely invisible to enemy radar.

The company slipped into the red in the third quarter after taking a \$90m charge on a "long-term, customer-sponsored research and development contract" assumed by analysts to be the Stealth bomber.

Northrop lost \$30.5m in the third quarter compared with net income of \$47.8m, or \$1.03 a share, in the year earlier period. Revenues were slightly ahead at \$1.26bn against \$1.21bn.

K mart boosts sales to a record \$87.3m

BY OUR NEW YORK STAFF

K MART, the second-largest US retail store chain, said yesterday that continued consumer confidence in the outlook for the US economy helped lift third-quarter earnings and boost sales to a record.

Net third-quarter earnings rose 12.7 per cent to \$87.3m, or 60 cents a share, compared with \$77.4m, or 60 cents, in the year-ago period. Sales rose 8.9 per cent to \$5.69bn against \$5.2bn in the 1985 third quarter.

Mr Bernard Faber, chairman, said continuing strong sales in K mart's clothing departments and improvements in sporting goods and automotive departments contributed substantially to the third-quarter performance.

Mr Faber said the results would have been better but for the elimination of investment tax credit under the recently approved US tax reform legislation, which reduced earnings per share by 8 cents. The

opening of a number of new stores also had an impact on the third-quarter results as all pre-opening costs were charged as incurred.

He added that gross margins declined modestly as a result of promotional programmes.

For the nine months, the Michigan company had record net income of \$297.2m, or \$2.24 a share, a 41.1 per cent increase on the \$210m, or \$1.73, earned in the year-ago period. Sales rose 7.7 per cent to \$19.9bn.

Earlier this month, K mart announced the sale of its two cafeteria operations for \$237.5m to redeem some costly long-term debt and the divestiture of the unprofitable Designer Depot stores.

Mr Faber said that the net effect on 1986 reported earnings of these moves, which will be reflected in the fourth quarter, should be neutral.

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INTL. COMPANIES AND FINANCE

Hochtief sees fall in profits

By Our Financial Staff

HOCHTIEF, the West German construction group, expects profit to fall this year because of rising domestic costs and stiff price competition at home and overseas.

Domestic results in the first nine months of the year had been below expectations, the company says. Foreign results were lower than in the same period a year earlier.

Construction output fell to DM 3.74bn (\$1.67bn) in the nine months from DM 4.10bn in the same 1985 period. Incoming orders declined to DM 3.87bn from DM 4.17bn, while orders on hand fell to DM 4.15bn from DM 4.58bn.

Hochtief said the construction industry in West Germany had finally begun to see a slight upturn in demand, but this had not led to any significant increase in construction output.

Building prices remained stagnant while costs, particularly for personnel had risen.

Overseas price competition has also been fierce this year. Foreign construction activity was again hampered by reduced oil earnings and financial difficulties of some developing countries.

Incoming orders from overseas totalled DM 1.09bn in the first nine months, down sharply from DM 1.66bn in the corresponding 1985 period.

Domestic incoming orders rose to DM 2.78bn from DM 2.49bn in January-September 1985.

Fiat to spend L3,116bn on plant modernisation and research

BY JOHN WYLES IN CASSINO

THE FIAT group yesterday announced an ambitious three-year L3,116bn (\$2.2bn) plan for technological upgrading its manufacturing plants and research and development efforts in southern Italy.

Supported by L600bn of government money, the programme is being presented not only as a modernisation of Fiat's 25 plants in the Mezzogiorno but also as an important contribution towards boosting technological skills and capacities in the region.

In addition to the L2,500bn allocated to plant development, the company plans to spend L400bn on expanding its research and development efforts in the south so that they are on a par with those in the north. Some L54bn has been allocated to retraining 6,000 of the group's 33,000 workers in the region

together with 900 researchers. Fiat also expects to be recruiting another 1,000 employees.

Mr Vittorio Ghidella, Fiat Auto's managing director, stressed the company's need to match the highest technological standards if it was to remain competitive. Competition was not only a matter of price and financial resources but also of focusing on the content of the product.

Speaking in the offices of one of Fiat's most highly robotised assembly plants which sits in the shadow of Monte Cassino, Mr Ghidella stressed the importance that research and development into new materials was playing and would continue to play in vehicle development. "The use of plastics for structural parts offers an enormous leap forward," he said.

Fiat's strategic plan aims at inte-

grating product planning and production through computer-aided design and manufacturing. At the point of production it wants the maximum flexibility based on computer control of the entire production cycle.

It is looking to its revamped and expanded southern research and development efforts for a major contribution towards reaching these goals. The plan received a warm welcome yesterday from Mr Salvatore Vito, the Minister for the Mezzogiorno, because of the priority which the Government is now giving to raising the region's technological potential.

According to the Minister, total research and development spending in the south is only 18 per cent of the national total because of the lack of a structural capacity.

Pirelli buys stake in Wagner

BY ALAN FRIEDMAN IN MILAN

ITALY'S Pirelli tyre and cable group has acquired a 15 per cent equity stake in Wagner Indumat Systems, the Italian factory equipment subsidiary of West Germany's Wapac Federstechnik.

Pirelli, which purchased the shares through its Dima Factory Systems division, said that it expected to acquire a further 45 per cent of Wagner Indumat by the end of next year, bringing total control to 60 per cent.

Pirelli did not disclose the pur-

chase price for the recently formed Wagner Italian subsidiary but said it expected turnover to reach L10bn (\$7bn) in a couple of years. Wagner Indumat's turnover is around L5bn to L5.5bn, while Dima is predicting 1986 revenues of L3.5bn and has a staff of 270.

The Pirelli-Wagner deal includes technical and commercial co-operation in automated handling equipment for factories.

Fininvest, the master holding company of Mr Silvio Berlusconi's

private television, property, publishing and media fund group, is expected to reach 1986 consolidated turnover of around L2,500bn (\$1.8bn).

Fininvest has not yet released a balance sheet for 1985, when group turnover was around L2,000bn; in 1984 Fininvest made a net profit of L825bn on turnover of L1,125bn.

Mr Paolo Berlusconi, Fininvest managing director, said yesterday that by the end of this year group debt would be cancelled.

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Particulars of the Notes are available in the Eutel Statistical Services. Copies of the Listing Particulars may be obtained during normal business hours on any weekday up to and including 20th November, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 2nd December, 1986 from—

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18th November, 1986

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You are hereby notified that, as a result of a free distribution of shares of Common Stock of Q. P. Corporation to the shareholders of record as of 30th November, 1986, Japan time, at the rate of 0.10 shares for each share held, the exercise price of the above-captioned Warrants will be adjusted pursuant to condition 7 of the Warrants under the instrument dated 17th September, 1986 from Yen 1,384.00 to Yen 1,238.20 per share, effective as from 1st December, 1986, Japan time. The date of issue of the shares to be issued upon such free distribution is 1st January, 1987.

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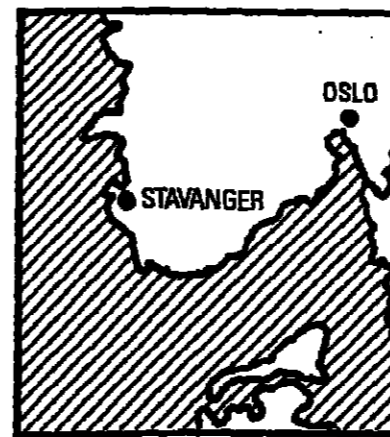
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INTERNATIONAL COMPANIES and FINANCE

ANZ 5% ahead before write-off

BY ROBERT KENNEDY IN SYDNEY

THE AUSTRALIAN and New Zealand Banking Group (ANZ) hopes to show the benefits of its recent expansion programme...

AUSTRALIAN BANK, a small five-year-old operation in which Banque Paribas has a 15 per cent stake...

of trading bank deposits rose 1.4 per cent and lending 0.9 per cent in the year. Benefits from this and automation investment were expected in the future.

"The directors are confident that these moves will see benefits flow to shareholders progressively over the next few years, indeed in some cases they have begun to do so this year," Mr Bailey said.

Pre-tax profits of ANZ Holdings UK (incorporating the Grindlays group) rose 31 per cent to £50.5m (US\$35.5m) but fell to £2.5m from £5.9m after debt provisions of £33.7m, up from £12.9m, and tax.

While hardly an outstanding increase at 5 per cent, the ANZ outcome compared favourably with the efforts of its major local competitors.

per cent gain and earnings at National Australia Bank were barely changed.

which related mainly to a goodwill write-off from its purchase of the outstanding 25 per cent of its New Zealand banking arm during the term.

Hill Samuel details SA restructuring

By Our Johannesburg Correspondent

OLD MUTUAL and Sanlam, South Africa's two largest insurance companies, are to become important shareholders in Hill Samuel's South African offshoot when the local company restructures its capital base.

The South African merchant bank's British parent has announced its participation in the bank's planned R15.1m (\$4.7m) rights issue in favour of the two insurance companies.

Executives of the bank will own 14.14 per cent of the equity, a further 10 per cent will be owned by a trust which administers the executive share purchase scheme.

The British parent's interest will eventually drop to 14.9 per cent as the executive trust has been granted the right to acquire a further 5.3 per cent of the issue capital.

Before the rights issue was announced in October the bank had 6.7m ordinary shares. The intention is to raise R15.1m by issuing 3.38m new ordinary shares at R1.50 each.

Barlow Rand boosts earnings

BY JIM JONES IN JOHANNESBURG

BARLOW RAND, the South African industrial and mining group, earned almost 45 per cent of its attributable profits in foreign currencies during the year to September and expects the trend towards internationalisation to continue.

Mr Warren Clewlow, group chief executive, says that Bibby, the 86 per cent-owned British subsidiary, and exports by the minerals and mining divisions, allowed the group to earn revenues in economies which are contra-cyclical with that of the group's South African home base.

Turnover increased to R14.6bn (\$4.6bn) from the previous year's R12.2bn and pre-tax profit was R1.05bn against R941m.

Mr Clewlow says that 88 per cent of the R2.4bn increase

in turnover was internally generated, and that 12 per cent derived from acquisitions. Rand Mines, the holding company for the group's mining interests, benefited from the rand's persistent weakness and increased rand-denominated sales, even though dollar export prices of coal and metals tended to fall.

Mining and minerals beneficiation contributed 88 per cent of the year's R646m after-tax profit, industrial interests provided 26 per cent, food 24 per cent and international operations 12 per cent.

Several of the industrial subsidiaries reported improved sales and profits in the second half of the financial year as the South African economy gradually emerged from recession.

Earnings increased to 212.3

cents a share from 164.9 cents and the year's dividend has been lifted to 80 cents from 70 cents. Barlow Rand's principal shareholder is Old Mutual, South Africa's largest insurance company.

C. G. Smith, Barlow Rand Group's food, packaging and textiles holding company, was hurt by a profit setback at its Imperial Cold Storage (ICS) subsidiary in the year to September, but still increased consolidated turnover and profits.

Turnover increased to R7.2bn from the previous R6.2bn, the pre-tax profit was R372.5m against R292.6m.

Earnings increased to 267.5 cents a share from 268.5 cents and the total dividend has been raised to 150 cents from 125 cents.

Tax charge leaves Elbit lower

BY JUDITH MALTZ IN TEL AVIV

ELBIT, the Israeli manufacturer of military communications equipment and commercial computer systems, has revealed a 31 per cent drop in net earnings to \$6.2m for the six months to September.

Sales were stable at \$76.4m, with some 60 per cent deriving from exports. The company's backlog of orders, valued at \$667m, was slightly higher than for the previous year.

The downturn in profitability

was attributed to a \$2.8m tax provision, following five years in which the company had paid virtually no taxes. Government tax rates designed to protect Israeli industry from the adverse effects of frequent devaluations no longer have an effect now that the exchange rate has stabilised.

As a result of cuts in orders from the Israeli Defence Ministry, Elbit's major domestic

client, the company has decided to concentrate its marketing efforts overseas, mainly in the US. Last month it signed a deal with Boeing to help update weapon deliveries and navigation systems in US Air Force Phantom jets.

Eiron Electronic Industries holds a 68 per cent stake in Elbit. The rest of the company's shares are traded on the Israeli stock exchange.

Three Malaysian groups deny difficulties

BY WONG SULONG IN KUALA LUMPUR

THREE MALAYSIAN listed companies—Kuala Lumpur Industries, Sri Hartamas and Universal Cables—controlled by Datuk Wong Kee Tat, a property developer, have denied rumours that they are in financial trouble. This follows heavy selling of their shares in recent days on the Kuala Lumpur and Singapore stock exchanges.

On the KLSE last week, Kuala Lumpur Industries (KLI) plunged 30.5 cents to

close at 51.5 cents on a turnover of 1.5m shares. Sri Hartamas fell by 19 cents to 106 cents on a turnover of 3.1m shares, while Universal Cables dropped 12.5 cents to 28.5 cents with 946,000 shares transacted.

When trading resumed yesterday, Sri Hartamas encountered continuous selling pressure to fall by another 21 cents to 84 cents. It was the most actively traded issue, with 2.45m shares transacted.

However, KLI managed to recover 8.5 cents to 60 cents, on a turnover of 1.4m shares, while Universal Cables also recovered by 3.5 cents to 32 cents on a turnover of 276,000 shares.

In a statement to the KLSE and SES, KLI described its sharp share price fall as being due to "short selling and irresponsible rumours" about the company. Kuala Lumpur Finance, its finance subsidiary, encountered heavy withdrawals

by depositors as a result of the rumours. Universal Cables said it was the subject of rumours that it would be placed under receivership by its bankers. The rumours were "totally untrue," it added.

Datuk Wong is one of the biggest property developers in Kuala Lumpur, and due to the collapse of the property market, several of his projects are facing difficulties.

Fletcher Challenge revises bid for NZFP

FLETCHER CHALLENGE of New Zealand has revised its NZ\$1.5bn (US\$755.5m) offer for NZ Forest Products (NZFP), to allow acceptance at less than majority control, Reuters reports from Wellington.

Sir Ron Trotter, Fletcher chairman, said yesterday a new offer had been submitted which has no minimum acceptance level. On November 17, Fletcher offered NZ\$2.60 cash per NZFP share or six Fletcher shares for every 10 NZFP shares, plus 30 cents cash per NZFP share.

The adjustment follows an agreement by Wattle Industries to sell a 24.9 per cent stake in NZFP to Baha Corporation, which is 49.9 per cent owned by NZFP, for NZ\$45 a share.

Fletcher shares traded yesterday at NZ\$5.95 and NZFP at NZ\$4.65.

The chairman of NZ Forest has advised us that an increase in Fletcher Challenge's shareholding would be welcomed and that he would recommend Fletcher representation on the NZ Forest board," Sir Ron said, adding: "He has suggested the two companies should work more closely together."

This was partially contradicted, however, by Mr Lyndon Pappas, NZFP chairman. He said he had given no further assurances to Fletcher, except to confirm that NZFP would continue to co-operate with the company as it had done for a number of years.

Mr Pappas added: "I said only that NZ Forest could not prevent the Fletcher challenge from going to 12.5 per cent of the shareholding."

"As to the board membership, currently there are no vacancies on the board. That was something that NZ Forest directors would consider when Fletcher acquired 19.9 per cent, I said."

Fletcher now claims beneficial entitlement to some 8 per cent of NZFP. This is in addition to its 13.1 per cent starting level.

Bombay share trading halted

TRADING on the Bombay stock exchange, India's largest, came to a standstill again yesterday, with brokers refusing to do business unless income-tax authorities returned share certificates seized in raids on 21 stockbrokers last month, writes R. C. Murthy in Bombay. Tax officials say the certificates can be released only after bank guarantees for their value are put up. All exchange delegation is trying to sort out the problem with the Indian finance ministry.

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Savory Milln Securities has moved to 595 Madison Avenue

Savory Milln is pleased to announce that from Monday November 17th their New York office has moved to larger, purpose built premises. All telephone, telex and fax numbers remain unchanged.

This expansion in New York comes just two months after a similar move to larger premises in London, confirming Savory Milln's growing role in the global securities market.

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December 1985

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Bank for Foreign Trade of the USSR

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Project Related Term Loan

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Provided by: American Express Bank (Panama) S.A. SanPaolo Bank (Bahamas) Limited Svenska Handelsbanken Group

Italian Financial Adviser: Alpha-CSE

Italian Paying Agent: Istituto Bancario San Paolo di Torino

Agent: AMERICAN EXPRESS BANK

This announcement appears as a matter of record only.

August 1986

БАНК ДЛЯ ВНЕШНЕЙ ТОРГОВЛИ СССР

Bank for Foreign Trade of the USSR

US\$46,102,300

Project Related Term Loan

In connection with the supply and construction of an Electrolytic Zinc Plant by Snamprogetti SpA

With an interest subsidy granted by: Mediocredito Centrale Istituto Centrale per il Credito a Medio Termine

Lead Manager: American Express Bank Ltd.

Co-Lead Manager: Moscow Narodny Bank Limited

Provided by: Moscow Narodny Bank Limited American Express Bank Ltd.

The Mitsui Trust and Banking Company Limited

Italian Financial Adviser: Alpha-CSE

Italian Paying Agent: Banca Nazionale del Lavoro

Agent: AMERICAN EXPRESS BANK

MANAGEMENT: Small Business

Following the lure of the countryside

Peter Marsh reports on high-tech establishments in rural areas

"IF I get stuck with a technical problem, I lie out on the moor and let it stew. I don't go for too long—I can't leave the phone unattended." The speaker is Eddie Clunan, who for five years has run a one-man electronics company from an isolated part of Cumbria, one of Britain's most rural counties.

Many people in high-tech industries around the world would gladly swap their office blocks and laboratories for Clunan's business premises, a 270-year-old farmhouse called Hazel Hall, reached by a dirt track and surrounded by rolling hills.

Life for the quietly spoken 39-year-old is not entirely a bucolic idyll, though. Customers and suppliers are mainly long distances away and his equipment is somewhat rudimentary, as illustrated by the old caravan he is thinking of converting into a makeshift clean room.

Clunan is one of a growing number of people running technology-based businesses in ancient buildings in Britain's rural regions. The structures themselves often have the right kind of dimensions for design and small-scale assembly in activities such as electronics and precision engineering.

The Council of Small Industries in Rural Areas, an arm of the UK Government's Development Commission, notes a growing trend by high-tech companies to set up in old buildings in the countryside. The council last year handed out £1m in grants (up from £460,000 in 1983-84) to aid the conversion of such structures into business premises.

High-tech businesses frequently fit in well in countryside areas. They usually employ small numbers of people and are relatively unobtrusive. Raw materials and products are generally lightweight and can be shipped in and out in small vans as opposed to heavy lorries.

Because of relatively low distribution costs, small businesses do not suffer a disadvantage through being in isolated areas a long way from their main customers in towns. Overriding all other factors is simply that the people running high-technology businesses often prefer basing themselves in the countryside rather than cities. They view the latter with distaste because of high crime rates, heavy traffic and so on.

The location is highly convenient for travelling to Britain's main industrial centres and, moreover, provides a pleasant environment for top-grade business people.

Ingersoll Engineers, the consulting group, operates from another country house near Rugby, where it occasionally stages horse shows.

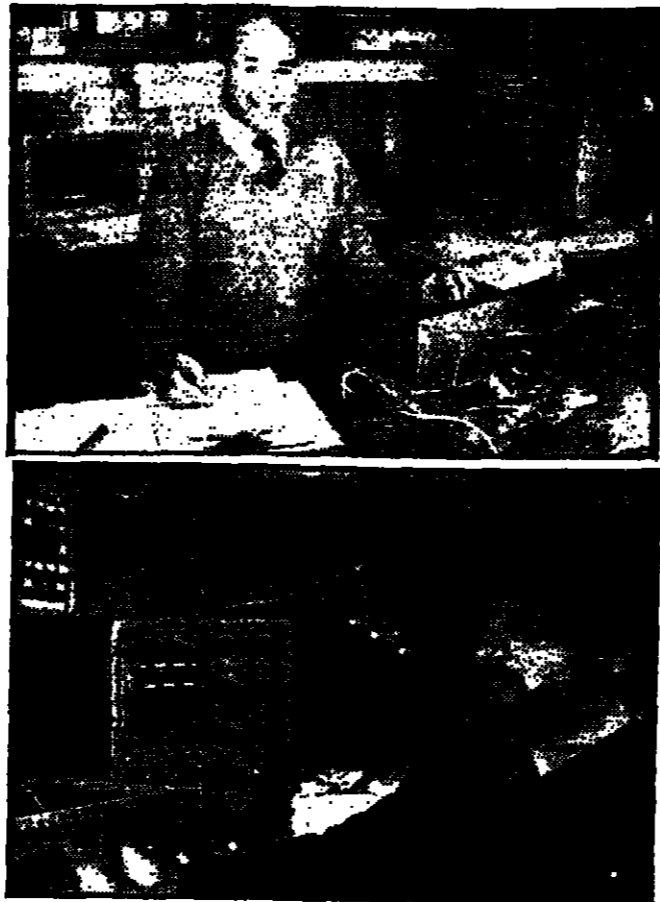
John Hawkins, founder of Babbage Software, a one-man software company, also lives at his business address, a converted, 100-year-old chapel in the country town of Totnes, Devon. Hawkins says he sometimes misses working in an ordinary office where there are other people to talk to.

The opposite is true for Donald Hoyle, who thinks nothing of spending 12 hours a day by himself, designing computer software for controlling washing machines. Hoyle works in a 18th Century converted barn near the hamlet of Linethwaite in Cumbria.

The barn has tasteful wood panelling and is sound-proofed with special honeycombe material to keep out noise from distractions such as passing tractors and to drown the sound of the washing machines which Hoyle tests.

Hoyle—who works for companies such as Procter & Gamble and whose biggest achievement was to devise a program for cleaning garments in only 30 minutes, half the normal time—says he does not miss the bonhomie of working in an office. "I find being in a rural area good for inspiration," he says.

Alex Miller, managing director of Eastpoint, a small, specialist engineering company, thinks much the same way. Eastpoint, which makes a range of products including telephone exchanges and parts for aircraft ejector seats, is based in an old railway station in the picturesque village of Corfe Castle, Dorset.



Donald Hoyle (top) and Eddie Clunan: working in rural Cumbria

Another proud occupant of a disused railway station is Combusion Developments, of Bakenell, Derbyshire, which makes electronic systems for power stations. David Coe, managing director, says the premises help the company's business.

"When customers come here they remember us as the company in the railway station. It leaves a particularly good impression on Americans." Running a business in old buildings in the countryside can sometimes lead to problems. ER Fluids is an engineering company, based in a ramshackle workshop in Brough, Derbyshire, which claims to have produced a new way of driving factory machinery. The technique is used in a novel clutch mechanism and turns liquids solid when current passes through them.

Dr Jan Aarons, commercial director, says the company, formed by ex-Sheffield University engineers, is working with several well-known overseas groups but does not have a good reputation with UK concerns. "Perhaps they would take us more seriously if we were in a smart building in London with a receptionist and someone making coffee for visitors," he says. For many of the people involved in high-tech industry in the countryside, any disadvantages are offset by what they regard as a pleasant lifestyle. Ewan Ibbotson, who has a one-man software company in Idrigheay, Derbyshire, works from a converted hayloft in an old barn. Gazing out of the window at the surrounding hills, he says the tranquil surroundings "help me to concentrate."

Management buy-outs

No halt to rate of growth

BY MARTIN DICKSON

THE PHENOMENAL expansion of age in the UK, with over £1.2bn worth of deals done (about four times that of 1984), accounting for some 15 per cent of overall acquisition activity. The buy-out, in short, became established as a legitimate arm of business policy.

The past fortnight alone has witnessed: ● Britain's second buy-out attempt during a takeover battle — that for printing group McCrone — and the first in which the management team has raised its initial offer.

● The launching of an inventive plan for a "management buy-out" through a hostile bid for Simon Engineering, the process plant contractor. The rapid growth of the industry is underlined in a new survey published by Venture Economics, the venture capital specialists in conjunction with Nottingham University's Centre for Management Buy-out Research, an acknowledged leader in this field.

The survey claims to be the only "one stop" source of comprehensive information on 1985 buy-outs, deal structures and leading equity investors. But at a price of £1,095 (plus VAT) for 150 ring-bound pages, it is hardly parting with this fund of knowledge cheaply. Several themes stand out. First, 1985 was the year that the buy-out phenomenon came

of age in the UK, with over £1.2bn worth of deals done (about four times that of 1984), accounting for some 15 per cent of overall acquisition activity. The buy-out, in short, became established as a legitimate arm of business policy.

Second, the time between a management succeeding with a buy-out and then floating its company on the Stock Market has been getting noticeably shorter, providing institutional investors with an early opportunity to revalue their stake, or sell it if they so wish. The average time between buy-out and flotation for 33 companies which came to the market between 1982 and 1986 was just over two years — an average significantly reduced by the number of 1985 buy-outs which have already been floated.

So called trade sales — that is, the disposal of a bought-out company to another company — have also become an increasingly important means for investors to cash in their stake, particularly in small companies. Third, the buy-out industry is becoming more international, with a growing number of investments from foreign parent companies, more buy-outs involving the sale of overseas subsidiaries and the growing involvement of foreign

investors, especially major US institutions.

The increasing role of the Americans could, says the report, lead to a much higher level of debt, relative to equity, in buy-outs. In the UK, the majority of deals involves some 20 to 40 per cent of equity, while in the US the ratio of debt to equity often approaches 8:1. The Bank of England has already made clear that it would regard such a development as undesirable.

As the report makes clear, investors in many management buy-outs have already made handsome returns — some within less than a year — and the rate of business failures has been very low (none among deals over £5m). But amid all this activity, it is perhaps well to heed Venture Capital's warning that "the future may not be quite so bright. The upward pressure on buy-out valuations, which has been caused largely by the high level of confidence in the stockmarket, may well put severe pressure on the cash flow required to service the buy-out debt."

Review of UK Management Buy-outs 1986 edition, 150 pages. Available from Venture Economics, 14, Bury Way, Passage, London, W4 4PH. Price £1,095 plus VAT.

In brief...

MORE than \$6.5m has been committed by investors to the most recent venture capital fund arranged by merchant bankers, Lazard Brothers. Called the Lazard Unquoted Companies Fund, it will make investments in UK unquoted companies with good growth prospects, operating across a wide range of industry sectors.

The fund will be managed by Development Capital Group, a Lazard subsidiary and aimed at complementing Lazard's specialist funds which focus on investment in particular industry sectors.

A \$25m West Country Fund has been established by 31 investors in industry — to encourage new enterprise and employment — among local

companies in the West of England. It says it is responding to increasing demand for long-term business finance from firms throughout the south-west.

John Kingston, 21's director for Bristol and the south-west, says "Finance packages will be tailored by it to meet the precise needs of projects. It may be a long-term loan or a combination of loan and shareholding in the business." Details of the fund will be advertised in all the major regional newspapers, backed with direct marketing. The launch coincides with the move of 21's Bristol office to 49 Queen Square.

A £1m Support for Electronics Manufacture (SEM) scheme has been launched by the Department of Trade and Industry to

assist small British electronics companies to invest in computer-aided automated production equipment for electronics assemblies and electronics products.

SEM provides grants of 25 per cent of project costs up to a maximum of £25,000. The scheme runs to the end of the year, or earlier if funds become committed before then. Projects under the scheme — which has been introduced under the DIT's support for advanced manufacturing in electronics programme — must be completed within at least three months of letter of offer being sent, or March 31 1987 at the latest. Application forms are obtainable from the DIT, Electronics Applications Division, Room 514, Breckendon Place, London SW1E 8BT. Tel: 01-236 7404.

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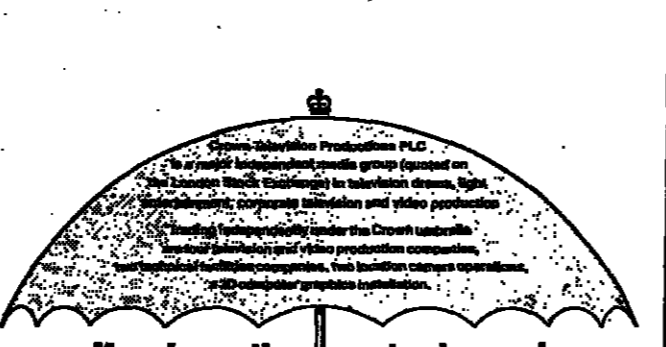
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UK COMPANY NEWS

David Goodhart on the 'young company most likely to' Turning point for Coloroll

COLOROLL GROUP, the glided youth of the British home fashion market, has become used to having praise heaped upon it.

Indeed, ever since Mrs Thatcher singled out the then-fast-growing Lancashire wallpaper company for special praise during the 1980 opening of Parliament it has been the 'young company most likely to'.

It has had a few setbacks: an unimpressive profit record in the early 1980s; a loss-making venture into burglar alarm distribution; an over-ambitious push into Australia; a temporarily disappointing botch at ceramics group Staffordshire Pottery earlier this year.

Nevertheless, it has continued to grow in turnover, profits, and reputation—thanks in part to the firm guidance of chairman Mr John Ashcroft who joined the company in 1978.

Wigan-born 37-year-old Mr Ashcroft, who bears more than a passing resemblance to Beatie George Harrison (circa 1965), has become one of Britain's most respected younger industrialists.

The company has grown from a profit of £500,000 on turnover of £6m when he arrived to an estimated £9.5m on turnover of over £100m for 1988-87. It is now at a turning point. Many analysts believe it has lined up a major textile group as its next acquisition target in a move designed to lift it directly into the corporate first division.

A bid is not likely for some months but Coloroll has recently changed its public relations adviser and made itself more than usually available to analysts and the press.

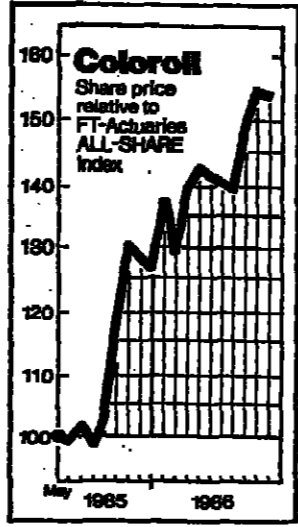
If it does take the plunge it will bring two main business segments to the task. The first is that British industrialists spend far too much time bleating about competition from Taiwan and fail to see how much money can still be made out of the many apparently static UK consumer markets such as wall-coverings.

When Mr Ashcroft arrived at Coloroll, from Crown wall-coverings, the company had 3 per cent of the UK wall-coverings market. He injected some new design and selling ideas into the sleepy DIY market and market share is now over 30 per cent.

In the early 1980s he also had the imagination to spot an opening for the design and manufacture of 'packages' of



Mr John Ashcroft, chairman and chief executive of Coloroll



performance began, and the production of full management accounts each month was introduced.

Addressing the workforce at an 'Open Day' meeting after the six-week shake-up, Mr Ashcroft summed up the changes as 'cutting the crap'. An immediate £500,000 has been cut out of overheads through axing 50 staff—mainly office workers—and closing the directors' bar and dining room.

But Coloroll is also investing £8m, of which £2m is going into a new warehouse which allows the stocking sites to be cut from nine to one. The rest is being spent on computerisation and new capital equipment to improve the decoration of the dinnerware products.

Not everyone is happy, of course. When Mr Bill Bowers, the former chairman, finally stepped down in September he regretted the passing of a family style of management. He clearly found his new masters just a touch ruthless.

The workforce, too, admired Mr Ashcroft's directness but many were upset by the 50 redundancies after they thought they had been told at the Open Day that there would be none.

However, managers like Mr Tony Convey, the production director, have found the new regime liberating. He was part of what Philip Green describes as a 'sub-culture' of good senior managers below board level.

These managers should now have far better information to serve their existing markets as well as the new markets opened up by ceramic input into the home fashion 'packages'.

Retailers like Marks and Spencer, Boots, Littlewoods and Sainsbury will soon be able to sell packages including giftware, wall-coverings, table linen, dinnerware and bedding.

Over a six-week period in the summer Coloroll set about installing its own very different management disciplines designed to achieve the minimum performance criterion of 10 per cent return on sales, 25 per cent return on capital, 20 per cent annual e.p.a. growth, 10 per cent annual increase in dividend and 30 to 40 per cent gearing.

At the end of the six weeks clearer lines of responsibility and accountability had been established, Monday morning section management meetings to discuss all aspects of per-

home fashion goods. He noticed that several retailers were putting together packages (wallpaper, bed covers and curtains) but buying from different manufacturers and then paying a designer to blend them together.

As at least one major retailer has now agreed, it is simpler to buy from one manufacturer/designer—Coloroll.

Its appealing designs have something in common with Laura Ashley. In fact Laura Ashley has tried and failed to force Coloroll to change its logo, which it claimed was too similar to its own.

Although Coloroll is now best known for these 'Yuppie packages'—proudly displayed at its new shop in Regent Street—the company has also now become, in John Ashcroft's phrase, 'one of the mug mugs of the western world'.

Coloroll's two recent ceramics acquisitions of Biltons and Staffordshire Pottery—Coloroll's largest UK market share of the earthenware sector at 28 per cent.

These acquisitions underline Coloroll's second main assumption—that its undoubted competence in design, marketing and financial control can profitably be grafted on to many less well run companies in its 'home fashion' patch.

Coloroll's post-acquisition strategy at Staffs appears to be a model of its kind. Staffs was by no means poorly managed and has one of the best ceramic production units in Europe.

The company has consistently made money out of mergers, but made itself vulnerable to take-

over by mishandling its post-recession expansion into dinnerware, where it remains outperformed by Wedgwood at the top end of the market and by Biltons (now part of Coloroll) at the bottom end.

Coloroll claims, however, to have discovered a deeper 'cultural' problem. That problem is illustrated by the fact that Staffs did not have a full-time marketing director and, more gravely, by a board meeting minute unearthed by Coloroll in which a senior director was quoted as saying that 'major customers must appreciate that production has to be phased throughout the year'.

In other words, Staffs has been classically production-led. Mr Philip Green, the Coloroll development director, says Staffs was inundated with task forces, study groups and committees but had remarkably little market information.

Retailers have had to wait four months to get the products and have never been asked whether it's exactly what they want,' he says.

Over a six-week period in the summer Coloroll set about installing its own very different management disciplines designed to achieve the minimum performance criterion of 10 per cent return on sales, 25 per cent return on capital, 20 per cent annual e.p.a. growth, 10 per cent annual increase in dividend and 30 to 40 per cent gearing.

At the end of the six weeks clearer lines of responsibility and accountability had been established, Monday morning section management meetings to discuss all aspects of per-

Pineapple sees return to profit this year

Pineapple Group, formerly Pineapple Dance Studios, reduced its losses before tax from a restated £190,000 to £23,000 in the year to July 31 1988.

And the directors expected the group would return to profits in the present year.

They added that the reorganisation of the traditional business was nearing completion and the company was well placed to establish it in the wider service-based sectors which had been identified.

Turnover was almost unchanged at £2.9m, against £2.8m in the year to July 31. Share came out at 1.73p (3.34p). This USM-quoted company is again paying no dividend.

comment Pineapple's shares may have shed 2p to 72p on profit-taking yesterday but they are still a long way ahead of the 25p low they hit last year.

The recovery has been led by the market's recognition that the group has undergone a radical transformation since the end of the aerobic boom, and if yesterday's figures were looking at a loss-making company in the dance studios business, next year's are expected to show modest profits from a fashion and marketing group.

The dance studios will still be there, and will probably still be making losses, but Pineapple regards them as cheaper and more effective than media advertising. Last summer's rights issue leaves room for further acquisitions even after last week's purchase of Golden Key, and when the takeover of the logic of the group's new strategy may become clearer.

In the meantime, Pineapple is much in the category of a start-up, and carries concomitant risks.

AFP to take 55% stake in Gestetner

Gestetner Holdings, the duplicator and office investment group, has agreed to give management control to an Australian investment company in return for an initial £14m cash injection.

AFP Investment Corporation will take an initial 15 per cent stake in the company and commit another £12.5m over the next five years in return for convertible stock and options that would raise its holding to 55 per cent.

Mr Basil Sellers, AFP's largest shareholder, is to take over as chairman, with Mr Gregory Melgaard, its London representative, as vice-chairman. Mr David Gestetner and Mr Jonathan Gestetner will step down as joint chairmen but remain as directors, the former as group managing director.

AFP, formerly Australian Farming Properties, is the country's largest textile group and operates radio and television stations. It holds options over 20 per cent of the capital of Elders IXL, the brewing to agriculture group.

All Gestetner shareholders will have the option to sell at 175p. They will be placed by Hoare Govett, AFP's advisers, and Australian firms McIntosh Hanson and Potts West Turnbull.

Decision on the future of the Gestetner family's own 28 per cent holding will be made by independent non-family trustees.

AFP is to buy its initial stake at 140p, the price at which shares were suspended last week. Its convertible loan stock and options rights would be exercised at 170p. On returning from suspension, Gestetner shares soared 52p to 192p. See Lex

MAI finds buyer for large part of LCAH

MAI, the financial services and media group, has found a buyer for a substantial proportion of the outdoor poster business of London & Continental Advertising Holdings.

The deal with Arthur Maiden, another advertising group, will proceed only if MAI succeeds in its takeover bid which values LCAH at £28.5m.

The agreed sale for £11m to £12m in cash would reduce the combined MAI-LCAH share of the roadside poster market to just over 30 per cent.

By last night, LCAH still had not formally responded to the offer, which is conditional on its shareholders rejecting a proposed rights issue which would give Piccadilly Holdings, an investment group, a 29.9 per cent stake and management control.

Without any disposals, the combined share would rise to about 44 per cent.

Piccadilly yesterday denounced the MAI offer as 'a bid that is not a bid at all' because of attached conditions. Piccadilly, an associate of Australia's Griffin Group, is underwriting a £7.4m rights issue for LCAH which it says 'would lead to a much stronger company with an interesting, expansive future'.

MAI has offered to underwrite a similar rights issue, but at a higher price, to give an immediate cash injection of £2.5m.

The bidder, which operates in the poster business as Miles & Allen, yesterday raised its holdings in LCAH to 22.6 per cent of ordinary shares and 12.4 per cent of convertible loan stock. It is offering 120p in cash or a 27-for-100 share alternative which was worth 115p at yesterday's MAI price of 420p, up 8p. LCAH shed 4p to close at 122p.

Second US shareholder for Boosey & Hawkes

Boosey & Hawkes, the music publisher and instrument manufacturer, has acquired a second large US shareholder in the shape of Allen & Company, a privately owned Wall Street investment firm.

Control of Boosey is already held by Carl Fischer, a private US music publisher, which owns 50.1 per cent. In June, Fischer helped block a £2m takeover bid for Boosey from Music Sales, a privately-owned British sheet music publisher.

Allen has bought a 19.06 per cent stake in Boosey's capital from the 70p each and 51,056 7 per cent £1 cumulative preference votes and 19.06 per cent of the ordinary and preference votes combined.

Boosey's shares rose 20p to 185p yesterday.

of its directors at a stormy annual meeting last June.

Allen has informed Mr Ronald Asserson, Boosey's chairman, and Mr Walter Connor, president of Carl Fischer, that it will support Fischer and the Boosey management in their efforts to return the company to profit.

Mr John Kettleley, for Allen, said the company was a long term holder of Boosey's shares which it viewed as attractive because of the company's catalogue list.

Allen bought 684,044 ordinary Boosey shares at 190p each and 51,056 7 per cent £1 cumulative preference votes and 19.06 per cent of the ordinary and preference votes combined.

WITHOUT US-HIGH FLYERS MIGHT BE GROUNDED

Advertisement for BET (British Electronic Travel) featuring a 'Departures' board and text describing their services for airports and airlines. The board lists flight times and information for various destinations.

Share Drug advances 27%

Share Drug Stores, the USM quoted drug store retailer, yesterday announced a 27 per cent increase in 1988-86 profits and at the same time said it intended to seek a full listing in due course.

Pre-tax profits for the year ended August 30 1988 rose from £1.4m to £1.79m, on turnover ahead 48 per cent at £25.44m (£24.01m). Earnings per 10p share were 11.4p (9p) and the final dividend 1.5p for a net total of 2.4p (1.8p), on capital

increased by the April, 1988 rights issue.

comment Share Drug's disappointing results have underlined the difficulty of turning physical expansion into profits in the rapidly expanding drug stores sector. At £1.79m pre-tax profits were some £300,000 down on City expectations and this was even after a reappraisal of depreciation rates on certain of the assets had added £75,000 to the figure. Also, during the second half, turnover growth

fell substantially. Share Drug says new outlets were prevented from making a contribution because of building delays in its ambitious 26-store opening programme. But the company also faced problems gaining customer familiarity in new areas, where it faces heavy competition from stores such as Superdrug. An advertising campaign starting in the current year could help Share Drug reach pre-tax profits of £2.4m, putting the shares, at last night's close of 275p, on a prospective p/e of 17.

Company Notices

NOTICE OF PREPAYMENT AND SELECTION OF THE CURRENCY OF PAYMENT. European Investment Bank. 50,000,000 EUROPEAN COMPOSITE UNITS. 5 per cent Bonds of 1974 due 1989 in accordance with the terms and conditions of the Bonds, notice is hereby given that the principal amount of the Bonds is to be repaid on January 15, 1987.

SOCIETE GENERALE \$ US 200,000,000 SUBORDINATED FLOATING RATE NOTES DUE 1994. For the six months, November 7, 1986 to May 6, 1987, the rate of interest has been fixed at 6 3/16% P.A. The interest due on May 7, 1987 against coupon nr 5 will be \$ US 311,09 and has been computed on the actual number of days elapsed (181) divided by 360.

REPUBLIC OF SOUTH AFRICA US\$25,000,000 7 1/2% 1972/1987. The US\$25,000,000 loan for the redemption of the 1986 loan has been partly met by the issue of the Bonds to the nominal value of US\$25,000,000.

Art Galleries. COLMANER, 14, Bond Street, W1. 01-734-2400. MASTER PAINTINGS. 10-3-30. Sat. 10-11. RICHARD GREEN, 44, Dover Street, W1. 01-734-1212. WILLIAM DRUMMOND, 200 Waterhouse, Christmas Show at Burlington, W1. 01-734-2400. ZANANA GALLERY, 1 Cromwell Gardens, SW7. 01-734-6012. 15th Nov. 10-3-30. Sun. 2-5-30.

NOTICE TO HOLDERS OF SETAN COMPANY LIMITED (Incorporated in Malaysia) 3.25 PER CENT CONVERTIBLE BONDS (2000). Payment to Clause 5 (b) and (c) of the Trust Deed dated 20th June, 1985, notice is hereby given that the Board of Directors of the Company has adopted the issue of new shares by the directors of the Company, which are given in Clause 5 (b) and (c) of the Trust Deed.

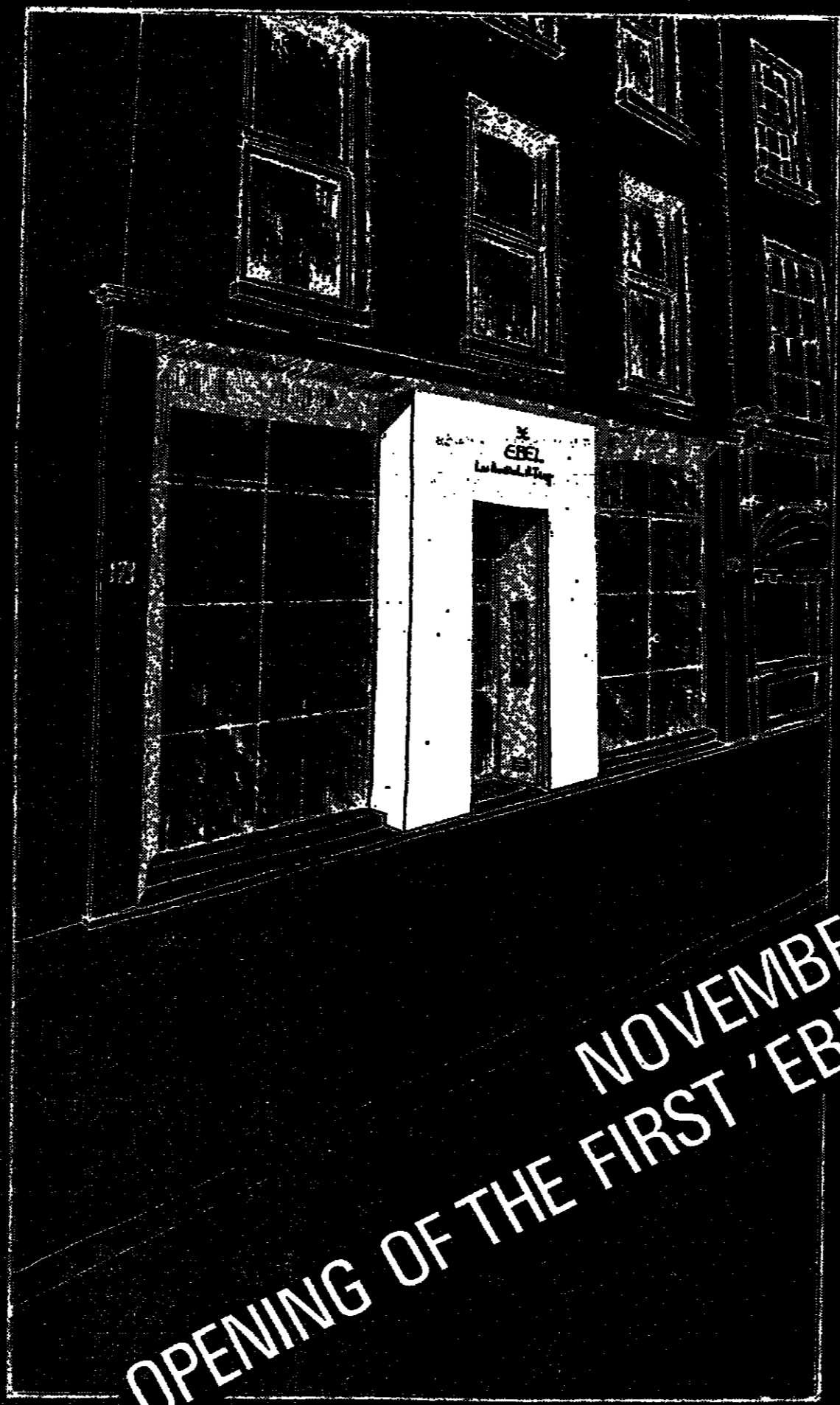
NOTICE TO BONDHOLDERS OF SEKISUI HOUSE, LTD. Yen 15,000,000,000 2 1/2 PER CENT CONVERTIBLE BONDS DUE 1995 (the Bonds). Pursuant to Clause 7, Sub-clause (b) (4) of the Trust Deed relating to the Bonds, notice is hereby given as follows: At the meetings of the Board of Directors of Sekisui House, Ltd. (the Company) held on October 20, 1988 and October 25, 1988, the resolution was adopted on the issue of US\$300,000,000 2 1/2 per cent Guaranteed Bonds due 1991 with Warrants the payment of which was made on November 12, 1988.

31/11/86



EBEL

The Architects of Time



NOVEMBER 18th 1986
OPENING OF THE FIRST 'EBEL BOUTIQUE'

EBEL BOUTIQUE Ltd.

179 NEW BOND STREET
LONDON W1Y 9PD
TELEPHONE 01 491 4252

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Finance

C. E. Heath Shareholders E.G.M. to approve the Fielding Insurance Merger

Proxies must arrive at
C. E. Heath by 10.00 a.m.
on Wednesday
19th November, 1986.
Telephone Hugh Field at
Barings (01-283 8833)
who will arrange for your
proxy to be collected.

This advertisement has been approved by a duly appointed committee of the Directors of C.E. Heath Public Limited Company.

Risk Management by NatWest The Action Bank in Seoul.

NatWest is pleased to announce the opening of its
Representative Office in Seoul on November 18th.

For full details of the range of banking services
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Seoul Representative Office
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Tel No: 752 5811 5812 Telex: K33-282 NWB SEL

Ian Farnsworth
Senior International Executive
UK Region
National Westminster Tower
25 Old Broad Street
London EC2N 1HQ
Tel No: 01-920 1781 Telex: 885361

UK COMPANY NEWS

Alice Rawsthorn on the USM debut of Halls Homes and Gardens

Clearing the path for growth

A NEW issue on the Unlisted Securities Market tends to conjure imagery of paper millionaires and people's businesses. Yet Halls Homes and Gardens, which will go public later this month, is made of more prosaic stuff, its business being the manufacture of garden sheds and greenhouses.

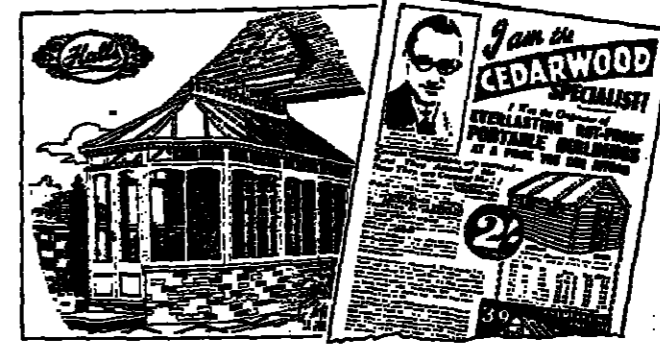
Halls has been manufacturing garden buildings since the 1930s when, as the consumer products division of the Austin Hall Group, it sold "everlasting, rot-proof portable buildings" from £1/8s for "two shillings down".

In the early 1970s Halls responded to the soaring price of cedar wood—with which it manufactured its garden sheds—by diversifying into aluminium greenhouses. By 1976 greenhouses provided the bulk of its turnover. Since then conservatories have emerged as a new source of profits.

Austin Hall was acquired by Pentos, then an acquisitive industrial holding company in 1974. Pentos needed to realise cash in the early 1980s and, in 1982, Halls' managers, led by the current chairman and managing director, Mr Clive Gregory, were given the opportunity to stage a management buy-out.

A buy-out package was assembled, with Citicorp as lead investor, providing £3.5m to purchase the business, £1.5m of which was to be deferred for 18 months.

The first priority was to sell off surplus stocks. Under



Pentos the company had begun to diversify, unsuccessfully, into the marketing of general garden equipment. At the time of the buy-out it was left with stocks worth roughly £2m, which would take two years to clear.

The second priority was to broaden Halls' product base. By the early 1980s the garden buildings market had matured and the emergence of the DIY "sheds" as retail distributors had sharpened price competitiveness.

As a result Halls has been forced to keep the price of its cheapest shed below £100 for a decade. The only scope for growth lies in securing distribution gains and by poaching market share from its competitors.

Halls has introduced new products and overhauled its designs. But the crux of its problems lay in marketing. From the late 1970s onwards it had changed the focus away

from distribution through garden centres, towards the High Street multiples and DIY sheds. The garden centres became, as Mr Gregory put it, "rather uncomfortable" about this and Halls lost business from them.

The solution has been to introduce distinctive products for garden centres, with different point-of-sale material. Latterly it has also differentiated point-of-sale material for individual retail customers and, to a lesser extent, different product designs.

Since the buy-out Halls' share of the £45m garden buildings market has risen, according to Mr Gregory, from 24 to 30 per cent. The company anticipates further gains this year having expanded its retail distribution.

Halls has also entered a new and more fertile product field, conservatories. Whereas the garden building market is

mature, conservatories are in their nascence. The market is thought to be worth £400m a year, but market penetration is only 4 per cent.

The first Halls conservatory was a modest affair, a "cup-and-saucer" greenhouse. Mr Gregory called it "Shed" then the range of designs has been widened and the company has invested £500,000 in a high-tech painting plant. It has now introduced the "Victorian" conservatory, designed in traditional style and made from wood with a far higher price and corresponding margins.

Conservatories provided sales of £2.5m—and much of the profits growth—in 1985, compared with £2.9m for garden buildings and £1.5m for other products. Both profits and turnover have risen since the buy-out from £1,000 on £2s in 1981 to £596,000 on £12.7m last year. In its prospectus Halls will forecast pre-tax profits of £1m for the current year.

Halls plans to go public through a placing of shares sponsored by Schroder Securities. It will issue 30 per cent of its equity to raise £5m, some £1.6m of which will be ploughed back into the company to reduce the borrowings incurred by the buy-out.

The need to reduce these borrowings has prompted the flotation. Once the debt burden is reduced Halls plans to nurture its nascent markets overseas and in the commercial sphere, selling to architects and builders.

APPOINTMENTS

Chairman designate of Terresearch

Mr Ken W. Williams has joined the board of TERRESEARCH Taylor Woodrow's foundation engineering subsidiary, and Mr John Hissam, has been appointed manager of the company's bored piling and diaphragm walling activities. Due to increased responsibilities elsewhere in the group, Mr Roy Broadhead, will relinquish the chairmanship of Terresearch on January 1, and Mr Williams will assume this role.

Mr Colin Littlewood has been appointed a director of BULL THOMPSON & ASSOCIATES, a Loper subsidiary. He was with Hoggett Bowers.

LAWRENCE GRAHAM has admitted Mr Paul Walker and Mr John Verrill to the partnership. Mr Walker was an assistant director in the corporate finance department of J. Henry Schroder Wagg & Co. Mr Verrill specialises in the oil sector and insolvency work.

Mr Martin G. Hallas has been appointed finance director and company secretary of ELEY, a subsidiary of IML. He was finance director of IML Corneilus International.

At SHEARSON LEHMAN METALS Mr Ian Patterson, formerly with Dubai Aluminium, will become aluminium dealer. Mr Barry Marshall, vice president, in charge of aluminium trading, will be taking over the

new responsibility for managing day-to-day LME trading activities in London. Mr Barry Marshall, Mr Michael Turek, Mr Wolfgang Becker and Mr Kazunari Sugimoto have been appointed overseas directors.

HODGSON LANDAU BRANDS has appointed Mr P. J. Frost as managing partner. He is a partner at Hodgson Impey, the UK member firm, and will be based in London.

Mr Rod O'Donoghue has joined the INCHCAPE board as finance director. He was previously finance director of Pritchard Services Group.

Mr Frank Jackson has been appointed director of finance of KING EDWARD'S HOSPITAL FUND and part-time fellow in public finance at King's Fund College from February 1. He succeeds Mr Frank Hill in the former post. King Edward's Hospital Fund is an independent foundation dedicated to improving standards of health care and its management, and to the support of NHS and voluntary hospitals and related services, particularly in London.

Mr James McLeod is to become an associate director of ROCKFORD LAND, part of the Rockfort Group, from December 1. He is a development director at Trafalgar House Developments.

Postponed to May 1988 -
Vis: The Exhibition with a close
look at the industry of the future

INTERNATIONAL
SHOWCASE
OF THE
SUPPLY
INDUSTRY



the keystone of industrial development

Industrial interaction is animating the economic atmosphere around the world, putting more emphasis on the supply industry's role in an industrial system which embodies a growing quantity and quality of innovations, and the remarkable potential of this sector. VIS ITALIA aims to become Italy's most important exhibition of this sector, to favour a better understanding of the market and discover the wide variety of channels which the market offers.

For this reason, and in reply to the many operators who requested an appointment at world level, VIS ITALIA, originally scheduled for November 19-22, 1986 as a European show, has been postponed to 1988 in order to allow the necessary expansion and investigation which will transform this exhibition into an event of international importance.

18-21
MAY
1986

PARMA (Italy)
FAIR GROUNDS

FIERE DI PARMA
S.A. PIAZZA S. PIETRO 10 - 41012 PARMA
TELEFONO 0521/241111 - TELETELEFONO
0521/241111 - FAX 0521/241111

New Issue

This advertisement appears as a matter of record only.

November 17, 1986



Settsu Corporation

(previously named Settsu Paperboard Mfg. Co., Ltd.)
Amagasaki, Japan

DM 100,000,000
2½% Bearer Bonds of 1986/1991
with Warrants attached

to subscribe for shares of Common Stock of
Settsu Corporation, Amagasaki

unconditionally and irrevocably guaranteed by

The Sumitomo Bank, Limited
Osaka, Japan

Offering Price: 100%

Dresdner Bank
Aktiengesellschaft

Daiwa Europe (Deutschland) GmbH

CSFB-Effektenbank

Banca del Gottardo

Bank of Tokyo (Deutschland)
Aktiengesellschaft

Banque Paribas Capital Markets
GmbH

Bayerische Hypotheken-
und Wechsel-Bank
Aktiengesellschaft

EBC Amro Bank
Limited

Generale Bank

Industribank von Japan
(Deutschland)
Aktiengesellschaft

Morgan Guaranty GmbH

Nomura Europe GmbH

J. Henry Schroder Wagg & Co.
Limited

Sumitomo Finance International

Westdeutsche Landesbank
Girozentrale

Yamaichi International (Deutschland) GmbH

P R E S S F O R A C T I O N

LONDON RECENT ISSUES

Table of stock prices for various companies including Anglo-Siam, Anglo-Tex, Anglo-Thai, Anglo-Indo, Anglo-Persian, Anglo-Siam, Anglo-Tex, Anglo-Thai, Anglo-Indo, Anglo-Persian.

Table of fixed interest stocks including Anglo-Siam, Anglo-Tex, Anglo-Thai, Anglo-Indo, Anglo-Persian.

Table of 'RIGHTS' OFFERS including Anglo-Siam, Anglo-Tex, Anglo-Thai, Anglo-Indo, Anglo-Persian.

Remember that you may be buying for a long time... A dividend is a share of the profit...

JOTTER PAD advertisement with a grid for notes.

F.T. CROSSWORD PUZZLE NO. 6,180

Crossword puzzle grid with clues for Across and Down.

- ACROSS: 1 Minute in the morning, insect later becomes huge (7)...

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr., Abbey Unit Tr., Abbey Unit Tr., Abbey Unit Tr.

FT UNIT TRUST INFORMATION SERVICE

Large table listing numerous unit trusts with details on their managers and performance.

Vertical text on the left margin including 'Gardens', 'a close future', '8-21 MAY 1986', 'USA GROCERS', '7, 1986'.

AUTHORISED UNIT TRUST & INSURANCES

Table listing various insurance and unit trust providers, including names like 'Windsor Trust', 'City of Westminster', and 'AA Friendly Society', with associated contact information and details.

Table listing various insurance and unit trust providers, including names like 'City of Westminster', 'Imperial Life Ass. Co of Canada', and 'The LAS Group', with associated contact information and details.

Table listing various insurance and unit trust providers, including names like 'M & B Group', 'Norwich Union Assur. Co.', and 'Prudential Life Assurance Co. Ltd.', with associated contact information and details.

Table listing various insurance and unit trust providers, including names like 'Prudential Assurance Co.', 'Scottish American Investment Co.', and 'Saxo Mutual Assurance Society', with associated contact information and details.

Handwritten scribble at the top center of the page.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial services, including company names, addresses, and contact information.

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OFFSHORE AND OVERSEAS

Money Market Trust Funds

Money Market Bank Accounts

TRADITIONAL OPTIONS

3-month call rates

Table listing traditional options and 3-month call rates, including company names and rates.

Notes and additional information regarding the options and call rates.

COMMODITIES AND AGRICULTURE

Precious metals tumble as speculators bale out

THE PRICES of gold, platinum and silver fell sharply in London yesterday as speculators baled out of the metals which they stocked to buy during the summer and early autumn...

Comex to cut copper trading hours

TRADING HOURS for copper futures and options at the New York Commodity Exchange (Comex) will be shortened from December reports...

LONDON MARKETS

THE LONDON robust coffee futures market dropped further yesterday following its recent sharp decline...

INDICES

Table with columns for REUTERS, DOW JONES, and MAIN PRICE CHANGES, showing various market indices and their movements.

US MARKETS

PRECIOUS METALS futures were sharply lower today as the carry over of some Far Eastern selling, primarily by Hong Kong, was impetus for strong technical short selling...

HEATING OIL

Table showing HEATING OIL prices in US gallons, with columns for Date, High, Low, and Price.

GRAIN

Table showing GRAIN prices in US bushels, with columns for Date, High, Low, and Price.

Frost, rain and heat ravage the US sour cherry crop

AS US grain producers are reaping another large unneeded bumper harvest, the nation's sour (or tart) cherry growers are counting the cost of this year's sharply reduced crop...

Tin price higher

THE SPOT tin price on the European free market rose about \$15 a tonne to trade up about \$15 a tonne to \$4,380 and \$4,380 a tonne yesterday...

ALUMINIUM

ALUMINIUM closing (am): Cash 795-5 (795-5); three months 805-5 (805-5); six months 815-5 (815-5); turnover: 12,500 tonnes.

COPPER

COPPER closing (am): Cash 809-5 (809-5); three months 819-5 (819-5); six months 829-5 (829-5); turnover: 10,500 tonnes.

COFFEE

COFFEE (Arabica) closing (am): Cash 100-5 (100-5); three months 105-5 (105-5); six months 110-5 (110-5); turnover: 15,000 tonnes.

COCOA

COCOA closing (am): Cash 2,100 (2,100); three months 2,150 (2,150); six months 2,200 (2,200); turnover: 10,000 tonnes.

CHICAGO

Table showing CHICAGO market prices for various commodities like live cattle, hogs, and hammers.

The EEC's dairy desperation

THE EUROPEAN Commission's latest stab at cutting Community expenditure on milk support bears the hallmarks of increasing desperation. And rightly so. EEC spending on milk at present amounts to annual EC 6.5bn—or Ec 241 per Community cow...

NORANDA restart

NORANDA is aiming to restart partial production at its strike-bound Horns, Quebec, copper smelter tomorrow. The company staff operations using managerial...

SPANISH TOMATOES

THE FRENCH and Spanish governments have agreed to lift a ban on imports of French Spanish tomatoes from yesterday...

NICKEL

NICKEL closing (am): Cash 2,350 (2,350); three months 2,400 (2,400); six months 2,450 (2,450); turnover: 10,000 tonnes.

TIN

TIN closing (am): Cash 11,500 (11,500); three months 11,600 (11,600); six months 11,700 (11,700); turnover: 10,000 tonnes.

WHEAT

WHEAT closing (am): Cash 180 (180); three months 185 (185); six months 190 (190); turnover: 10,000 tonnes.

LONDON METAL EXCHANGE WAREHOUSE STOCKS

Table showing LONDON METAL EXCHANGE WAREHOUSE STOCKS for various metals like Aluminum, Copper, Lead, Nickel, Zinc, and Silver.

SOYABEAN MEAL

SOYABEAN MEAL closing (am): Cash 100 (100); three months 105 (105); six months 110 (110); turnover: 10,000 tonnes.

POTATOES

POTATOES closing (am): Cash 100 (100); three months 105 (105); six months 110 (110); turnover: 10,000 tonnes.

OIL

OIL closing (am): Cash 100 (100); three months 105 (105); six months 110 (110); turnover: 10,000 tonnes.

SUGAR

SUGAR closing (am): Cash 100 (100); three months 105 (105); six months 110 (110); turnover: 10,000 tonnes.

Violent reactions

It would also cause violent reactions in other member states where farms are much smaller and, because of greater numbers, much more effective politically. No one really has had much sympathy for cereal growers facing the prospects of cutbacks; in fact, the large-scale operators in the UK and France are generally envied for their evident prosperity in the past.

GRAINS

Old crop markets again in quiet trading as the weather forecast for November positions is seen as a factor in buying intentions...

WHEAT

WHEAT closing (am): Cash 180 (180); three months 185 (185); six months 190 (190); turnover: 10,000 tonnes.

HEAVY FUEL OIL

HEAVY FUEL OIL closing (am): Cash 100 (100); three months 105 (105); six months 110 (110); turnover: 10,000 tonnes.

LEADED GASOLINE

LEADED GASOLINE closing (am): Cash 100 (100); three months 105 (105); six months 110 (110); turnover: 10,000 tonnes.

Large table on the right side of the page containing various market data, including prices for different grades of oil, gas, and other commodities.

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound improve

THE DOLLAR improved a little in nervous, but quiet foreign exchange trading. Dealers were rather cautious about the implications of statements from US and Japanese officials about the respective values of the dollar and the yen, but notes Mr Kiyoshi Mizawa, Japanese Finance Minister, said the yen is still too strong, while Mr Paul Volcker, chairman of the US Federal Reserve, suggested the dollar may be near appropriate levels.

but rose to DM 2.8750 from DM 2.8625, to SF 2.3625 from SF 2.3575, and to Y232.50 from Y230.75.

Y-MARK - Trading range against the dollar in 1986 is 2.4710 to 1.9740. October average 2.0933. Exchange rate index 142.7 against Y230.75 six months ago.

The D-mark weakened against the dollar in quiet, nervous trading. Mr Kiyoshi Mizawa, Japanese Finance Minister, said the yen is still too strong for the Japanese economy. A senior official at the Bank of Japan was reported as saying the yen is not too low but would have to remain relatively strong to reduce Japan's balance of payment surplus.

Prices rose slightly on the London International Financial Futures Exchange yesterday, reacting to hopes of easier credit policy by the US Federal Reserve after signs of weakness in the US economy.

Opex's aim to return to fixed oil prices and a target of \$18 a barrel helped support sterling, and this in turn added confidence to sterling dominated interest rate contracts on Liffe.

STERLING - Trading range against the dollar in 1986 is 1.5555 to 1.5790. October average 1.6278. Exchange rate index 98.2 to 98.5, compared with 76.8 six months ago.

EMU EUROPEAN CURRENCY UNIT RATES

Changes are for Oct, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

FINANCIAL FUTURES

PRICES ROSE slightly on the London International Financial Futures Exchange yesterday, reacting to hopes of easier credit policy by the US Federal Reserve after signs of weakness in the US economy.

Opex's aim to return to fixed oil prices and a target of \$18 a barrel helped support sterling, and this in turn added confidence to sterling dominated interest rate contracts on Liffe.

£ IN NEW YORK

POUND SPOT - FORWARD AGAINST THE POUND

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

CHICAGO

U.S. TREASURY BILLS (MM)

U.S. TREASURY BONDS (BT)

STERLING INDEX

CURRENCY RATES

EURO-CURRENCY INTEREST RATES

U.S. TREASURY BILLS (MM)

U.S. TREASURY BONDS (BT)

U.S. TREASURY BILLS (MM)

OTHER CURRENCIES

EXCHANGE CROSS RATES

FINANCIAL FUTURES

U.S. TREASURY BILLS (MM)

U.S. TREASURY BONDS (BT)

U.S. TREASURY BILLS (MM)

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U.S. TREASURY BILLS (MM)

U.S. TREASURY BONDS (BT)

U.S. TREASURY BILLS (MM)

Cambridge Futures Charts
London Commodity Charts and Wolff Charts have merged. And that means a more comprehensive service covering all of the actively traded futures markets.

KfW DM Bonds
Prime Quality Fully backed by the German Federal Republic
High Liquidity DM 9.9 billion in circulation
Easy availability Traded through all major banks

BEAT DJI BY 350%
\$1 million has grown to over \$33 million with Income & Profits Reinvestment 1973-1986 after commissions without leverage or market timing.

£ WORLD VALUE OF THE POUND
The table below gives the latest available rate of exchange for the pound against various currencies on November 17, 1986. In some cases rates are nominal.

OTHER CURRENCIES

EXCHANGE CROSS RATES

FINANCIAL FUTURES

U.S. TREASURY BILLS (MM)

U.S. TREASURY BONDS (BT)

U.S. TREASURY BILLS (MM)

LONDON SHARE SERVICE

Table with columns for Stock, Price, and various financial metrics. Includes sub-sections for 'Shorts' and 'Five to Fifteen Years'.

Table titled 'AMERICANS - Cont.' listing various American stocks and their prices.

Table titled 'CANADIANS' listing Canadian stocks and their prices.

Table titled 'BANKS, HP & LEASING' listing financial institutions and their prices.

Table titled 'INT. BANK AND ISSUES GOVT. STERLING' listing international bank and government issues.

Table titled 'CORPORATION LOANS' listing various corporate loan offerings.

Table titled 'COMMONWEALTH & AFRICAN LOANS' listing loans from Commonwealth and African countries.

Table titled 'LOANS' listing various loan products.

Table titled 'BEERS, WINES & SPIRITS' listing beverage companies and their prices.

Table titled 'FOREIGN BONDS & RAILS' listing foreign bonds and rail investments.

Table titled 'AMERICANS' listing a second set of American stocks.

BUILDING, TIMBER, ROADS - Cont.

Table listing building, timber, and road related stocks.

DRAPERY & STORES - Cont.

Table listing drapery and stores related stocks.

ELECTRICALS

Table listing electrical related stocks.

CHEMICALS, PLASTICS

Table listing chemical and plastic related stocks.

DRAPERY AND STORES

Table listing drapery and stores related stocks.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other related stocks.

HOTELS AND CATERERS

Table listing hotels and caterers related stocks.

INDUSTRIALS (Misc.)

Table listing miscellaneous industrial stocks.

ENGINEERING

Table listing engineering related stocks.

ENGINEERING - Continued

Table listing engineering related stocks.

INDUSTRIALS - Continued

Table listing industrial related stocks.

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INDUSTRIALS - Continued

Table of industrial stocks including companies like Shell, BP, and various manufacturing firms with columns for stock price and other financial metrics.

LEISURE - Continued

Table of leisure and entertainment stocks including companies like British Airways, British Telecom, and various media companies.

PROPERTY - Continued

Table of property and real estate related stocks including various land and housing companies.

INVESTMENT TRUSTS - Cont.

Table of investment trusts including various funds and trusts with their respective stock prices.

FINANCE, LAND - Cont.

Table of finance and land-related stocks including banks, insurance companies, and landowners.

MINES - Continued

Table of mining stocks including various gold, silver, and diamond mining companies.

MOTORS, AIRCRAFT TRADES

Table listing motor vehicles, aircraft, and related components.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies.

SHIPPING

Table listing shipping and maritime companies.

SHOES AND LEATHER

Table listing shoe and leather goods companies.

SOUTH AFRICANS

Table listing South African stocks and companies.

TEXTILES

Table listing textile and clothing companies.

TOBACCO

Table listing tobacco companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land-related companies.

INSURANCES

Table listing insurance companies.

LEISURE

Table listing leisure and entertainment companies.

OVERSEAS TRADERS

Table listing overseas trading companies.

PLANTATIONS

Table listing plantation companies.

RUBBERS, PAINTS

Table listing rubber and paint companies.

MINES

Table listing mining companies.

NOTES

Notes section containing various financial notices, company announcements, and market commentary.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

Additional notes and information at the bottom right of the page.

LONDON STOCK EXCHANGE

US insider trading developments unsettle equities but gilts nudge higher

Access Dealing Dates
First Declared Last Account
Dealings Days Dealings Day
Oct 27 Nov 6 Nov 7 Nov 17
Nov 19 Nov 20 Nov 21 Dec 1
Nov 24 Dec 4 Dec 15

UK stock markets fell sharply in cautious trading yesterday as traders assessed the implications of this weekend's startling developments in takeover trading on both sides of the Atlantic. But losses in the blue chip stocks were reduced towards the close when fears of a massive setback on Wall Street proved unfounded.

The FTSE 100 index, 26 points off while waiting for Wall Street to open, ended a net 15.7 off at 1628.5, while the FT Ordinary index at 1276.5 was 14.7 down. The session opened with widespread falls in both the major international stocks and also in the takeover favourites. Fears that Wall Street might fall sharply in the wake of the Ivan Boesky's settlement of the allegations by the Securities and Exchange Commission brought sharp falls in Imperial Chemical Industries, Glaxo Holdings and many other US favoured issues.

The move by the UK Government to bring into early operation the insider dealing aspects of the Financial Services Act unsettled many of the market's current speculative issues. But the blue chip issues rallied well after Wall Street opened with a loss of only 12 points, and then recovered ground during London trading hours. Oil stocks, in particular, recouped their initial losses, despite the lack of any firm news from the meeting of the Opec Prices Committee.

Food and drink importer and marketing group B. Bards staged a highly successful market debut, with only 2m shares placed at 130p and consequently stock in short supply, the price opened at 146p and moved ahead to 153p, a first-day premium of 2s.

Breweries kicked off the company results season by announcing interim figures tomorrow—expectations are generally pitched in the 27-27.5p range, a 2p rise on 26.5p. Guinness, well supported recently ahead of the imminent introduction of ADRs in the company's shares, eased 9 to 354p. Regional concerns, selectively sought of late amid persistent takeover chatter, were marked sharply lower. Marland, 345p, and Vaux, 432p, shed 2p and 18p respectively, while Baskings dipped 5 to 152p.

Share Drug dull
Leading Retailers, marked lower in line with other equities from the outset, staged a modest recovery to settle only slightly easier on balance by the close. Despite the lack of any revisional retail sales figures for October which showed spending maintaining September's buoyant levels, Burton, expected to reveal preliminary results around 21.6p on Thursday, eased 4 to 265p, after 26p. Interest elsewhere in Stores centred on those reporting trading statements. Share Drug fell 8 to 27p after announcing full-year profits well short of market expectations. Mail-order concern N. Brown hardened a few pence to 84p, after 80p, on satisfaction with the bumper interim results and proposed 100 per cent scrip issue.

FINANCIAL TIMES STOCK INDICES
Nov. 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 1986
Government Secs, Fixed Interest, Ordinary, Gold Mines, Div. Yield, Earnings Div. Yield, P/E Ratio, SEAR, Equity Yarners, Shares Traded

LONDON REPORT AND LATEST SHARE INDEX: TEL. 61-246 8026
up 5 to 311p; the Norton Opax rival offer closes on Friday. John Wadlington was quoted ex rights at 15p with the new 11p paid shares at 21p premium. Elsewhere, ST Ives remained at 80p despite the good annual results and proposed one-for-one scrip issue, but TMD Advertising picked up 2 to 129p after the first-half figures and confident statement on outlook.

reponded to news of the bid approach with a gain of 12 at 170p and satisfactory preliminary figures led MMT USMing 10 to the lead at 320p. USMing quoted a possible bid from Heron Progress with a further gain of 30 at 165p, while Press mention prompted occasional demand for Checkpoint Europe, 5 better at 150p. Talk of a possible bid from Heron International left Chloride at 191p, selling on an unwilling market caused a reaction of 5s to 406p in a few pence. Elsewhere, power were favoured and put on 10 to 270p.

With the exception of Vickers, down 8 at 37p, falls in the Engineering leaders were limited to a few pence. Elsewhere, satisfactory preliminary figures prompted firmness in Concentric which rose 6 to 112p. Foods generally closed a shade above the worst, although renewed profit-taking left Unigate and Northern Foods 6 down at 304p and 287p respectively. Banks Hevis McDougall lost 3 1/2 to 261 1/2 ahead of tomorrow's annual result.

on balance at 545p. Elsewhere in the miscellaneous industrial sector, Barrow Transpact responded ahead to the bumper preliminary results and put on 70 more to 465p in a limited market. Diplomat, reflecting satisfactory annual figures improved 5 to 183p, while J. Hewitt responded to newsletter comment with a gain of 15 at 200p. Expansion hopes left Thames T Line 15 to the good at 37p. Delings resumed in Gesteclair at 191p compared with the suspension price of 140p following the announcement that the company was making a major investment in the company and will assume management responsibility. Metal Box hardened 4 to 177p awaiting today's interim statement, while Puma mentioned left Salsbury 7 better at 210p. Barus Anderson, reflecting hopes of a counter-bid, improved a couple of pence to 111p. Metal Cleans came to life with the prospect of a bid for the company, while 161p, but profit-taking clipped 6 1/2 from recently from London International. Most leading issues ended above the worst. Hansa were actively traded and closed 5 1/2 lower at 200 1/2, after a volume of 17 1/2 shares.

Among Leisure issues, Boney and Hawkes rose 20 to 185p on the announcement that Allen & Co had increased its stake in the company to 17.43 per cent via the purchase of 684,000 ordinary shares at 190p per share; Allen intends to support controlling shareholders Fischer Inc and the management of Boney in their efforts to return the company to profits. Lucas Industries which proposes to issue \$50m of convertible bonds through an international syndicate established a life with the year 44p before closing unlisted at 44 1/2p. Datafile's increased bid of 315p per share cash took McCorkquade

SE ACTIVITY
Indices Nov. 14, Nov. 13
Gilt Edged Bargains, Equity Value, 5-Day Average, Equity Yarners, Equity Value

NEW HIGHS AND LOWS FOR 1986
Evans of Leeds, McIntyre, Trancherwood, Textiles (2) Lamont Higgs, Mullin Bros. Transpact (2) City & County, Cap. Gen. Glasgow Stock Exch., Greedier, Mid Wynd Int. New Comp. Rights & Issues, River & Mercantile, Scottish Cities A, Suez Int., Thompson & Partners (2) J. J. Oils (4) Chevron, Enterprise Oil, Int Petroleum, Ranger Oil, Overseas Traders Petroleum Co. Ltd, W. J. S. Petroleum, Plantations (2) Moran, Minerva (2) Petstar Res, Enxox Int.

NEW HIGHS (2)
Evans of Leeds, McIntyre, Trancherwood, Textiles (2) Lamont Higgs, Mullin Bros. Transpact (2) City & County, Cap. Gen. Glasgow Stock Exch., Greedier, Mid Wynd Int. New Comp. Rights & Issues, River & Mercantile, Scottish Cities A, Suez Int., Thompson & Partners (2) J. J. Oils (4) Chevron, Enterprise Oil, Int Petroleum, Ranger Oil, Overseas Traders Petroleum Co. Ltd, W. J. S. Petroleum, Plantations (2) Moran, Minerva (2) Petstar Res, Enxox Int.

NEW LOWS (2)
British Foods (2) Each 15.5p 1987, Chemicals (2) Moroccan, Stoves (2) Stoves, The Top, Electrolux (2) Fletcher Brothers, Northbrook, Stone Int. Foods (2) Colliers' Interiors (4) Brown Brothers, Tyson & Co, A. H. G. P. Services, Office & Elec. Lessor (2) Alexander & Alexander, Motors (2) Lucas Indus. Paper (4) Aft & Wright, Thompson & Partners (2) J. J. Property (2) Slough Essex 12.2p 200p, Do. 11.4p 201p, Miles (1) Ks-Ora Gold.

Traded Options

The shake-out in London equities failed to deter enthusiasm for Traded Options. Total contracts transacted amounted to 22,478. As in recent sessions, however, the lion's share of activity was directed towards positions in Amazon. That which attracted 11,984 calls, the December 20's accounting for 3,008 trades alone, and 1,122 puts. A lively and evenly-balanced business developed in the FT-SE 100 index with 1,435 calls and 1,888 puts struck.

Traditional Options

First Declared
Nov 17 Dec 1 Dec 15
Last Dealings
Nov 28 Dec 12 Jan 2
Last Declaration
Feb 19 Mar 5 Mar 19
P for Settlement
Mar 2 Mar 16 Mar 30
For rate indications see end of Unit Trust Service
Money was given for the call of Bonaire Distribution, Poly Pack, Bonaire Properties. A put was taken out in Amazon, while doubles were transacted in F. J. C. Libby and Sound Distribution.

TRADING VOLUME IN MAJOR STOCKS

Trading volume in major stocks table with columns for Stock, Volume, Price, Day's change, etc.

RISES AND FALLS YESTERDAY

Rises and falls yesterday table with columns for Stock, Rise, Fall, Sum.

FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Monday November 17 1986
EQUITY GROUPS & SUB-SECTIONS
CAPITAL GOODS (218), Building Materials (27), Contracting, Construction (29), Electronics (2), Mechanical Engineering (60), Metals and Metal Forming (7), Motors (16), Other Industrial Materials (21), Consumer Goods (186), Brewers and Distillers (22), Food Manufacturing (24), Retail (16), Health and Household Products (10), Leisure (28), Publishing & Printing (15), Chemicals (20), Office Equipment (4), Shipping and Transport (12), Telephone Networks (2), Miscellaneous (47), INDUSTRIAL GROUP (483), Oil & Gas (17), 500 SHARE INDEX (500), FINANCIAL GROUP (118), Banks (8), Insurance (Life) (9), Insurance (Compounds) (7), Insurance (Other) (2), Merchant Banks (12), Property (47), Other Financial (24), Investment Trust (190), Mutual Funds (2), Overseas Traders (13), ALL-SHARE INDEX (731)

FIXED INTEREST

Fixed interest table with columns for Price, Index, Day's change, etc.

LONDON TRADED OPTIONS

London traded options table with columns for Option, Calls, Puts, etc.

EUROPEAN OPTIONS EXCHANGE

European options exchange table with columns for Series, Vol, Last, etc.

BASE LENDING RATES

Base lending rates table with columns for Bank, Rate, etc.

WORLD STOCK MARKETS

AUSTRIA

Table of Austrian stock prices for Nov 17, including companies like Creditanstalt, BAWAG, and others.

GERMANY

Table of German stock prices for Nov 17, including companies like Allianz, BASF, and Siemens.

NORWAY

Table of Norwegian stock prices for Nov 17, including companies like Sarspank and others.

AUSTRALIA (continued)

Continuation of Australian stock prices for Nov 17.

JAPAN (continued)

Continuation of Japanese stock prices for Nov 17.

CANADA

TORONTO

Table of Toronto stock prices for Nov 17, including companies like AMCO, Alcan, and others.

INDICES

Table of various stock indices for Nov 17, including Australia, Austria, Belgium, etc.

NETHERLANDS

Table of Dutch stock prices for Nov 17, including companies like ACP Holding and others.

ITALY

Table of Italian stock prices for Nov 17, including companies like Banco Comita and others.

FINLAND

Table of Finnish stock prices for Nov 17, including companies like Amer and others.

HONG KONG

Table of Hong Kong stock prices for Nov 17, including companies like Bank East Asia and others.

SWITZERLAND

Table of Swiss stock prices for Nov 17, including companies like Adia Intl and others.

NEW YORK

Table of New York stock prices for Nov 17, including companies like IBM, AT&T, and others.

SINGAPORE

Table of Singapore stock prices for Nov 17, including companies like Aluminco and others.

FRANCE

Table of French stock prices for Nov 17, including companies like Emprunt 4 1/2% and others.

SPAIN

Table of Spanish stock prices for Nov 17, including companies like Banco Central and others.

SWEDEN

Table of Swedish stock prices for Nov 17, including companies like Alfa-Laval and others.

INDONESIA

Table of Indonesian stock prices for Nov 17, including companies like PT Pratiwi and others.

INDONESIA (continued)

Continuation of Indonesian stock prices for Nov 17.

SOUTH AFRICA

Table of South African stock prices for Nov 17, including companies like Aluminco and others.

OVER-THE-COUNTER Nasdaq national market, 2.30pm prices

Large table of over-the-counter stock prices for Nov 17, including companies like Apple, Microsoft, and others.

NYSE-Consolidated 1500 Actives

Table of NYSE-Consolidated 1500 Actives for Nov 17.

WORLD

Table of world stock prices for Nov 17, including companies like Shell, BP, and others.

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Prices at 3pm, November 17

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock names, prices, and other market data.

Continued on Page 43

NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 3pm, November 17

NYSE Composite Prices table with columns for Stock, High, Low, Last, Change, and various market indicators.

AMEX Composite Prices table with columns for Stock, High, Low, Last, Change, and various market indicators.

OVER-THE-COUNTER Nasdaq national market, 2:30pm prices

Over-the-Counter table with columns for Stock, High, Low, Last, Change, and various market indicators.

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Continued on Page 41

